



In association with
Hughes Consulting Services

Economic Regulation Authority

Review of WestNet Rail's Floor and Ceiling Costs for Certain Rail Lines

March 2007

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1. Introduction

In September 2006, WestNet Rail (WNR) proposed to the Economic Regulation Authority (ERA) the floor and ceiling costs for the Mainline, Worsley line and terminal end bits. This was followed in October 2006 with the proposed costs for three grain lines, being Avon to Goomalling, Katanning to Tambellup and Kulin to Yilliminning.

PricewaterhouseCoopers (PwC) was retained by the ERA to review the proposed costs, building on the experience developed in the 2003 price determination. PwC undertook this engagement with the specialist railway engineering assistance of Hughes Consulting Services ("HCS").

The scope of works agreed to the in the engagement letter are shown in Table 1.

Table 1: Agreed scope of works

| Category | Task |
|--|---|
| Review proposed costs and access pricing model | Review WNR's proposed costs |
| | Review Worley Parsons report commissioned by WNR |
| | Phone hook-up with ERA and WNR on proposed changes |
| | Review new costings and calculations |
| | Review and test WNR's Access Pricing model |
| | Test and confirm compliance with revised costing principles |
| | Test and verify proposed rates for materials and capital items |
| | Assess any MEA changes from earlier determinations |
| | Discuss recommended adjustments with ERA and WNR |
| | Review implementation of draft determination's adjustments |
| Review stakeholder submissions | Review submissions on WNR's proposed costs |
| | Review submissions on ERA's draft determination |
| Report to the ERA | Report on the accuracy, reasonableness and recommendations |
| | Produce report for public release |
| | Report on the implementation of draft determination adjustments |
| Review determinations prepared by the ERA | Review draft determination |
| | Review final determination |

This is a report which details the sample testing of the accuracy and reasonableness of the pricing model, and it provides some recommendations on changes to unit cost assumptions proposed by WNR.

Proposed costs

WNR's proposed new floor and ceiling costs for the relevant nine lines, compared to 2003 determination costs, are presented in Table 2.

Table 2: WNR's proposed charges

| Line | | 2003/2004 | | 2006 | | Change | |
|--|----------------------------|-------------|--------------|-------------|---------------|--------|---------|
| | | Floor | Ceiling | Floor | Ceiling | Floor | Ceiling |
| <i>Grain lines – Last determination applied from 1 January 2004</i> | | | | | | | |
| 1 | Avon to Goomalling | \$60,957 | \$3,621,996 | \$96,253 | \$4,385,906 | 58% | 21% |
| 2 | Katanning to Tambellup | \$30,499 | \$2,662,278 | \$43,360 | \$3,113,891 | 42% | 17% |
| 3 | Kulin to Yiminning | \$26,843 | \$5,264,827 | \$37,780 | \$6,497,751 | 41% | 23% |
| <i>Main lines – Terminal end bits last determination applied from 1 January 2004. All other mainlines 1 July 2003.</i> | | | | | | | |
| 4 | Kwinana to Bunbury | \$2,038,047 | \$21,689,693 | \$2,097,863 | \$25,723,536 | 3% | 19% |
| 5 | Brunswick to Premier | \$518,712 | \$6,857,280 | \$275,069 | \$7,729,445 | -47% | 13% |
| 6 | Forrestfield to Kalgoorlie | \$4,668,724 | \$99,181,635 | \$7,425,287 | \$121,900,516 | 59% | 23% |
| 7 | Kalgoorlie to Leonora | \$341,741 | \$18,933,978 | \$387,605 | \$23,217,467 | 13% | 23% |
| 8 | Kalgoorlie to Esperance | \$1,059,677 | \$32,102,300 | \$1,957,193 | \$39,852,414 | 85% | 24% |
| 9 | Terminal end bits | \$645,912 | \$2,542,413 | \$118,562 | \$3,111,869 | -82% | 22% |

Source: WNR.

Some of the main reasons for the magnitude of the average increase in the floor and ceiling costs are:

- commodity prices boom, impacting the cost of materials;
- the strength of the WA economy, which has driven up the cost of labour. Specifically, the ABS Wage Price Index for WA has risen 12.7% over the period from July 2003 to the June 2006.
- Australian inflation levels being at the higher end (or on occasions above) the 2-3% range targeted by the Reserve Bank, which is reflected in the ABS indices used by WNR to escalate some of the components of the floor and ceiling costs.
- The ABS Eight Capital Cities All Groups CPI increased by 8.9% from December 2002 to March 2006 with this being the escalation index is used in the Costing Principles for escalations. The Perth CPI over the same period rose 10.3%.

Report structure

The remainder of this report is structured in the following order:

- section 2 will set out the procedures PwC/HCS undertook to verify the accuracy of the WNR pricing model and will present the results thereof;
- section 3 will summaries the views from Public Submissions and evaluates issues around the application of the MEA assumption;
- section 4 discuss the reasonableness of the prices of materials and capital items used as inputs to the calculations of floor and ceiling costs;
- section 5 will outline the conclusions; and
- appendix A provides a breakdown of recommended floor and ceiling costs by route section.

2. Pricing model review

The assumptions made with regard to the current MEA for the grain and main lines are to be retained from the 2003/04 determinations for each of these. The WNR standard for calculation of the GRV for the grain lines is summarised in Table 3.

Table 3: WNR proposed MEA standard for the grain lines

| Grain line | Avon to Goomalling (1) and Katanning to Tambellup (2) | Kulin to Yiminning (3) |
|--|--|--|
| Axle Load – Freight (tonnes) | 19 tal | 16 tal |
| Rail weight (min Kg/m) | 41 | 31 (if 31 not available, then 41 to be substituted) |
| Sleeper type, pattern and spacing | 1:4 steel/timber "B" type 2100mm x225mm x130mm – 1320/km min | 1:4 steel/timber "A" type 2100mm x225mm x115mm – 1320/km min |
| Ballast type & min depth (mm) for Continuously Welded Rail (CWR) | Metal – 150 | Gravel/Metal - 150 |
| Ballast type & min depth (mm) for Mechanically Jointed Rail | Not Applicable | Gravel/Metal - 100 |
| Fasteners | Plated timber sleepers, elastic fasteners throughout | Plated curves <800 radius, non-elastic fasteners in timber |
| Formation depth (m) | 1.0 (including capping layer) | 1.0 (including capping layer) |
| Target speed maximum (kph) | 80 (subject to operating requirements) | 60 (subject to operating requirements) |

Source: ERA October 2003 WNR Grain lines Floor & Ceiling Cost Determination.

The WNR standard for calculation of the GRV for the five nominated lines is summarised in Table 4

Table 4: WNR proposed MEA standard for the main lines (excluding the terminal end bits¹)

| Main line | Kwinana to Bunbury (SWM) | Brunswick to Premier | Forrestfield to Kalgoorlie (EGR) | Kalgoorlie to Leonora | Kalgoorlie to Esperance |
|--|--|----------------------|--|-----------------------|-------------------------|
| Axle Load Freight (tn) & Max. Speed Freight (kph) [loaded/empty] | At 21tn: 115/115 (NG) At 23tn: 80/80 (NG) | At 21tn: 50/70 (NG) | At 21tn: 115/115 (DG & SG) At 23tn: 80/80 (DG & SG) | At 21tn: 50/70 (SG) | At 23tn: 70/80 (SG) |
| Max. Speed Passenger (kph) | 160 (NG) | N/A | 160 (SG)/100 (DG) | N/A | N/A |

¹ The WNR standard for calculating the GRV for the mainline 'Terminal end bits' shall be similar to the standard for the adjoining mainline.

| Main line | Kwinana to Bunbury (SWM) | Brunswick to Premier | Forrestfield to Kalgoorlie (EGR) | Kalgoorlie to Leonora | Kalgoorlie to Esperance |
|---------------------------|--------------------------|---|----------------------------------|-----------------------|-------------------------|
| Ave. Formation height (m) | 1.0 | 1.5 (Brunswick East to Worsley) 1.0 (Worsley to Hamilton & Worsley to Premier) | 1.5 | 1.5 | 1.5 |
| Rail (kg/m) | 50 | 50 | 60 | 50 | 50 |
| Ballast depth (mm) | 250 | 250 (Concrete sleepers) ² 150 (timber sleepers) ³ | 300 | 200 | 250 |
| Sleeper Type & spacing/km | Concrete/ 1,500 | Concrete/1,500 Timber/1,470 | Concrete/1,500 | 1 in 4 Steel/1,500 | 1 in 2 Steel/1,640 |

Sources: ERA September 2003 WNR Clause 9 Floor & Ceiling Cost Determination (page 18) and October 2003 Worsley Floor & Ceiling Cost Determination (page 4).

Tests to reviewing the pricing model

PwC/HCS undertook two types of tests in reviewing the pricing model: line-specific tests and general model tests.

For each of the line-specific tests that were undertaken, PwC/HCS selected a number of lines which would be covered by those tests. The guiding principle was that, although such sampling would increase the efficiency of the review, rotating the selection of the lines being tested would ensure sufficient coverage across the nine lines.

The pricing model was checked to ensure that floor and ceiling prices reported by WNR in their submission were consistent with those being calculated within the model. The model was tested to check the integrity of the workings and to ensure that the methodology used for the GRV, ceiling and floor calculations was consistent with the approved Costing Principles as well as being carried out in accordance with the approved standards. The track distances for routes and route sections were checked to ensure consistency with the previous determination. This review also assessed and discussed with WNR the variations to the calculations proposed by WNR for this determination such as the inclusion of the Communications and Signal equipment for the SWM and EGR.

The route-specific tests applied to assess consistency with prior determinations included reviewing the:

- MEA standard and the actual current standards.
- line section operational usage (ie train number and/or GTKs by route section).
- The uniformity and consistency in pricing model calculations.

² For the section Brunswick East to Worsley

³ For sections East and North of Worsley

The review of operating and overhead costs focused on assessing:

- operating cost and overhead cost efficiency
- detailed reviews of any new cost items (eg self-insurance costs)
- the consistency of application of costs in relation to specialist labour, environmental, engineering support and logistics operations
- the application and consistency of escalation of costs with ABS indices
- breakdowns for train control and communication and signalling costs across the WNR network.

Table 5 lists the line-specific tests that were undertaken and presents their outcomes.

Table 5: Outcomes of the line specific tests undertaken

| Test | Grain lines | | | Main lines | | | | | |
|---|-------------|---|---|------------|---|---|---|---|---|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| Agree 2006 figures in the report to pricing model | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Agree 2005 figures in the report to pricing model | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Agree 2006 line length to 2005 line length | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Ensure that line models have consistent calculation processes | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | | ✓ |
| Sample testing to confirm train number information | ✓ | ✓ | | ✓ | ✓ | | | ✓ | ✓ |
| Sample testing to confirm GTK information | | | ✓ | ✓ | ✓ | ✓ | | | ✓ |

The outcomes of the general model tests are summarised in Table 6.

Table 6: Outcomes of the general tests undertaken

| Test | Outcome |
|---|---|
| Analyse the efficiency of the activities driving the overhead costs | <ul style="list-style-type: none"> ▪ The overall proposed \$16.2 million overhead cost reflects a reduction in the cost of insurance. ▪ WNR has a labour budget for FY 2006 based on 194 WNR full-time equivalent (FTE) employees. Of this total 35 are included in the calculation of overhead costs, 41 are in train control, 39 are in perway management, 59 are in regional signal maintenance (with these costs being covered in the maintenance unit rates), 11 are in Signal and Communications management and 9 staff being in network access management. Of the staff in the overhead category 22 are in accounting, HR, IT & corporate. In the period since the separation of WNR into a standalone entity, WNR has had associated headcount growth in HR, IT and the Commercial groups. The pie chart below show the relative functional mix of the WNR employees. |

| Test | Outcome | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|---|----------|------------|-----------------------------|-----|---------------|-----|----------------------------|-----|------------|----|-----------|----|----|----|----|----|--------------------|----|------------------------|----|----------|----|----------------|----|--------------------|----|------------------------------|----|
| | <p style="text-align: center;">WNR Staff Breakdown (2006 budget)</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <caption>WNR Staff Breakdown (2006 budget)</caption> <thead> <tr> <th>Category</th> <th>Percentage</th> </tr> </thead> <tbody> <tr><td>Regional signal maintenance</td><td>29%</td></tr> <tr><td>Train Control</td><td>21%</td></tr> <tr><td>Regional Perway management</td><td>19%</td></tr> <tr><td>Accounting</td><td>3%</td></tr> <tr><td>Corporate</td><td>3%</td></tr> <tr><td>HR</td><td>2%</td></tr> <tr><td>IT</td><td>4%</td></tr> <tr><td>Infrastructure mmt</td><td>2%</td></tr> <tr><td>Standards & Compliance</td><td>2%</td></tr> <tr><td>Projects</td><td>3%</td></tr> <tr><td>Signal & Comms</td><td>6%</td></tr> <tr><td>Network access mmt</td><td>5%</td></tr> <tr><td>Head Office Infra management</td><td>1%</td></tr> </tbody> </table> <p>In relation to specific tests of overhead efficiency PwC/HCS observed:</p> <ul style="list-style-type: none"> ▪ One FTE employee is tasked with accounts payable. The unit cost of this function (before overhead and IT allocation) is viewed as reasonable at less than \$5 per account payable. ▪ The payroll function is outsourced. PwC/HCS assessed the cost per pay run and this was below \$10 per pay which is an efficient outcome for a relatively small entity. ▪ Sundry Contract Costs account for 55% of the IT budget. PwC/HCS sighted the breakdown of that amount into its 22 constituent items, of which only one accounted for more than 10% of the total being Transitional Services. While the amount was somewhat uncharacteristically large compared to the other components of that section of the IT budget, it is related to relatively resource-intensive projects such as the maintenance and support of HR and timekeeping systems and the maintenance of email and Blackberry services. ▪ In sample testing, PwC/HCS also assessed the costs of the WNR IT helpdesk. The labour allocation (2.5 FTEs) and the subsequent cost appears a reasonable cost given the salary range for adequately-skilled IT workers and the supporting infrastructure required. ▪ Of WNR's motor vehicle fleet, 62% is comprised of 4X4s and inspection vehicles, indicating that most of the cost is incurred directly in relation to the core activities. Fleet management costs were outsourced and confirmed as efficient. The actual WNR cost for fleet in 2006 was 10% above that requested by WNR within the access pricing model with WNR making a minor adjustment to reflect their view on efficient costs. | Category | Percentage | Regional signal maintenance | 29% | Train Control | 21% | Regional Perway management | 19% | Accounting | 3% | Corporate | 3% | HR | 2% | IT | 4% | Infrastructure mmt | 2% | Standards & Compliance | 2% | Projects | 3% | Signal & Comms | 6% | Network access mmt | 5% | Head Office Infra management | 1% |
| Category | Percentage | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Regional signal maintenance | 29% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Train Control | 21% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Regional Perway management | 19% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accounting | 3% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Corporate | 3% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| HR | 2% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| IT | 4% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Infrastructure mmt | 2% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Standards & Compliance | 2% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Projects | 3% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Signal & Comms | 6% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Network access mmt | 5% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Head Office Infra management | 1% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>Review the proposed \$6m civil and control & signalling (C&S) costs</p> | <p>An amount of \$6.0 million has been allowed by WNR to cover overall contract administration, project management and overheads in relation to the major maintenance contract with John Holland Constructions and with other maintenance related contracts as required.</p> <p>PwC/HCS has reviewed the breakdown of this cost category. The largest item, accounting for around 26% of the total cost is the John Holland contract. PwC/HCS sighted copies of John Holland invoices to confirm this expenditure.</p> <ul style="list-style-type: none"> ▪ This allowance, as reviewed by PwC/HCS, is separate to other WRN office overheads and shall be allocated to each line proportionally to the maintenance expenditure for that line as appropriate. This allowance does not include the cost of WNR maintenance inspectorial or other direct project cost, but will include; ▪ Head Office maintenance contract administration and support staff, | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Test | Outcome |
|---|---|
| | <ul style="list-style-type: none"> ▪ Head Office maintenance management, accounting, etc and support staff, ▪ Professional support services including legal, accounting, engineering, surveying, etc, ▪ Management and inventory of materials and personnel including rail safe working practices of maintenance staff, ▪ Regional maintenance contract administration, management and support staff, and ▪ Other resources and equipment as required to meet the maintenance activities of WNR. <p>PwC/HCS also tested whether John Holland costs would be lower for a new MEA network. WNR stated that it had not adjusted for a new MEA network as the nature of these costs are not influenced by the age or MEA standard of the network with these costs being incurred regardless of the status of the network. The materials management, storage and handling represent the cost of holding sufficient inventory for emergency and scheduled maintenance activities. The environmental and engineering services are part of the infrastructure management overhead to provide technical and regulatory advice on an "as required" basis.</p> <p>PwC/HCS considers that this allowance is fair and reasonable to meet WNR responsibilities regarding the management and operation of the maintenance contract(s) undertaken to maintain a safe railway network.</p> |
| Agree the escalation of costs to ABS indices | <p>PwC/HCS verified that the increases in the ABS's WA Non-building Construction and Road and Bridge Construction indices were 18.14% between July 2003 and June 2006. PwC/HCS's discussions with ABS indicated that these are the most appropriate indices for use in rail network operations.</p> <p>Whilst the main original Costing Determinations were released in September –October 2003 and a further Determination in July 2004 (terminal end bits) as the later Determinations were based on the same unit cost data, as the date of the source data is more relevant for accurate escalation than the date of the Determinations, we recommend applying the same escalation methodologies and levels across all routes.</p> <p>There is a range of support for the WNR view that rail network cost growth has been greater than CPI:</p> <ul style="list-style-type: none"> ▪ The escalation outcomes from indices used by WNR appear conservative when compared to benchmarks such as the WA Department of Housing and Works Building Cost Index (BCI). The BCI for Perth accounts for the costs of non-residential construction and it increased by 40% between December 2002 and March 2006. ▪ In a Victorian regulatory decision on the PN intra-state rail network (May 2006), the Essential Services Commission escalated some cost items by the same ABS Non-building Construction Index, indicating that it is the most appropriate indicator for measuring cost movements in rail network operations and maintenance.⁴ ▪ The WA Minister for Planning and Infrastructure said that 'in Western Australia, construction costs had increased by 30% over the past two years'⁵. ▪ The NSW Minister for Roads stated last year that 'bitumen and steel costs had increased about 20% since last year'⁶, ▪ WNR indicated that the company experience wages growth of 13% between June 2003 and June 2006. This is in line with the ABS WA all industries wage index growth of 12.7% over the same period, as well as the Australia-wide comparable index increase of 12.8% . |
| Validate the inclusion of the amount for self-insurance | <p>WNR advised that the self-insurance amount equates to 41% of total WNR insurance and 12% of total overheads. The self-insurance component is based on the cost of attending to minor incidents considered "non recoverable" and represents only the variable ("out of pocket") cost component to each response ie it does not include an allocation of labour costs already funded elsewhere in the WNR cost structure. WNR provided a detail breakdown of this calculated by incident to PwC/HCS. This cost has not been adjusted for the potentially lower incident rate which may occur on a new MEA network however, WNR stated that most incidents are caused by Acts of God or Operator equipment failure which cause loss and the age of a well maintained the network is not a key driver behind incident levels.</p> |

⁴ See p 86: http://www.esc.vic.gov.au/NR/rdonlyres/95B1F977-DEFC-40FE-829D-9F1C96CE3C02/0/DTR_FinalDecision_PacificNationalProposedAccessArrangement31052006.pdf

⁵ Australian Financial Review, 13 June 2006.

⁶ Ibid.

| Test | Outcome |
|--|--|
| Validate the breakdown of communications and signalling costs | Signals and communications systems appear to be appropriate and detailed, although it is difficult to compare these against a benchmark quote as the network consists of a number of base components provided and installed by specialist technicians, etc. These systems should not exceed the relevant ABS index on top of the 2003 determination. WNR's proposed increase of 10% is in line with the increase in CPI between June 2003 and June 2006. |
| Validate the 10% increase in communications and signalling materials cost in 2004-05 | |
| Ensure no redundant assets are included in the MEA | The WNR register of assets has been reviewed by PwC/HCS and from that review followed by further discussions with WNR, PwC/HCS is not aware of any redundant asset at this time which may form a part of the MEA as the basis for the GRV calculations. |

3. Public submissions

As part of the public consultation process, ERA received two submissions: one from ARTC and a joint submission from Alcoa World Alumina and Worsley Alumina. In response to those submissions, PwC/HCS performed a number of tests in addition to those discussed above.

Regarding the issue of the allocation of Centralised Train Control costs raised by ARTC, it is the PwC/HCS understanding that those costs are allocated directly to the main routes based on effort exerted by the train controllers for each route. This is a more appropriate method than allocating based on train numbers or GTK. PwC reviewed the full cost per FTE employee (including on-costs, payroll tax, super, workers comp etc) of approximately \$128,000 and verified this against financial system data. The documentation outlining the allocation across the lines was also sighted. WNR has increased the number of staff in train control from 29 in the 2003 Determination to 37 in the 2006 determination. This has arisen due to placing an additional control desk in the MidWest region to deal with projected demand for all Stage 1 projects in the region (4 controllers) and an additional desk in the Eastern Goldfields for projected increase in traffic for Portman expansion and new business growth in Iron Ore -Golden West Resources and others (4 controllers).

Furthermore, in relation to the abovementioned submission, PwC made two sets of enquiries. The first related to the prices of inputs quoted by the submitters. The resolutions to those recommendations are summarised in Table 7.

Table 7: Outcomes of discussions with Indec, the consultants to Alcoa and Worsley Alumina

| Test | Outcome |
|--------------|--|
| Ballast cost | <p>WNR proposed the ex-quarry ballast price of between \$20 and \$25.50 per tonne. Hanson provided Indec with a quote of \$20.70 per tonne ex-quarry for the delivery to Bunbury, which WNR estimated at \$25. PwC confirmed with Hanson the validity of their quote.</p> <p>To test these quotes, PwC independently sought further ballast cost information from another rail network operator and was advised that the average price per tonne across central Australia is \$15 ex-quarry, while the ballast price accepted by the ESC in Victoria for PN was an average of \$25/tn ex-quarry and \$30/tonne delivered.</p> <p>To further test the ballast market PwC obtained quotes from two ballast suppliers:</p> <ol style="list-style-type: none"> i. Boral: which indicated that they do not have the capacity to deliver the quantities required for WNR, nor do they have 50mm ballast available. However, a hypothetical price for 40mm ex Perth would be \$36 per tonne. ii. ReadyMix (Rinker) provided a quote for 50mm ballast on WNR's account of \$31.90 ex Gosnells (18km south west of Perth). <p>Overall, the quotes from ReadyMix and Boral are likely to be above the efficient cost for a large scale order with the two suppliers providing the 'list price' consistent with our approach being a hypothetical request for supply.</p> <p>It is recommended that the Hanson price of \$20.70 per tonne ex-quarry at Bunbury should be adopted with pro-rata distance adjustments for locations more distant from quarries (reflecting WNR proposed mark-ups from Bunbury). Whilst rail ballast prices of \$15/tonne (ex-quarry) appear available for large orders elsewhere in central Australia, on balance it appears the Hanson price represents a more realistic efficient cost benchmark for Western Australia. But the availability of ballast at \$15/tonne (ex-quarry) across central Australia provides greater confidence that the efficient / high volume price for the Bunbury region of the WNR network is closer to \$20.90 (rather than \$25/tonne).</p> <p>A review of all ballast costs throughout the WNR network is included in Table 12 of this Report which reflects the discussions held with Indec and later submissions from Alcoa/Worsley and which reduces the cost of ballast (ex-quarry) pro-rata to that generally proposed by Indec for Alcoa/Worsley.</p> |

| Test | Outcome |
|---|--|
| Rail costs | <p>WNR proposed a 60kg price of \$1,440/tn and 50kg of \$1,500/tn (both delivered to Midland). Assessing the efficiency of rail prices is challenging as OneSteel is the predominant domestic rail manufacturer. PwC confirmed with a leading Australian rail network operator that their OneSteel large order price is \$1,240 per tonne for a 60kg rail ex-works excluding flashbutt welding (\$200 per weld per 110 metres or \$30/tn for 60/kg) providing a price ex-works including welding of \$1,270. Adding to this an estimated rail transport cost of approximately 12 cents per km and applying this to a Whyalla-Midland movement (approx. 2,340km) produces a transport cost of approximately \$280/tn generating a complete rail cost delivered to Midland of \$1,550/tn for 60kg. The WNR proposal of 60kg of \$1,440/tn is reasonable when assessed against this calculated price.</p> |
| Sleeper cost | <p>WNR has proposed a price of \$95 per SG concrete sleeper from Humes at Welshpool. WNR sought to further support this claim by providing more recent emails from Humes (Rinker) illustrating a further modest price prise.</p> <p>Indec referred to the contract price for SG concrete sleepers of \$75, as provided by Rocla (Mittagong & Grafton in NSW) to ARTC.⁷ However, PwC/HCS independently confirmed that their free on train (ex Rocla works) price is \$86 for 1.35 million concrete sleepers including jewellery over 2.5 years. Whilst the \$86/sleeper ex-works price from Rocla appears cheaper once transport is added-in, the delivery cost from Mittagong to Midland (3,930km) is likely to be between \$70 and \$90 per sleeper making supply ex-Mittagong uncompetitive. Austrak at Port Hedland is manufacturing SG (40tal) concrete sleepers for BHP Billiton and more recently for FMG. We understand the cost of these Austrak Port Headland 40tal concrete sleepers is slightly above the SG 23 tal benchmarks relating to the greater strength and density of the product as well as issues relating to higher labour cost in remote areas. Overall, the \$95 per SG concrete sleeper from Humes in Perth appears reasonable as the current price in WA. However, the Rocla information appears to suggest that lower prices can be achieved where higher economies of scale are present.</p> |
| Premium paid for 50kg rail vis-à-vis 60kg rail | <p>50kg rail is currently a higher cost per tone option and Indec (on behalf of Alcoa/Worsley) believe this is mainly because it is produced by OneSteel in relatively lower volumes than 60kg rail. Indec argued that the rates used across the different rail weights should be reset to the lowest price per tonne, with this being the 60kg rail price as the Costing Principles assume a large-scale network construction, which would lead to material production volumes for 50kg rail so that, by economies of scale, costs, thus prices per tonne, across the weights should progressively move to broadly equal levels. However, it is noted that under this assumption, when the price of rail is assessed on a per metre basis that 50kg will remain 17% cheaper per metre than 60kg rail. Overall, the PwC/HCS view is that the Indec argument is valid and that if both sizes had large scale production volumes, the price of 50kg and 60kg should be broadly the same per tonne (ie efficient rail unit prices for large scale orders should be assumed to equal to lowest price per tonne for a given size across all sizes). Similarly, the 41 Kg rail price, under a large scale re-railing of the grain network, would be likely to fall to the 60kg price. See discussion of this issue at section 4.</p> |
| Bridges & culvert costs unit prices should be based on efficient costs today (& not 2003 costs indexed) | <p>WNR submissions stated that an escalation approach was used as they did not have enough recent construction volumes for particularly for new bridges to provide documentary evidence on the most recent unit price outcomes. WNR additionally held the view that the rise in unit costs for bridges & culverts between 2003 and 2006 would be likely to be in excess of their escalation claim based on the ABS index rise of 17.3%. Whilst ideally this review would have appreciated more evidence to assess the change in bridge and culvert costs, after reviewing a range of cost index movements (see Table 6) which provide support that construction costs have risen by more than the proposed escalation (generalised range 20%-40%).</p> |

⁷ According to a Rocla press release, at www.pipe.rocla.com.au/news/200605/article401.shtml, the cost is \$85 per sleeper.

| Test | Outcome |
|---|---|
| Inclusion of communications backbone costs omitted in 2003 review | <p>WNR has requested that the ERA include \$4.99m of communications backbone assets for the Kwinana to Bunbury into the GRV which were inadvertently overlooked in 2003 review.. Some communications backbone components were also omitted for the Forrestfield to Kalgoorlie routes. PwC/HCS has discussed this issue in detail with WNR and has also reviewed a breakdown of the omitted component and confirm they are prudent and necessary inputs for an effective comms system. PwC/HCS has also reviewed the unit costs of the comms assets and has confirmed them to be reasonable, inclusive of economies achieved by large scale orders and capturing efficiencies via combining some trenching for signalling and comms assets.</p> <p>As indicated in the 2003 Determination, communication and signalling network backbone provides the "Safe Working" validation for the rail network. The method of developing the communications and signalling network had been reviewed by PwC/HCS previously in that as a "design and construct" contract this was provided by competitive tendering. Accordingly, this achieves value for money, efficiency and at the same time meets specification and compliance requirements of safe working.</p> |
| Signalling asset list and installation | <p>The comments made for the communications backbone also largely apply for the signalling assets components and their installation. PwC/HCS has discussed the signalling asset list and installation approach in detail with WNR and views these outcomes as reasonable. PwC/HCS has also reviewed the unit costs and has confirmed them to be reasonable and inclusive of economies achieved by large scale orders.</p> |

PwC addressed the remaining concerns raised in the joint submission from Alcoa and Worsley by requesting additional supporting information from WNR. Table 9 presents the results of those tests.

The Alcoa/Worsley submission also raised some issues around the application of the MEA assumption for calculating the GRV of the network which are discussed in the section below.

Modern Equivalent Asset issues

In its submission, Alcoa recommends that *'based on the failure of WestNet to provide the MEA standard claimed in December 2002 over the entire SWM, the ERA needs to monitor that MEA upgrades are delivered on a timely basis or alternatively act promptly to revise the ceiling down until the committed standard is delivered'*. However, the basis of the MEA is defined in the Costing Principles as *'an optimised network that is re-configured using current modern technology serving the current load with some allowances for reasonably projected demand growth up to five years into the future. The MEA excludes any unused or under utilised assets and allows for potential cost savings that may have resulted from technological improvement.'*

WNR during the 2003 determination provided SWM stakeholders with summary level capital works planning documents which outlined a series of sleeper and ballast upgrades to move closer to the MEA for most components. A supplementary submission to this 2006 review by WNR stated that it has completed 55% of the SWM upgrade for concrete sleepers and that the remaining 76km of timber sleeper would be targeted for upgrading to concrete in 2008/09. It should be noted, however, that for some components of the MEA specification, such as the earthworks height, it may be prohibitively costly (ie not economically efficient) for the rail network owner to universally adopt the MEA as the minimum actual standard. Reinforcing this interpretation of the intent and requirements of the regime were comments from the Independent Rail Access Regulator within the 2002 Costing Principles Determination which confirmed that *'there is no obligation for the railway owner to provide a network that is MEA or to adopt the specific maintenance practices assumed in the regime as its actual practices. However, Clause 13(c)(i), Schedule 4 of the Code requires the prices for access to reflect the standard of the infrastructure concerned and the operations proposed to be carried on by those using the network.'* It should be noted, however, under Schedule 4 clause 2 of the Code, the ERA has the discretionary judgement on when it is appropriate (ie efficient and reasonable) to apply the MEA standard and consequently, the ERA's September 2003 Determination stated that the Regulator will monitor service levels and will revise the MEA standard if it can be demonstrated that WNR is consistently not meeting the expected level of standard and service.

Overall, it was not the intention of the ceiling price calculation within the WA Regime to require the network owner to provide a completely MEA compliant network. However, it may be commercially sensible for the network owner to progressively implement components of the MEA specification (eg replacing timber sleepers with concrete). The intention of the MEA was to facilitate the setting of the absolute upper limit of prices using a simplifying set of modern construction assumptions, with prices to be negotiated to appropriate levels below the ceiling to reflect the standard of the infrastructure concerned. This approach:

- reduces regulatory costs by simplifying and streamlining ceiling price calculations,
- provides some potential to pass onto to customers gains from technological innovation (eg centralised train control);
- precludes inefficient outcomes which could require the network owner to replace otherwise fit-for-purpose assets prior to their life expiry (eg timber bridges or lower height formations); whilst
- protecting access seekers from abuse of monopoly power by containing the upper limit of prices to the efficient cost levels which would prevail if the network was totally replaced.

To be understand the materiality of the difference between a ceiling cost based on current configuration and the MEA, Section 5 of this report provides a sensitivity test which compares the ceiling costs of the SWM as-is (45% timber sleepers) and under the MEA assumption (100% concrete sleepers).

4. Review of WNR input prices

WNR's unit rate costs are generally consistent, whether the materials apply to grain or main lines. Those rates are provided in WNR's respective submissions to the ERA on the proposed costs for the grain and main lines.

The reasonableness of the prices of the key materials and capital items used to derive WNR's proposed costs was established by reference to supporting third-party documentation. Table 8 presents the outcomes of those reasonableness checks.

A key item in the reasonableness checking of WNR proposed ceiling prices relates to relative prices of rail by weight category per tonne. This issue is material for ceiling prices for the WNR network due to its mix of 41kg, 50kg and 60kg rail with WNR seeking a 7% premium for 50kg and an 11% premium for 41kg rail over the nominated price for 60kg rail. The most popular size for new rail being laid in Australia is 60kg per tonne rail with its price being considered to be the more readily established efficient / high volume market benchmark price (see 60kg rail prices in Table 7). Whereas, in the case of 50kg and 41kg rail, while market price data is available it is based on more modest volumes. The current lower demand, less frequent production and smaller production runs of 50kg relative to 60kg rail means that costs of producing 50kg rail are higher.

Whilst the general reasons behind the current price differences for 50kg and 60kg per tonne are understood to be mainly based on economies of scale, we do not have access to relevant cost data to establish the actual relativity of production costs between these weight categories when both are reduced at high volumes. However, we expect that the costs of inputs (raw materials, energy etc) would represent a large percentage within the total cost structure of rail production, and that those input costs would not vary to any significant degree on a \$/tonne basis in the production of the different rail categories. This general characteristic of the production cost structure would serve to moderate the effect of any diseconomies of scale on total production costs. Consequently, under high volumes assumptions, the current prevailing premium for 50kg (due to its lower economies of scale than 60kg) is expected to dissipate and total production costs expressed \$/tonne basis is unlikely to be significantly different. Hence it appears reasonable, under high volume assumptions for competitive market-based prices for both weight categories to also broadly aligned. This position is considered to be a more realistic than alternative positions ie that 50 kg/m rail production costs will be materially higher, or lower, than those for 60 kg/m rail. Given this position of broad equivalence in pricing in \$/tonne, and the lower tonne/km involved with 50 kg/m rail, the cost of 50 kg/m rail, expressed on a \$/km basis, still remains 17% lower than 60 kg/m rail.

Table 8: Reasonableness of the key materials and capital items' prices

| Item | WNR Proposed Price (\$) | Reasonable? | Justification |
|--|-------------------------|-------------|--|
| <i>Track</i> | | | |
| Steel sleeper cost for DG | 289 | ✓ | Verified by reference to a May 2006 quote from OneSteel. The price is comparatively high due to low production quantity for this product. |
| Cost per 60 kg/m Rail per tonne (including flashbutt weld and delivery to Midland) | 1,440 | ✓ | As per Table 7, PwC/HCS has tested the WNR proposed cost by obtaining the breakdown of the price paid by a leading Australian rail network operator [ARTC] including transport and flashbutt welding and the WNR proposal is reasonable. |
| Cost per 50 kg/m Rail per tonne (including flashbutt weld and | 1,500 | ✗ | Recommend assuming price is equivalent to the 60kg price. While the premium for 50kg is generally justified based on lower volumes (ie less economies of scale in production), |

| Item | WNR Proposed Price (\$) | Reasonable? | Justification |
|--|-------------------------|-------------|---|
| delivery to Midland) | | | these need to be adjusted for a significant order quantity of 50 kg/m rail, We consider price equivalence in \$/tn of 50 kg/m rail with 60 kg/m rail to be obtainable in this instance. |
| Cost per 41 kg/m Rail per tonne (including flashbutt weld and delivery to Midland) | 1,600 | ✗ | Recommend assuming price is equivalent to the 60kg price for same reasons as per the price adjustment for 50kg rail. |
| Timber sleeper cost for DG | 147 | ✓ | The WNR cost is lower than PwC/HCS estimates of market costs. WNR advise that the reasons behind the sharp rise in the DG timer sleepers is unclear and that the cost of the jewellery for a DG sleeper in the original determination may have been understated. The plates and fasteners on a DG sleeper are factored by 1.5 of a SG sleeper to allow for the third rail on the DG sleeper. |
| Concrete sleeper cost for NG | 95 | ✗ | As per Table 7, PwC/HCS has tested the WNR proposed cost by obtaining the breakdown of the price paid by a leading Australian rail network operator including transport and jewellery. Lower prices are obtainable on the east coast compared to current WA prices driven by higher volumes and economies of scale. This analysis requires an assumption of large volume purchases providing economies of scale. Whilst WNR has provided evidence from Humes supporting sleeper costs of \$95 (NG) & \$107 (SG) including jewellery the Rocla evidence illustrates that the Humes price does not appear to represent the most cost efficient outcomes achievable from a large scale competitive tender. |
| Ballast cost per tonne Esperance | 26 | ✗ | A lower price is available from Hanson for rail ballast ex-quarry at Bunbury. Refer to Table 7. The average price paid by for rail ballast across central Australia is \$15 per tonne ex-quarry. As a comparator, albeit interstate, prices endorsed by the ESC in the Victorian Rail Access decision were \$25 per tonne ex quarry and \$30 per tonne delivered. Price data was obtained from the SWM (\$20.70) and from the Kalgoorlie region (\$15/tn ex quarry). These prices were drawn upon, with adjustments for delivery to more remote locations based on WNR unit price differentials, to inform the final recommended prices. This issue is further discussed in Table 12 of this report. |
| Cost per 47 kg/m turnout for DG | 412,726 | ✓ | The rates provided by the supplier are similar to that provided to other rail operators. Furthermore, the \$192,872 sought by WNR for SG turnout is less than the \$220,000 paid by ARTC in November 2006 ⁸ . |
| Catchpoint cost per item | 46,000 | ✓ | Verified by reference to a October 2006 quote from VAE Railway Systems |
| Earthworks Kalgoorlie to Leonora | 250,000 | ✓ | The methodology used in 2003 determination has been rechecked and confirmed by HCS as acceptable. HCS recommends a price change consistent with ABS roads and bridge construction index increase of 17%. PwC concurs with WorleyParsons that the formation fill be sourced locally and only the higher-quality capping layer be imported. |

⁸ As per the ARTC press release, at www.artc.com.au/docs/news/pdf/news_011106.pdf

| Item | WNR Proposed Price (\$) | Reasonable? | Justification |
|-------------------------------|-------------------------|-------------|--|
| Tracklay Brunswick to Worsley | 117,510 | ✘ | Track laying is not often tested for price, hence WNR consulted with contractors and most tracklay prices were adjusted by 17% - coincidentally the same rise as the ABS based rise of 17.4% used elsewhere in this report. However, this proposed tracklay increase is 25% is higher than the other tracklay rises. After considering this issue particularly the reasonable proximity of the Worsley line and the SWM, and in the absence of more specific detail on why tracklay costs more for the Worsley line, PwC/HCS recommends assuming a uniform rise in tracklay costs. |
| <i>Culvert</i> | | | |
| 2100X2100 | 4,554 | ✓ | Material cost agreed to quote provided by Humes. Installation cost expressed as 80% of material cost, in accordance with the ratio approved in the 2002 determination. |
| 2400X2400 | 5,202 | ✓ | |

Table 9: Outcomes of the additional tests undertaken in response to the joint submission

| Test issue | Outcome |
|--|--|
| <p>The reasoning behind the locating of the new loop at Venn to the north of the major traffic growth area south of Wagerup & the change in cost for the Venn loop</p> | <p>WNR explained that the requirement for the new crossing loop at Venn (north of Pinjarra) is based on future pathway requirements. The Pinjarra crossing loop is constrained from further extension due to major protected level crossing infrastructure to the north and south of Pinjarra. The preferred site of Venn has been selected to accommodate a long loop consistent with other loop extensions along the SWM corridor. PwC/HCS tested whether the shorter loop at Pinjarra will still be required if a loop is added at Venn and WNR advised that the Pinjarra loop is still needed as it is the stopping place for the Australind passenger services and for passing short trains. Pinjarra is the junction point for all Alcoa traffic from Calcine to Kwinana. The Pinjarra loop will be required to hold Alcoa trains departing from Calcine when opposing trains are in the same section.</p> <p>Overall, PwC/HCS is of the view that the proposed new loop at Venn is operationally justified and generally supported by customers. However, as the timing for the construction of the new loop is to be primarily driven by demand from existing customers, it is not clear as to when this will eventuate and therefore PwC/HCS have excluded it from the present GRV and resulting floor and ceiling calculation. However, if WNR subsequently needs to provide the Venn loop before 2009, it may be appropriate to adjust the ceiling cost to reflect this addition.</p> <p>It is also noted that WNR originally sought a capital cost of \$1.35m based on an initial desk-top estimate developed by the WNR Access Group. WNR later revised this estimate based on input from the WestNet Engineering Group to a capital cost of \$3.22m with the cost growth mainly driven by an understatement in the allowance for signalling costs.</p> |
| <p>The reason behind the locating of the new loop at Burekup</p> | <p>WNR explained that they had been in consultation with users of the network on the need for a passing loop at Burekup. Target commissioning date is set for Q3 2007. Overall, PwC/HCS is of the view that the proposed new loop at Burekup is operationally justified and generally supported by customers.</p> |
| <p>The justification for the three loop extensions</p> | <p>WNR explained that the extension of Brunswick, Bengier and Yarloop to accommodate longer trains is necessary to maximise pathway utility. Network management planning has been undertaken to consider all future expansion requirements of all current WNR customers, including Alcoa, Worsley, Griffin, Cockburn Cement, Iluka and the general freighters.</p> <p>The Alcoa/Worsley submission endorses only needing an extra passing loop at Burekup. While Alcoa/Worsley notes in the future there is a need for extended loops between Pinjarra and Bunbury if longer trains are required to meet future increases in tonnages, at this stage Alcoa has no plans to increase train lengths. Alcoa/Worsley also note that if Worsley expands operations there will be a requirement for additional loops between Brunswick Junction and Bunbury Inner Harbour.</p> <p>In order to have operational flexibility the new and extended crossing loops are deemed by WNR to be necessary to accommodate the known expansions from the existing customer base. To date, Griffin has already absorbed a daily pathway between Brunswick and Kwinana. While other expansions have not yet been contractually agreed, WNR is obligated to provide for existing and reasonable projected demand. The lead time to seek all planning and statutory approvals including construction exceeds 12 months. WNR maintains that it must consider network capacity from the customers' perspective, as well as ensuring the operational integrity to maximise on-time service delivery.</p> <p>Overall, PwC/HCS is of the view that the proposed extension of three loops is operationally justified and generally supported by customers.</p> |
| <p>Was the 23% increase in overheads driven by underlying cost growth or the emergence of WNR as a stand-alone entity?</p> | <p>WNR maintains that the rise in overheads is driven by both the physical separation of the company and the underlying cost growth, with an offsetting decrease in insurance costs. In the 2003 determination, the overheads were allocated between three business entities operating under the Australian Railroad Group (ARG). Since its sale in June 2006, WNR operates as a stand-alone business and the operating budget approved by the Board of Directors is the basis of the overheads used in the Access Pricing Model.</p> <p>WNR provides the following to justify the increase:</p> <ul style="list-style-type: none"> ▪ Perth CPI increased 13.6% since the previous determination, which has driven a genuine uplift in costs; and ▪ The overhead baseline approved in the September 2003 determination was based on a shared services model with ARG and an assessment of WNR's level of consumption of those shared services. |

| Test issue | Outcome |
|------------|--|
| | <p>As overheads are primarily wages and salaries, and given these have generally risen by an average of 4% pa over the past 3 years (or 12.5% in total), it would appear that the 23% rise in overheads is comprised of 54% wages growth and 46% cost growth associated with the separation into a standalone entity. Overall, PwC/HCS is of the view that the proposed rise in overhead costs appears reasonable given intervening wages growth and the extra costs associated with separating the above and below rail businesses arising from the sale of ARG (AWR and WNR) to QLD Rail (above rail) and Babcock & Brown (network or below rail) respectively.</p> |
| Earthworks | <p>The general principle adopted by Alcoa/Worsley is accepted except that railway construction covers an elongated site with considerably more terrain variation (cuts, fills and creeks) laterally than a building site (of the same area) as generally covered by Rawlinson rates as indicated in Alcoa/Worsley letter of 9 February 2007.</p> <p>This elongated site then increases unit costs (over those proposed by Alcoa/Worsley using the Rawlinson rates) due to;</p> <ul style="list-style-type: none"> - limited site construction width for equipment movement - toe-in of batters to reduce sideways movement (especially on curves) - topsoil stripping and stockpiling - provision of environmental protection - provision of silt barriers to watercourse - protection of cuttings from scouring - grassing, topsoiling and stabilising of fill and all earthwork batters - provision of access points and pads for maintenance, including removal and revegetation of construction roads at completion <p>In some instances such as railway construction, the earthwork rate can be doubled by the provision of "external" items included in the item as 'earthworks' as indicated above over the standard "cut to fill" or "borrow to fill" rates indicated.</p> <p>Most 'greenfield' sites of a terrain such as SWM will obtain fill from 'borrow' beside the construction for which the rate should be marginally higher than cut to fill as was the principle adopted in 2003 Determination.</p> <p>Overall, PwC/HCS is of the view that the proposed WNR approach to calculating earthworks quantities appears reasonable.</p> |

Maintenance costs

Both submissions raised the issue of maintenance costs. A review of WNR's proposed maintenance costs for all lines has been undertaken.

Table 10 lists the proposed WNR price for the six main lines and the terminal end sections. Overall WNR has proposed a uniform escalation of 17.4% (based on ABS indices) to 2003 Determination rates to provide the 2006 unit costs.

Table 10: Proposed maintenance cost per kilometre for the main lines

| Route | 2003 ORAR Approved Unit Costs (\$ per km) | 2006 WNR Proposed Units Costs (\$ per km) |
|---------------------------|---|---|
| Kwinana to Bunbury | 15,000 | 17,610 |
| Brunswick to Worsley | 15,000 | 17,610 |
| Worsley to Premier | 8,000 | 9,392 |
| Terminal end sections (9) | 8,000 | 9,392 |

| Route | 2003 ORAR Approved Unit Costs (\$ per km) | 2006 WNR Proposed Units Costs (\$ per km) |
|----------------------------|---|---|
| Forrestfield to Kalgoorlie | 16,000 | 18,784 |
| Kalgoorlie to Esperance | 10,000 | 11,740 |
| Kalgoorlie to Leonora | 8,000 | 9,392 |

In assessing the reasonableness of WNR's proposed new maintenance costs for undertaking routine maintenance for a MEA network which commences from a new condition, PwC/HCS compared the WNR proposal to the actual maintenance unit costs being incurred in maintaining the existing network. Whilst these actual maintenance unit cost outcomes are confidential precluding release of full details, the proposed WNR maintenance costs on four of the mainlines are between 8% and 50% below the actual WNR 2006 unit cost outcomes. However, on one of the mainlines the WNR actual 2006 cost was 32% below the proposed unit cost with this being due to how maintenance effort is deployed over the network within any one year.

It should be noted that the WNR \$6.0 million contract administration, management and overhead cost of the maintenance contracts as indicated previously in this report are excluded from the Maintenance Costs per km for individual lines as indicated in Table 10 above.

Alcoa/Worsley provided a maintenance cost specification suggesting an efficient cost of \$12,700/km for the SWM. This was an update of their 2003 submission which lifted the rate by 7.5% to reflect current labour rates. The key difference between the WNR unit rate and the Alcoa/Worsley unit rate is the latter's view that at MEA there should be a lower number of trackside staff because of concrete sleepers as the current focus on inspection-related work to ensure safe working would be reduced and at MEA there is no need for extra staff to complete rail grinding to improve rail life and rideability.

After reviewing both labour specifications and assessing resources required to concurrently fulfil both the inspection requirements of the Rail Safety Act and other routine maintenance functions, PwC/HCS is of the view that the WNR staff proposal is reasonable.

WNR has proposed an approach to maintenance costs which uses the unit rate as the average across a route but within route sections WNR has proposed to use higher and lower unit rates reflecting factors such as the complexity and asset count of specific sections of track (eg turnouts, cross overs, signals, level crossings).. PwC/HCS has reviewed the proposed approach and view it as reasonable particularly as it does not impact overall route costs.

Finally, the rates proposed are generally lower than the maintenance costs on comparable lines (excluding grain), as shown in table 11 below:

Table 11: Comparable maintenance costs

| Line | Routine Maintenance cost (\$ per km) |
|---|--------------------------------------|
| WNR (sectional variance range) | From 9,392 to 17,610 |
| Moura ⁹ | 29,350 |
| Newlands ¹⁰ | 30,630 |
| ARTC network-wide (including some MPM) | 14,662 ¹¹ |
| ESC Decision Victoria – freight (grain) network ¹² | \$5,109 |
| ESC Decision Victoria Non-RFR Passenger ¹³ | \$11,034 |

The 2003 Clause 9 Determination reviewed the issue of estimating efficient routine maintenance unit costs in detail. The PwC/HCS recommended levels were then independently reviewed, checked, tested rail engineers from Bovis Lend Lease with this review endorsing the PwC/HCS unit rates as reasonable and efficient. In summary, the 2003 Clause 9 Determination reported that QR's average maintenance cost (excluding MPM) is just over \$6,000/km on 16-19t/yr branch lines with annual tonnages of less than 1mgt, between \$7,000-\$9,000/km on 19t/yr lines where annual tonnages are in the range of 1 to 3mgt, and between \$8,000-\$11,000/km on 19/21t/yr lines where annual tonnages are in the range of 3 to 6mgt, depending on terrain and location. Whilst it would be reasonable to now escalate these 2003 QR rates by approximately 17% these rates continue to support retention of the proposed 2006 rates. In relation to the 2004/05 ARTC maintenance cost (including MPM) of \$14,662/km, without MPM, the ARTC routine maintenance cost is estimated to be less than \$10,000/km.

Overall, the proposed WNR increase in maintenance costs of 17.4% appears reasonable as it is in line with the relevant ABS indices, as established in Table 6. This increase is also consistent with the rise in the cost of the John Holland outsourcing contract.

⁹ As per WorleyParsons

¹⁰ Ibid

¹¹ For 2004/05 See: http://www.artc.com.au/docs/accessSeeker/pdf/access_2.10/Unit%20Costs%202004-05%20for%20web.pdf

¹² http://www.esc.vic.gov.au/NR/ronlyres/95B1F977-DEFC-40FE-829D-9F1C96CE3C02/0/DTR_FinalDecision_PacificNationalProposedAccessArrangement31052006.pdf

¹³ http://www.esc.vic.gov.au/NR/ronlyres/95B1F977-DEFC-40FE-829D-9F1C96CE3C02/0/DTR_FinalDecision_PacificNationalProposedAccessArrangement31052006.pdf

Operating and overhead costs

In the period since the separation of WNR into a standalone entity, WNR has had associated headcount growth in HR, IT and the Commercial groups which has added to costs. This has been significantly offset by a reduction in insurance costs. PwC/HCS has completed a range of assessments of individual items in the operating cost budget (as summarised in Table 6) as well as other aggregate comparisons.

Allocation methodologies

The approved WNR Costing and Pricing Principles (2003) endorse the allocation of operating costs based on train movement number (or train paths) and the allocation of overhead costs based on 50% train movements and 50% gross tonnes kilometres (GTKs). In 2005/06 ERA established a working group of interested stakeholders to assist with the review of methodologies for allocating common costs for the purposes of calculating floor and ceiling costs under the WA Rail Access Regime. Following the review of methodologies in other jurisdictions, the working group recommended that train control costs to be directly attributed to rail lines based on time spent by train control staff monitoring specific lines. This new approach had the desirable benefit of reducing the quantum of operating costs requiring allocation and producing a more accurate / cost reflective outcomes. The new cost allocation methodology is reflected in the proposed WNR costs and the recommended PwC/HCS floor and ceiling costs for rail lines.

In the submission from Alcoa and Worsley, it is stated that they still do not consider that the allocation of common costs to route sections provides a fair representation of allocated costs but they do acknowledge that the direct allocation of operating costs has been improved substantially since 2003 although the overall increase in these costs on a network wide basis is totally unacceptable and does not reflect efficient costs. Alcoa/Worsley notes that the amount of overhead allocated to the terminal end bits remained proportionally excessive. The short nature of these sections coupled with the relatively higher number of movements sees the ceiling prices in these sections made up of proportionally more overheads. In assessing his issue, PwC/HCS is of the view that assessing the equity of the overhead allocation is best done on a route basis, rather than a route section basis. Furthermore PwC/HCS understand that the separation out of the terminal end bits into formal route sections was only undertaken to enable some customers to more fully attribute costs between their operating divisions.

Alcoa and Worsley also sought:

- a more detailed breakdown of Operating Costs including separate figures for Working Capital, Operating Costs, Overheads and Network Management Costs for the lines under review.
- identification of costs allocated to other lines on the network not the subject of the proposed review.
- key indicators, such as number of full time equivalent employees, transaction costs and IT costs to prove efficient costs are being used.

PwC/HCS has reviewed such a more detailed breakdown as part of a confidential submission lodged by WNR with summarised results provided in Table 6 of this report.

5. Conclusion

The costs that PwC recommends be changed are shown below in Table 12.

Table 12: Recommended cost changes

| Item ¹⁴ | 2002 Approved Price (\$) | 2006 WNR Price (\$) | 2006 Alcoa Price (\$) | 2006 Recommended Price (\$) | Justification |
|---|--------------------------|---------------------|-----------------------|-----------------------------|--|
| <i>Track</i> | | | | | |
| Cost per 60 kg/m Rail per tonne (delivered Midland) | 1,102 | 1,440 ¹⁵ | 1,240 | 1,440 | As per Table 7 – WNR price appears reasonable. |
| Cost per 50 kg/m Rail per tonne (delivered Midland) | 1,173 | 1,500 ¹⁶ | 1,240 | 1,440 | The price for 50kg should be reduced to the 60kg price (reasons explained in Table 8) |
| Cost per 41 kg/m Rail per tonne (delivered Midland) | 1,138 | 1,600 ¹⁷ | 1,240 | 1,440 | As above for 50kg/m Rail |
| Concrete sleeper cost SG (delivered Midland) | 81 | 95 | 75 | 90 | The information from Rocla suggests that higher volumes can generate economies of scale and lower prices down to \$86/sleeper (ex-works). WNR has generally assumed an order size for the GRV of 100km of track ¹⁸ which is equivalent to an order of 160,000 sleepers which is approximately a quarter of the size of the recent order placed by ARTC with Rocla (550,000pa of 1.35m over 2.5 years). The transport component of this cost (Welshpool-Midland or 20km) is not material and may well be |

¹⁴ PwC tested a sample of the items for which unit prices were provided. For those categories which yielded discrepancies between the price sought by WNR and the price deemed appropriate by PwC – such as ballast – all the items in that category were then calculated and listed in this table.

¹⁵ Price includes delivery to Midland

¹⁶ Price includes delivery to Midland

¹⁷ Price includes delivery to Midland

¹⁸ See Annexure 7.1 of WNR Proposed Costing Principles (2002)

http://www.era.wa.gov.au/rail/files/determination/finalcost_prin.pdf

| Item ¹⁴ | 2002 Approved Price (\$) | 2006 WNR Price (\$) | 2006 Alcoa Price (\$) | 2006 Recommended Price (\$) | Justification |
|--|--------------------------|---------------------|-----------------------|-----------------------------|---|
| | | | | | included as part of large orders. Consequently, PwC/HCS recommends the WNR price be reduced by 5% to recognise a further scale discount but result in a price slightly above that of the \$86 ex-work price for Rocla and also recognising WA may have some other input costs which are higher than eastern states. |
| Concrete sleeper cost NG (delivered Midland) | 72 | 85 | 69 | 82 | The NG sleeper price is typically 8% to 10% below the SG price based on it being shorter (requiring less concrete) and being cheaper to transport. PwC/HCS recommends a 9% reduction from the recommend SG price. |
| Ballast cost per tonne Bunbury | 15 | 25 | 21 (ex quarry) | 21 | The lower price is available from Hanson. |
| Ballast cost per tonne Esperance | 15 | 26 | N/A | 21 | The estimate is based on the Hanson quote for delivery to Bunbury, adjusted based on the relationship of the WNR proposal for Esperance vis-à-vis Bunbury. |
| Ballast cost per tonne Kalgoorlie | 15 | 20 | N/A | 17 | The estimate is based on the Hanson quote for delivery to Bunbury, adjusted based on the relationship of the WNR proposal for Kalgoorlie vis-à-vis Bunbury. |
| Ballast cost per tonne Kwinana | 15 | 25 | N/A | 21 | The estimate is based on the Hanson quote for delivery to Bunbury, adjusted based on the relationship of the WNR proposal for Kwinana vis-à-vis Bunbury. |
| Ballast cost per tonne Midland | 15 | 25 | N/A | 21 | The estimate is based on the Hanson quote for delivery to Bunbury, adjusted based on the relationship of the WNR proposal for Midland vis-à-vis Bunbury. |

| Item ¹⁴ | 2002 Approved Price (\$) | 2006 WNR Price (\$) | 2006 Alcoa Price (\$) | 2006 Recommended Price (\$) | Justification |
|-------------------------------|--------------------------|---------------------|-----------------------|-----------------------------|--|
| Tracklay Collie East | 94,000 | 117,510 | N/A | 110,356 | Track laying is not often tested for price. WNR and WorleyParsons used a GHD hypothetical estimate, but an applicable increase should be based on the relevant ABS index. The proposed increase of 25% is higher than the 17% rise in the relevant index. PwC recommends that the new price be the 2002 price, increased by 17%. |
| Tracklay South West Main | 94,000 | 117,510 | N/A | 110,356 | The proposed increase of 25% is higher than the 17% rise in the relevant index. PwC recommends that the new price be the 2002 price, increased by 17%. |
| Tracklay Grain Region | 93,000 | 116,260 | N/A | 109,182 | The proposed increase of 25% is higher than the 17% rise in the relevant index. PwC recommends that the new price be the 2002 price, increased by 17%. |
| Tracklay EGR dual gauge track | 126,000 | 144,300 | N/A | 144,300 | The proposed increase of 15% is lower than the 17% rise in the relevant index. |
| Tracklay Brunswick to Worsley | 94,000 | 117,510 | N/A | 110,356 | The proposed increase of 25% is higher than the 17% rise in the relevant index. PwC recommends that the new price be the 2002 price, increased by 17%. |

For other key input prices such as culverts, bridges etc the WNR prices have been sample tested for efficiency and economies of scale. Following this sample testing, PwC/HCS did not identify any instances where WNR's proposed costs were significantly above efficient cost benchmarks.

Table 13 lists the floor and ceiling costs as recommended by PwC.

Table 13: Proposed and recommended floor and ceiling costs

| Line | | WNR Proposal | | | Recommendation | | |
|--------------------|---|------------------|--------------------|----------------------|------------------|--------------------|----------------------|
| | | Floor | Ceiling | GRV | Floor | Ceiling | GRV |
| Grain Lines | | | | | | | |
| 1 | Avon to Goomalling | 96,253 | 4,385,906 | 51,500,188 | 96,253 | 3,537,192 | 41,109,239 |
| 2 | Katanning to Tambellup | 43,360 | 3,113,897 | 37,214,363 | 43,360 | 2,416,115 | 28,777,617 |
| 3 | Kulin to Yimmining | 37,780 | 6,497,751 | 80,323,583 | 37,780 | 5,010,706 | 62,537,019 |
| | Total | 177,393 | 13,997,554 | 169,038,135 | 177,393 | 10,964,013 | 132,423,875 |
| Main lines | | | | | | | |
| 4 | Kwinana to Bunbury Route Section | | | | | | |
| | Kwinana to Mundijong Jn | 306,908 | 4,122,772 | 36,951,012 | 302,968 | 4,046,979 | 35,950,453 |
| | Mundijong Jn to Pinjarra | 466,409 | 6,073,151 | 56,715,426 | 447,251 | 5,684,642 | 52,110,972 |
| | Pinjarrato Pinjarra East | 109,174 | 689,231 | 2,310,330 | 108,739 | 685,092 | 2,259,764 |
| | Pinjarra East to Alumina Jn | 136,962 | 788,122 | 1,311,123 | 136,934 | 787,489 | 1,303,113 |
| | Pinjarra East to Pinjarra South | 42,700 | 311,767 | 1,211,948 | 42,667 | 308,910 | 1,175,510 |
| | Pinjarra to Wagerup | 155,911 | 3,420,218 | 35,197,956 | 154,675 | 3,335,911 | 34,045,596 |
| | Wagerup to Brunswick Jn | 345,837 | 5,302,980 | 51,219,656 | 342,170 | 5,193,163 | 49,742,622 |
| | Brunswick Jn to Picton Jn | 344,031 | 3,503,197 | 28,706,611 | 375,330 | 3,624,634 | 29,747,377 |
| | Picton Jn to Bunbury Inner Harb | 189,931 | 1,512,097 | 8,703,167 | 188,989 | 1,502,347 | 8,582,097 |
| | Total | 2,097,863 | 25,723,536 | 222,327,228 | 2,099,724 | 25,169,167 | 214,917,505 |
| 5 | Brunswick to Premier Route Section | | | | | | |
| | Brunswick North - East | 5,359 | 168,677 | 1,160,381 | 13,880 | 166,204 | 1,127,498 |
| | Brunswick - Brunswick East | 13,922 | 495,309 | 3,058,037 | 89,280 | 492,587 | 3,020,928 |
| | Brunswick East - Worsley | 90,181 | 2,745,889 | 26,688,059 | 29,847 | 2,684,854 | 25,891,535 |
| | Worsley - Worsley North | 30,126 | 493,988 | 2,811,617 | 49,986 | 491,219 | 2,777,255 |
| | Worsley North - Hamilton | 50,745 | 963,112 | 7,539,517 | 8,480 | 948,236 | 7,338,466 |
| | Worsley East - Worsley North | 8,645 | 133,628 | 931,376 | 9,307 | 131,662 | 906,385 |
| | Worsley - Worsley East | 9,324 | 253,792 | 1,447,545 | 62,183 | 251,745 | 1,419,577 |
| | Worsley East - Ewington Jn | 62,438 | 2,156,284 | 23,458,746 | 4,328 | 2,106,065 | 22,797,320 |
| | Ewington Jn - Premier | 4,330 | 318,765 | 3,300,240 | 0 | 314,512 | 3,244,379 |
| | Total | 275,069 | 7,729,445 | 70,395,518 | 267,290 | 7,587,083 | 68,523,343 |
| 6 | Forrestfield to Kalgoorlie Route Section | | | | | | |
| | F'Field Sth to Midland | 537,775 | 5,858,387 | 49,811,584 | 534,792 | 5,822,788 | 49,364,830 |
| | Midland to Millendon Jn | 607,631 | 5,960,546 | 48,544,289 | 602,914 | 5,920,068 | 48,053,417 |
| | Millendon Jn to Toodyay West | 1,569,129 | 17,908,433 | 173,832,446 | 1,548,234 | 17,716,832 | 171,658,048 |
| | Toodyay West to Avon Yard | 767,561 | 8,499,722 | 77,612,338 | 758,907 | 8,421,953 | 76,711,792 |
| | Avon Yard to West Merredin | 1,324,139 | 27,746,154 | 284,831,163 | 1,301,983 | 27,351,898 | 279,899,438 |
| | West Merredin to Koolyanobbing | 1,059,754 | 25,270,734 | 264,058,081 | 1,045,100 | 24,942,601 | 259,907,144 |
| | Koolyanobbing to West Kalgoorlie | 1,431,828 | 26,136,888 | 256,070,979 | 1,406,240 | 25,780,954 | 251,653,059 |
| | West Kalgoorlie to Border | 109,055 | 1,713,078 | 13,972,929 | 108,514 | 1,703,564 | 13,838,659 |
| | Avon to West Merredin Sidings | 10,410 | 1,560,569 | 18,181,379 | 10,410 | 1,516,220 | 17,593,473 |
| | West Merredin to Koolyanobbing Sidings | 5,496 | 856,665 | 10,009,773 | 5,496 | 836,242 | 9,737,322 |
| | Koolyanobbing to W Kal Sidings | 2,509 | 389,339 | 4,517,230 | 2,509 | 379,249 | 4,382,635 |
| | Total | 7,425,287 | 121,900,515 | 1,201,442,191 | 7,325,098 | 120,392,368 | 1,182,799,816 |
| 7 | Kalgoorlie to Leonora Route Section | | | | | | |
| | Kalgoorlie to Malcolm | 287,966 | 20,533,476 | 242,226,407 | 286,534 | 20,252,362 | 238,493,508 |
| | Malcolm to Leonora | 99,512 | 2,660,233 | 28,593,082 | 99,364 | 2,631,278 | 28,207,372 |
| | Menzies sidings | 126 | 23,759 | 292,864 | 126 | 23,196 | 284,979 |
| | Total | 387,604 | 23,217,468 | 271,112,353 | 386,025 | 22,906,835 | 266,985,859 |
| 8 | Kalgoorlie to Esperance Route Section | | | | | | |
| | West Kalgoorlie to Hampton | 219,260 | 2,500,679 | 22,340,303 | 217,804 | 2,477,491 | 22,031,302 |
| | Hampton to Kambalda | 278,489 | 4,094,623 | 39,882,479 | 275,825 | 4,044,740 | 39,221,519 |
| | Kambalda to Salmon Gums | 912,974 | 22,071,889 | 240,668,582 | 892,589 | 21,762,440 | 236,701,181 |
| | Salmon Gums to Esperance | 545,575 | 11,005,869 | 117,268,011 | 531,179 | 10,807,540 | 114,777,143 |
| | Kambalda siding | 226 | 43,804 | 539,171 | 226 | 42,675 | 523,444 |
| | Norseman Siding | 195 | 39,959 | 492,797 | 195 | 38,987 | 479,265 |
| | Salmon Gums Siding | 473 | 95,592 | 1,175,055 | 473 | 92,721 | 1,135,703 |
| | Total | 1,957,192 | 39,852,415 | 422,366,398 | 1,918,290 | 39,266,594 | 414,869,558 |
| 9 | Terminal end bits Route Section | | | | | | |
| | Inner Harbour 485 Pt to Alcoa (Inbound) | 20,344 | 515,754 | 864,067 | 20,308 | 514,483 | 846,467 |
| | Inner Harbour 486 Pt to ALCOA (Outbound) | 12,132 | 334,228 | 754,239 | 12,129 | 333,297 | 741,177 |
| | Inner Harbour 487 Pt to Worsley (Outbound) | 7,531 | 219,120 | 631,563 | 7,531 | 218,317 | 620,288 |
| | Inner Harbour 485 Pt to 486 pts | 18,694 | 471,925 | 408,448 | 18,694 | 471,726 | 405,663 |
| | Inner Harbour 486 Pt to 487 pts | 7,145 | 180,928 | 173,927 | 7,145 | 180,793 | 172,036 |
| | Inner Harbour 487 Pt to Woodchips | 5,596 | 308,268 | 4,097,735 | 5,596 | 301,646 | 4,005,507 |
| | Kwinana no3 points to bauxite junction | 27,006 | 477,046 | 1,877,640 | 26,788 | 472,367 | 1,813,942 |
| | Alcoa Bauxite Jn - Alcoa Bauxite Sdg | 12,723 | 317,211 | 1,145,613 | 12,630 | 313,978 | 1,101,028 |
| | Alcoa Bauxite Jn - Alcoa Caustic Sdg Pts | 5,240 | 198,203 | 1,492,691 | 5,228 | 193,557 | 1,427,618 |
| | Alcoa Caustic Sdg Pts -Alcoa Alumina Sdg Pts | 2,150 | 89,188 | 734,898 | 2,149 | 86,883 | 702,585 |
| | Total | 118,562 | 3,111,869 | 12,180,820 | 118,198 | 3,087,047 | 11,836,312 |

Appendix A provides a more detailed breakdown of the above route costs into floor and ceilings by route section including the capital and operating cost components.

Ceiling price sensitivity test

To understand the relative impact on ceiling costs of specific issues raised in submissions we have completed a sensitivity test, on using the current SWM sleeper mix ie basing the calculations on 76km of the SWM being timber sleepers (rather than concrete). The unit cost used for NG timber sleepers was \$103/unit. This is 25% higher than the concrete NG at a PwC/HCS recommended cost of \$82/unit as used in the base case. Under this scenario there is an increase in the ceiling cost on the SWM by 1.3% or \$0.32m (from \$25.169m to \$25.490m). The route section results of this sensitivity test are provided in the Table 14 below.

Table 14 - Ceiling price sensitivity test: SWM with 76km of timber sleepers

| Line | Recommendation | | | Recommendation using current configuration | | |
|---------------------------------|------------------|-------------------|--------------------|--|-------------------|--------------------|
| | Floor | Ceiling | GRV | Floor | Ceiling | GRV |
| Current configuration | | | | | | |
| 4 Kwinana to Bunbury | | | | | | |
| Route Section | | | | | | |
| Kwinana to Mundijong Jn | 302,968 | 4,046,979 | 35,950,453 | 302,968 | 4,046,466 | 35,950,453 |
| Mundijong Jn to Pinjarra | 447,251 | 5,684,642 | 52,110,972 | 447,251 | 5,683,862 | 52,110,972 |
| Pinjarrato Pinjarra East | 108,739 | 685,092 | 2,259,764 | 108,739 | 691,718 | 2,288,866 |
| Pinjarra East to Alumina Jn | 136,934 | 787,489 | 1,303,113 | 136,934 | 788,400 | 1,306,844 |
| Pinjarra East to Pinjarra South | 42,667 | 308,910 | 1,175,510 | 42,667 | 313,389 | 1,191,753 |
| Pinjarra to Wagerup | 154,675 | 3,335,911 | 34,045,596 | 154,675 | 3,471,081 | 34,444,624 |
| Wagerup to Brunswick Jn | 342,170 | 5,193,163 | 49,742,622 | 341,573 | 5,369,521 | 50,294,349 |
| Brunswick Jn to Picton Jn | 375,330 | 3,624,634 | 29,747,377 | 375,330 | 3,624,202 | 29,747,377 |
| Picton Jn to Bunbury Inner Harb | 188,989 | 1,502,347 | 8,582,097 | 188,989 | 1,502,182 | 8,582,097 |
| Total | 2,099,724 | 25,169,167 | 214,917,505 | 2,099,127 | 25,490,822 | 215,917,334 |

Consequently it would not appear efficient and reasonable to use the existing configuration (rather than the MEA) in the ceiling price calculation.

Appendix A Recommended Floor & Ceiling Costs by route Section

SWM

| | Section | | Capital | Maintenance | Working | | | Floor | Total GRV |
|---------------------------------|---------------|---------------------|---------------------|--------------------|------------------|--------------------|--------------------|--------------------|----------------------|
| | Length | Total Ceiling | | | Capital | Operating | Overhead | | |
| Total Route | 181.69 | \$25,169,167 | \$16,353,510 | \$3,199,614 | \$547,843 | \$1,404,938 | \$3,663,264 | \$2,099,724 | \$214,917,505 |
| Route Section | | | | | | | | | |
| Kwinana to Mundijong Jn | 29.11 | \$4,046,979 | \$2,780,671 | \$509,430 | \$93,152 | \$159,048 | \$504,678 | \$302,968 | \$35,950,453 |
| Mundijong Jn to Pinjarra | 47.73 | \$5,684,642 | \$3,926,749 | \$746,356 | \$131,546 | \$184,921 | \$695,070 | \$447,251 | \$52,110,972 |
| Pinjarrato Pinjarra East | 1.47 | \$685,092 | \$190,138 | \$110,785 | \$6,370 | \$128,390 | \$249,410 | \$108,739 | \$2,259,764 |
| Pinjarra East to Alumina Jn | 0.23 | \$787,489 | \$124,372 | \$134,981 | \$4,166 | \$183,397 | \$340,573 | \$136,934 | \$1,303,113 |
| Pinjarra East to Pinjarra South | 1.06 | \$308,910 | \$96,510 | \$49,308 | \$3,233 | \$55,060 | \$104,800 | \$42,667 | \$1,175,510 |
| Pinjarra to Wagerup | 33.52 | \$3,335,911 | \$2,464,931 | \$366,552 | \$82,575 | \$109,074 | \$312,779 | \$154,675 | \$34,045,596 |
| Wagerup to Brunswick Jn | 42.97 | \$5,193,163 | \$3,740,922 | \$625,665 | \$125,321 | \$171,187 | \$530,069 | \$342,170 | \$49,742,622 |
| Brunswick Jn to Picton Jn | 22.08 | \$3,624,634 | \$2,336,103 | \$447,839 | \$78,259 | \$222,047 | \$540,386 | \$375,330 | \$29,747,377 |
| Picton Jn to Bunbury Inner Harb | 3.52 | \$1,502,347 | \$693,115 | \$208,698 | \$23,219 | \$191,814 | \$385,500 | \$188,989 | \$8,582,097 |

Brunswick-Premier

| | Section | | Capital | Maintenance | Working | | | Floor | Total GRV | |
|------------------------------|--------------|--------------------|--------------------|------------------|------------------|------------------|--------------------|------------------|---------------------|--------------|
| | Length | Total Ceiling | | | Capital | Operating | Overhead | | | |
| Total Route | 68.41 | \$7,587,083 | \$5,224,603 | \$891,747 | \$175,024 | \$189,229 | \$1,106,479 | \$272,612 | \$68,523,343 | |
| Route Section | | | | | | | | | | |
| Brunswick North - East | 17,610 | 0.91 | \$166,204 | \$87,793 | \$21,633 | \$2,941 | \$8,589 | \$45,248 | \$5,321 | \$1,127,498 |
| Brunswick - Brunswick East | 17,610 | 1.03 | \$492,587 | \$251,416 | \$66,556 | \$8,422 | \$27,662 | \$138,531 | \$13,880 | \$3,020,928 |
| Brunswick East - Worsley | 17,610 | 22.00 | \$2,684,854 | \$1,944,260 | \$381,382 | \$65,133 | \$36,042 | \$258,037 | \$89,280 | \$25,891,535 |
| Worsley - Worsley North | 17,610 | 2.32 | \$491,219 | \$236,195 | \$64,435 | \$7,913 | \$29,389 | \$153,288 | \$29,847 | \$2,777,255 |
| Worsley North - Hamilton | 9,392 | 8.58 | \$948,236 | \$553,240 | \$92,360 | \$18,534 | \$41,970 | \$242,132 | \$49,986 | \$7,338,466 |
| Worsley East - Worsley North | 9,392 | 1.07 | \$131,662 | \$71,213 | \$13,845 | \$2,386 | \$6,734 | \$37,484 | \$8,480 | \$906,385 |
| Worsley - Worsley East | 9,392 | 1.89 | \$251,745 | \$108,290 | \$19,874 | \$3,628 | \$19,994 | \$99,959 | \$9,307 | \$1,419,577 |
| Worsley East - Ewington Jn | 9,392 | 28.24 | \$2,106,065 | \$1,708,478 | \$214,828 | \$57,234 | \$14,725 | \$110,801 | \$62,183 | \$22,797,320 |
| Ewington Jn - Premier | 9,392 | 2.39 | \$314,512 | \$263,718 | \$16,833 | \$8,835 | \$4,126 | \$20,999 | \$4,328 | \$3,244,379 |

Forrestfield-Kalgoorlie

| | Section | | Capital | Maintenance | Working | | | Floor | Total GRV |
|--|---------------|----------------------|---------------------|---------------------|--------------------|--------------------|--------------------|--------------------|------------------------|
| | Length | Total Ceiling | | | Capital | Operating | Overhead | | |
| Total Route | 856.78 | \$120,392,368 | \$92,410,557 | \$16,093,831 | \$3,095,754 | \$1,746,243 | \$7,045,984 | \$7,325,098 | \$1,182,799,816 |
| Route Section | | | | | | | | | |
| F'Field Sth to Midland | 25.71 | \$5,822,788 | \$3,988,982 | \$978,742 | \$133,631 | \$295,249 | \$426,184 | \$534,792 | \$49,364,830 |
| Midland to Millendon Jn | 28.25 | \$5,920,068 | \$3,964,320 | \$1,060,940 | \$132,805 | \$287,422 | \$474,582 | \$602,914 | \$48,053,417 |
| Millendon Jn to Toodyay West | 125.14 | \$17,716,832 | \$13,632,536 | \$2,484,885 | \$456,690 | \$266,347 | \$876,375 | \$1,548,234 | \$171,658,048 |
| Toodyay West to Avon Yard | 51.83 | \$8,421,953 | \$6,123,330 | \$1,314,430 | \$205,132 | \$251,494 | \$527,567 | \$758,907 | \$76,711,792 |
| Avon Yard to West Merredin | 190.94 | \$27,351,898 | \$21,761,211 | \$3,297,196 | \$729,001 | \$206,854 | \$1,357,636 | \$1,301,983 | \$279,899,438 |
| West Merredin to Koolyanobbing | 191.98 | \$24,942,601 | \$19,958,287 | \$2,945,003 | \$668,603 | \$169,101 | \$1,201,607 | \$1,045,100 | \$259,907,144 |
| Koolyanobbing to West Kalgoorlie | 204.33 | \$25,780,954 | \$19,352,880 | \$3,533,391 | \$648,321 | \$189,513 | \$2,056,848 | \$1,406,240 | \$251,653,059 |
| West Kalgoorlie to Border | 6.21 | \$1,703,564 | \$1,155,384 | \$304,026 | \$38,705 | \$80,264 | \$125,185 | \$108,514 | \$13,838,659 |
| Avon to West Merredin Sidings | 18.05 | \$1,516,220 | \$1,372,494 | \$97,747 | \$45,979 | \$0 | \$0 | \$10,410 | \$17,593,473 |
| West Merredin to Koolyanobbing Sidings | 9.61 | \$836,242 | \$758,843 | \$51,978 | \$25,421 | \$0 | \$0 | \$5,496 | \$9,737,322 |
| Koolyanobbing to W Kal Sidings | 4.75 | \$379,249 | \$342,289 | \$25,493 | \$11,467 | \$0 | \$0 | \$2,509 | \$4,382,635 |

Kalgoorlie-Leonora

| | Section | | Capital | Maintenance | Working | | | Floor | Total GRV |
|-----------------------|---------------|---------------------|---------------------|--------------------|------------------|------------------|------------------|------------------|----------------------|
| | Length | Total Ceiling | | | Capital | Operating | Overhead | | |
| Total Route | 262.36 | \$22,906,835 | \$19,262,345 | \$2,464,113 | \$645,289 | \$164,057 | \$371,031 | \$386,025 | \$266,985,859 |
| Route Section | | | | | | | | | |
| Kalgoorlie to Malcolm | 237.50 | \$20,252,362 | \$17,188,186 | \$2,113,713 | \$575,804 | \$82,028 | \$292,630 | \$286,534 | \$238,493,508 |
| Malcolm to Leonora | 24.54 | \$2,631,278 | \$2,053,721 | \$348,328 | \$68,800 | \$82,028 | \$78,401 | \$99,364 | \$28,207,372 |
| Menzies sidings | 0.33 | \$23,196 | \$20,438 | \$2,073 | \$685 | \$0 | \$0 | \$126 | \$284,979 |

Esperance

| | Section | | | | Working | | | Floor | Total GRV |
|----------------------------|---------------|----------------------|----------------------|---------------------|---------------------|-------------------|---------------------|---------------------|-----------------------|
| | Length | Total Ceiling | Capital | Maintenance | Capital | Operating | Overhead | | |
| Total Route | 399.73 | \$ 39,266,594 | \$ 30,807,114 | \$ 4,692,865 | \$ 1,032,038 | \$ 515,116 | \$ 2,219,461 | \$ 1,918,290 | \$ 414,869,558 |
| Route Section | | | | | | | | | |
| West Kalgoorlie to Hampton | 17.88 | \$2,477,491 | \$1,691,225 | \$320,673 | \$56,656 | \$171,887 | \$237,049 | \$217,804 | \$22,031,302 |
| Hampton to Kambalda | 38.25 | \$4,044,740 | \$2,911,959 | \$527,207 | \$97,551 | \$171,887 | \$336,137 | \$275,825 | \$39,221,519 |
| Kambalda to Salmon Gums | 229.60 | \$21,762,440 | \$17,467,275 | \$2,519,704 | \$585,154 | \$85,671 | \$1,104,636 | \$892,589 | \$236,701,181 |
| Salmon Gums to Esperance | 111.60 | \$10,807,540 | \$8,580,379 | \$1,312,409 | \$287,443 | \$85,671 | \$541,638 | \$531,179 | \$114,777,143 |
| Kambalda siding | 0.61 | \$42,675 | \$38,142 | \$3,255 | \$1,278 | \$0 | \$0 | \$226 | \$523,444 |
| Norseman Siding | 0.52 | \$38,987 | \$35,013 | \$2,801 | \$1,173 | \$0 | \$0 | \$195 | \$479,265 |
| Salmon Gums Siding | 1.28 | \$92,721 | \$83,121 | \$6,816 | \$2,785 | \$0 | \$0 | \$473 | \$1,135,703 |

Terminal End Bits

| | Section | | | | Working | | | Floor | Total GRV |
|--|--------------|---------------------|-------------------|------------------|------------------|-------------------|---------------------|-------------------|----------------------|
| | Length | Total Ceiling | Capital | Maintenance | Capital | Operating | Overhead | | |
| Total Route | 10.52 | \$ 3,087,047 | \$ 914,202 | \$ 98,823 | \$ 30,626 | \$ 326,592 | \$ 1,716,805 | \$ 118,198 | \$ 11,836,312 |
| Route Section | | | | | | | | | |
| Inner Harbour 485 Pt to Alcoa (Inbound) | 0.51 | \$514,483 | \$81,225 | \$7,851 | \$2,721 | \$68,152 | \$354,534 | \$20,308 | \$846,467 |
| Inner Harbour 486 Pt to ALCOA (Outbound) | 0.38 | \$333,297 | \$67,466 | \$3,039 | \$2,260 | \$42,224 | \$218,307 | \$12,129 | \$741,177 |
| Inner Harbour 487 Pt to Worsley (Outbound) | 0.33 | \$218,317 | \$54,047 | \$2,524 | \$1,811 | \$25,928 | \$134,008 | \$7,531 | \$620,288 |
| Inner Harbour 485 Pt to 486 pts | 0.08 | \$471,726 | \$49,505 | \$574 | \$1,658 | \$68,152 | \$351,837 | \$18,694 | \$405,663 |
| Inner Harbour 486 Pt to 487 pts | 0.06 | \$180,793 | \$20,006 | \$353 | \$670 | \$25,928 | \$133,836 | \$7,145 | \$172,036 |
| Inner Harbour 487 Pt to Woodchips | 3.18 | \$301,646 | \$265,381 | \$24,807 | \$8,890 | \$399 | \$2,169 | \$5,596 | \$4,005,507 |
| Kwinana no3 points to bauxite junction | 1.85 | \$472,367 | \$145,802 | \$26,401 | \$4,884 | \$45,401 | \$249,878 | \$26,788 | \$1,813,942 |
| Alcoa Bauxite Jn - Alcoa Bauxite Sdg | 1.30 | \$313,978 | \$83,859 | \$15,603 | \$2,809 | \$32,808 | \$178,899 | \$12,630 | \$1,101,028 |
| Alcoa Bauxite Jn - Alcoa Caustic Sdg Pts | 1.89 | \$193,557 | \$98,720 | \$12,029 | \$3,307 | \$12,593 | \$66,907 | \$5,228 | \$1,427,618 |
| Alcoa Caustic Sdg Pts -Alcoa Alumina Sdg Pts | 0.94 | \$86,883 | \$48,189 | \$5,640 | \$1,614 | \$5,009 | \$26,429 | \$2,149 | \$702,585 |

Grain lines

| | Section | | | | Working | | | Floor | Total GRV |
|------------------------|---------------|----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|
| | Length | Total Ceiling | Capital | Maintenance | Capital | Operating | Overhead | | |
| Total Route | 307.30 | \$ 10,964,013 | \$ 9,274,749 | \$ 973,882 | \$ 310,704 | \$ 246,689 | \$ 157,990 | \$ 177,393 | \$ 132,423,875 |
| Route Section | | | | | | | | | |
| Avon to Goomalling | 57.69 | \$3,537,192 | \$2,876,156 | \$311,526 | \$96,351 | \$151,655 | \$101,504 | \$96,253 | \$41,109,239 |
| Katanning to Tambellup | 46.71 | \$2,416,115 | \$1,997,515 | \$252,245 | \$66,917 | \$63,356 | \$36,082 | \$43,360 | \$28,777,617 |
| Kulin to Yilminning | 99.81 | \$5,010,706 | \$4,401,078 | \$410,111 | \$147,436 | \$31,678 | \$20,404 | \$37,780 | \$62,537,019 |