

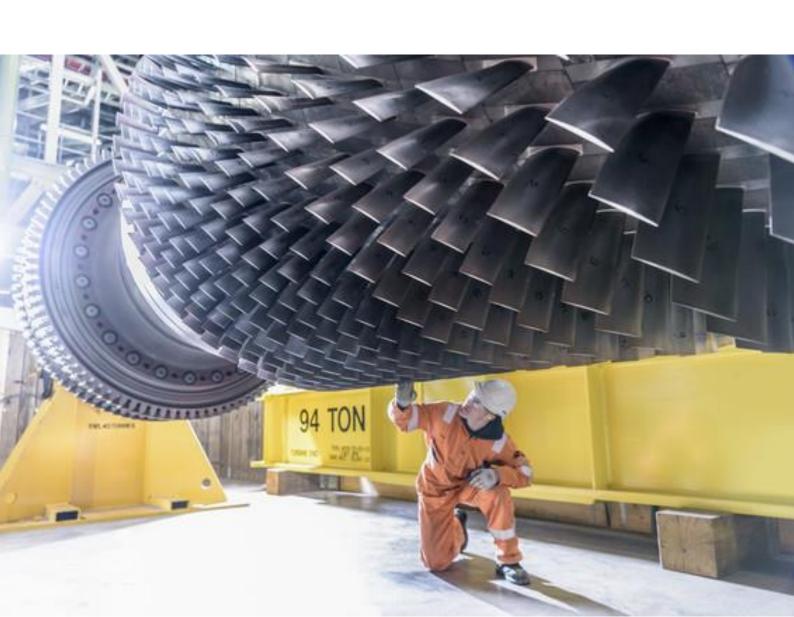
Power station and associated costs

Benchmark reserve capacity price 2022

Economic Regulation Authority

20 October 2021

→ The Power of Commitment



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Appendices

Appendix A Acronyms and abbreviations

1. Introduction

1.1 Overview

The Economic Regulation Authority (ERA) must calculate the 2022 Benchmark Reserve Capacity Price (BRCP) following the Market Procedure: Benchmark Reserve Capacity Price (Market Procedure)¹ as required by clause 4.16 of the Wholesale Electricity Market Rules (WEM Rules). The BRCP is used to set the maximum price that may be offered in a Reserve Capacity Auction, or as an input in the determination of the administered Reserve Capacity Price if an auction is not required.

The ERA has commissioned GHD to provide development cost estimates for a 160 MW open cycle gas turbine (OCGT) power station located in the South West interconnected system (SWIS) as this is the reference generator in the Market Procedure. This includes fixed operating and maintenance (O&M) costs and fixed fuel costs as required by the Market Procedure.

The Market Procedure outlines the method used to determining the BRCP, which is calculated by undertaking a technical bottom-up cost evaluation of the entry of a new 160 MW Open Cycle Gas Turbine (OCGT) generation facility in the SWIS. The power station must:

- 1. Be representative of an industry standard liquid-fuelled OCGT power station.
- 2. Have a nominal nameplate capacity of 160 MW prior to the addition of any inlet cooling system.
- 3. Operate on distillate as its fuel source with distillate storage for 14 hours of continuous operation.
- 4. Have a capacity factor of 2%.
- 5. Include low nitrous oxide (NOx) burners or associated technologies (for example water injection) as considered suitable and required to demonstrate good practice in power station development.
- 6. Include an inlet air cooling system where this would be cost effective.
- 7. Include water receivable and storage capability to support 14 hours of continuous operation that is cost effective.
- 8. Include the minimum level of equipment or systems required to satisfy the Balancing Facility Requirements (as stated in the Market Procedure: Balancing Facility Requirements).

Section 2 of this Report outlines the cost escalation assumptions and Section 3 provides the cost for the OCGT power plant. Section 4 of this Report outlines the fixed operating and maintenance costs, and Section 5 provides the fixed fuel costs. Section 6 of this Report provides the margin M costs.

1.2 Scope

The WEM Rules require that a review be conducted of the Benchmark Reserve Capacity Price (BRCP) each year. GHD was commissioned by the ERA to carry out a bottom-up cost evaluation for an OCGT Power Station as at April 2024 (Year 3 of the 2022 Reserve Capacity Cycle), which includes:

- The power station costs for a single liquid-fuelled 160 MW OCGT unit inclusive of components for the gas turbine plant and all other costs that would normally be applicable to such a power station
- The fixed operating and maintenance costs (O&M) for the power station operating with a capacity factor of 2%
- The fixed fuel costs (FFC) for the power station, inclusive of a 1,000-tonne capacity fuel storage tank, fuel handling facility, and initial supply of fuel sufficient for operating the power station for 14 hours at its maximum capacity
- The value of Margin M, which constitutes the following costs associated with the development of the power station project:
 - Legal costs associated with the design and construction of the power station.

¹ Economic Regulation Authority, *Market Procedure: Benchmark Reserve Capacity Price*, Version 7, effective 9 November 2020.

- Financing costs associated with equity raising.
- Insurance costs associated with the project development phase.
- Approval costs including environmental consultancies and approvals, and local, state and federal licensing, planning and approval costs.
- Other costs reasonably incurred in the design and management of the power station construction.
- Contingency costs.

1.3 Limitations

This Report has been prepared by GHD for the Economic Regulation Authority and may only be used and relied on by the Economic Regulation Authority for the purpose agreed between GHD and the Economic Regulation Authority as set out in this Report.

GHD otherwise disclaims responsibility to any person other than the Economic Regulation Authority arising in connection with this Report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this Report were limited to those specifically detailed in the Report and are subject to the scope limitations set out in the Report.

The opinions, conclusions and any recommendations in this Report are based on conditions encountered and information reviewed at the date of preparation of the Report. GHD has no responsibility or obligation to update this Report to account for events or changes occurring subsequent to the date that the Report was prepared.

The opinions, conclusions and any recommendations in this Report are based on assumptions made by GHD described in this Report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this Report on the basis of information provided by the Economic Regulation Authority and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the Report which were caused by errors or omissions in that information.

GHD has prepared the cost estimates set out in this Report ("Cost Estimate") using information reasonably available to the GHD employee(s) who prepared this Report; and based on assumptions and judgments made by GHD, including inputs provided by others including the Economic Regulation Authority and it's consultants.

The Cost Estimate has been prepared for the purpose of estimating the 2022 benchmark reserve capacity price for the 2024-25 capacity year and must not be used for any other purpose.

The Cost Estimate is a preliminary estimate only. Actual prices, costs and other variables may be different to those used to prepare the Cost Estimate and may change. Unless as otherwise specified in this Report, no detailed quotation has been obtained for actions identified in this Report. GHD does not represent, warrant or guarantee that the project can or will be undertaken at a cost which is the same or less than the Cost Estimate.

Where estimates of potential costs are provided with an indicated level of confidence, notwithstanding the conservatism of the level of confidence selected as the planning level, there remains a chance that the cost will be greater than the planning estimate, and any funding would not be adequate. The confidence level considered to be most appropriate for planning purposes will vary depending on the conservatism of the user and the nature of the project. The user should therefore select appropriate confidence levels to suit their particular risk profile.

2. Cost Escalation

2.1 Escalation factors provided by ERA

The ERA provided the following annual forecast escalation factors:

Table 1 Escalation factors provided by ERA

| | FY ending June 2022 | FY ending June 2023 | FY ending June 2024 | FY ending June 2025 | FY ending June 2026 |
|--------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| WPI – EWGGS | 2.45% | 2.45% | 2.70% | 2.70% | 2.42% |
| WPI – Construction | 2.01% | 2.01% | 2.26% | 2.26% | 1.98% |
| AUD/USD (\$) | 0.7700 | 0.7863 | 0.7663 | 0.7663 | 0.7663 |
| Steel Price | 20.70% | -27.97% | -10.21% | -6.98% | -2.79% |
| Copper Price | 4.40% | -8.61% | -1.61% | -3.84% | 2.34% |

The escalation factors shown in the table above were used for the determination of the power plant cost, fixed operating & maintenance cost, fixed fuel cost, and M Margin costs.

2.2 Australian Consumer Price Index (CPI)

The ERA also provided the CPI figures summarised in in Table 2 below.

Table 2 Australian CPI % change forecast

| | | | 2022-23 Forecast | | 2024-25 Forecast | |
|--------------|-------|-------|---------------------|-------|---------------------|-------|
| CPI % Change | 3.80% | 1.50% | 2.00% | 2.25% | 2.50% | 2.50% |

2.3 Capital cost escalation factors

Based on the analysis outlined in Section 3 of this Report, the Siemens SGT5-2000E was deemed the best option for this year's OCGT.

The complete OCGT Siemens SGT5-2000E weighs approximately 236 tonnes. Based on previous work carried out by GHD, an OCGT of 160 MW capacity contains an estimated 1.3 tonnes/MW of steel and an estimated 0.175 tonne/MW of copper. Using these figures and the forecasts for WPI Construction, exchange rate, copper and steel prices in Table 1 above, GHD has evaluated the power station capital cost escalation factors to end of June for the next 5 years, as shown in Table 3 below.

Table 3 Annual capital cost escalation factors

| Year to June | 2022 | 2023 | 2024 | 2025 | 2026 |
|---------------|----------|----------|----------|----------|----------|
| | Forecast | Forecast | Forecast | Forecast | Forecast |
| Power station | 3.15% | -7.53% | 2.37% | 0.79% | 2.08% |

This year the cost for the 160 MW OCGT was evaluated to be A\$131,397,654 (refer to section 3.5 of this Report).

Using the escalation factors in the above table, the total capital cost estimate of the power plant on 1 April 2024 is forecasted to be \$126,073,156², which equates to \$821/kW³.

 $^{^2}$ April 2024 cost estimate is: \$131,397,654 x (1+(3.1529/100)) = \$135,540,485 (year 2022), \$135,540,485 x (1+(-7.534/100)) = \$125,329,250 (year 2023), \$125,329,250 x (1-(((2.374 x (3/12))/100))) = **\$126,073,156** (year April 2024) (value may vary due to the number of decimal points used.)

³ Based on 151.12 MW net output as stated in section 3.4.

This year's escalated cost estimate is \$1,733,953⁴ higher than last year's estimate. The increase is influenced mainly by a strengthening of the exchange rate of the Australian dollar against the US dollar that was applied to the capital cost of the power plant for this year's estimate, notwithstanding that the forward exchange rates, provided by ERA, for the future years are lower than the rates forecasted in the 2021 BRCP.

This year's estimate is as per the Market Procedure, which requires the estimate to be as at April in Year 3 of the reserve capacity cycle.

2.4 Fixed operational & maintenance cost escalation factors

The annual operating and maintenance cost escalation factors determined by GHD for the forecast year to end of June for the next 5 years are shown in Table 4 below.

Table 4 Annual O&M cost escalation factors

| Year to June | 2022 Forecast | 2023 Forecast | 2024 Forecast | 2025 Forecast | 2026 Forecast |
|---|------------------|------------------|------------------|------------------|------------------|
| Power station ⁵ | 0.59% | 1.38% | 3.45% | 2.39% | 2.11% |
| Connection Switchyard ⁶ | 2.75% | 0.15% | 1.75% | 1.30% | 2.32% |
| Overhead transmission line ⁵ | 2.75% | 0.15% | 1.75% | 1.30% | 2.32% |

The fixed operating & maintenance escalation factors for the connection switchyard and overhead transmission line follow the Australian EGW WPI figures, and the fixed operating & maintenance escalation factors for the power plant (O&M) were evaluated by applying the relevant cost indices weighted by the relevant plant cost items.

⁴ Based on last year's value of \$124,339,203.

⁵ The combined rate is assumed to be comprised of the following components: 70% of WPI construction escalation rates and 30% of the WPI EGW escalation rates. AUD/USD escalation is applied to the 30% WPI EGW that is subjected to exchange rate for materials and spares. GHD has assumed the various escalation rates with the quoted weightings to reflect the expected O&M escalation that includes labour, material and fluctuation in exchange rate for imported spares/materials.

⁶ The combined rate is assumed to be comprised of the following components: 40% of WPI construction escalation rates and 40% of the WPI EGW escalation rates and 20% of the copper escalation rates. GHD has assumed the various escalation rates with the quoted weightings to reflect the expected O&M escalation that includes labour, material and fluctuation in components that are made of copper.

3. Cost of Power Plant

3.1 Method used to estimate cost of power plant

GHD used the current Version 29.0 of GTPro/PEACE, part of Thermoflow's suite of software packages. This software allows the user to evaluate the performance output for most commercially available gas turbines under any assumed site conditions as well as providing an estimate of the current capital cost for the gas turbine and balance of plant, which in this case, is applicable to a gas turbine configured as an open cycle gas turbine (OCGT). Thermoflow updates the software periodically by interviewing relevant Original Equipment Manufacturers (OEM) such as GE, Siemens, Mitsubishi, etc., to obtain current performance and cost details from each OEM.

The list of available gas turbines in GTPro includes key models that are provided by OEMs as well as their variants. For this reason, GTPro is considered a more accurate source for gas turbine performance (output, efficiency, etc.) than other sources such as the internet and websites that tend to provide performance output for a specifically configured model under specific site conditions.

Our approach to model the 160 MW OCGT for both performance and project cost was:

- Choose a suitable gas turbine and configure the turbine with the relevant balance of plant equipment for OCGT operation and configure it to run on diesel fuel; (using assumptions outlined in section 3.3 of this Report).
- Adjust the labour cost and commodity factors in the software's input assumption list to reflect that the plant is to be built in WA.
- Run the model for ISO⁷ conditions and record the performance output.
- Re-run the model at the required site conditions and record the performance output.
- Obtain a cost estimate output from PEACE⁸ (this is an add-on feature of Thermoflow software) for the model configured to operate at site conditions (all costs are provided in US\$ and GHD used the US\$/A\$ currency exchange as at September 2021 to convert these costs to A\$).
- For evaluation of the cost for the power station, GHD has applied a cost escalator that is based on the mid-point of the BRCP forecast period.

3.2 Overview of diesel-fuelled power plant

As a requirement of the BRCP, an assessment was carried out for a single unit, industrial type, liquid-fuelled 160 MW open cycle gas turbine power plant located in the SWIS region of Western Australia.

GHD has reviewed the following gas turbines for suitability for the 160 MW OCGT power plant:

Table 5 OCGT Units considered for this cost estimate

| Gas turbine | Comments |
|----------------------------|--|
| Siemens SGT5-2000E (33MAC) | The 33MAC variant of this unit was used in the last several years to develop the Benchmark Reserve Capacity Price. |
| | There are three variants of the SGT5-2000E: the 25MAC, 33MAC and 41MAC. All variants feature evaporative cooling and dry low NOx combustion. The 33MAC is also able to be water injected for power augmentation. |
| | At the prevailing site conditions (41°C, 30% relative humidity), the 33MAC is designed to have a net capacity of 162.22 MW (net at site conditions). It is, therefore, the closest of the three variants to the 160 MW target. GTPro reports all variants to have almost identical CAPEX and efficiency. This unit is closest to the required output and therefore has been used for the assessment outlined in this Report. |

⁷ International Organisation for Standardisation

⁸ PEACE is a Cost Estimate component for Thermoflow GTPro software

| Gas turbine | Comments |
|--|---|
| GE GT13E2 (MXL2), previously owned by Alstom | The nameplate rating for this unit on diesel fuel is 192.0 MW (gross) at ISO conditions. |
| | The unit comes in 2 versions: the GT13E2 and GT13E2 (MXL2). The MXL2 features dry low NOx combustion and is also compatible with water injection for power augmentation. |
| | For prevailing site conditions (41°C, 30% relative humidity), this unit will have a net rating of 170.0 MW (net at site conditions with evaporative cooling and water injection for power augmentation). This unit has a higher output at site conditions than the SGT5-2000E 33MAC and, therefore, was not used in the assessment. |
| GE 9E.04 | The nameplate rating for the 9E.04 unit is 152.4 MW (gross) at ISO conditions. The 9E.04 features dry low NOx combustion and is also compatible with water injection for power augmentation. |
| | The GE 9E unit comes in two versions: the GE 9E.03 and 9E.04, with the 9E.03 variant having a lower capacity than the 9E.04. |
| | There is no larger variant of the 9E, with the next step up in capacity being the 9F.03 model with a gross capacity in excess of 260 MW. |
| | At the prevailing site conditions (41°C, 30% relative humidity), the 9E.04 is designed to have a net rating of 132.7 MW (with water injection for power augmentation). This unit has a significantly lower output at site conditions than the SGT5-2000E 33MAC and, therefore, was not used in the assessment. |
| Ansaldo AE94.2 | The nameplate rating for the AE94.2 unit is 194.9 MW (gross) at ISO conditions. The AE94.2 features dry low NOx combustion and is also compatible with water injection for power augmentation. The AE94.2 unit is manufactured by Ansaldo is based on Siemens technology. At the prevailing site conditions (41°C, 30% relative humidity), the AE94.2 is designed to have a net rating of 170.3 MW (with water injection for power augmentation). |
| | This unit has been added to the units investigated this year. However, the Ansaldo AE94.2 has a higher output at site conditions than the SGT5-2000E 33MAC and, therefore, was not used in the assessment. |

From the results obtained for the single unit OCGT configurations, GHD has chosen to base this year's assessment and this Report on the Siemens SGT-2000E OCGT 33MAC. This is because the SGT5-2000E closely matches the requirement for a 160 MW OCGT at the required site conditions and provides good value in terms of capital and O&M costs.

As outlined in section 3.1 of this Report, in developing the capital cost estimate, GHD used the latest version of GTPro (Version 29.0) to model the SGT5-2000E 33MAC machine at ISO conditions at a typical power plant site in the SWIS (near Muja Power Station). We then applied the necessary inlet cooling system and water injection rate for the gas turbine operating at 41°C ambient conditions and providing the lowest NOx emissions. The capital cost estimates for the reference power plant was obtained from GTPro's PEACE output, which has current estimates for 2021. A cross-check with last year's estimate (2020) for the same machine was carried out to identify any significant variations. Where possible, cost references were made to Australian power projects involving the SGT5-2000E machines⁹. GHD applied the relevant escalation to establish the 2021 project cost for these projects and compared them with the project cost obtained from GTPro. The cost obtained from GTPro was found to be within the limit of accuracy¹⁰.

In Australia, the SGT5-2000E has been installed for the following power plants:

- One unit in Queensland at the Townsville Power Station (firing gas) (Yabulu PS)
- Three units in Queensland at the Braemar 2 Power Station (firing gas)
- Two units in Queensland at Oakey Power Station (firing gas)

⁹ All these projects were constructed pre 2010 and the appropriate escalation was used to compare prices.

¹⁰ For cost estimates produced by GTPro without front end engineering design (FEED) the level of accuracy is usually about +/-30%.

- Two units in Victoria at Laverton Power Station (firing gas & diesel)
- Four units in NSW at Uranquinty Power Station (firing gas)
- Two units in Western Australia at Neerabup Power Station (firing gas)

3.3 Assumptions

The capital cost for the liquid-fuelled OCGT power plant has been estimated by GHD assuming an EPC¹¹ contracting strategy where the capital cost is comprised of engineering, procurement and construction (inclusive of commissioning and testing).

The following assumptions apply to the capital cost for the power plant:

- An SGT5-2000E machine was used as the basis of the OCGT plant.
- Evaporative air cooling is included in the supply package for the power plant.
- Water injection for NOx emission abatement is used for distillate fuel operation.
- Distillate fuel storage and handling are not included in the cost for the power plant (it is treated separately in Section 5 of this Report).
- Site conditions having the following values:
 - A site elevation of 217 metres above sea level (based on a site close to Muja Power Station).
 - A maximum ambient temperature of 41°C.
 - Relative humidity of 30%.
 - The power plant site is assumed to be relatively flat, requiring minimal civil works, and all foundations are of the spread footing type.
 - Natural ground water table is assumed to be below the depth required for excavation.
 - Plant and equipment can be transported from a nearby seaport to the site over existing roads and bridges.
 - Land cost is not included.
 - A demineralised water treatment plant together with a 1,200 tonne demineralised water storage tank is included in the cost estimate.
- A storage tank for potable water of 300-tonne capacity plus a fire water storage tank is included in the cost estimate

3.4 Plant output at ISO and 41°C ambient temperature

The site assumptions applied in the GTPro model are as shown in Section 3.3 of this Report. The performance data for the SGT5-2000E gas turbine is provided in the table below.

Table 6 Performance for the SGT5-2000E at site conditions

| Description | Units | Value |
|---|--------------|-----------------|
| Ambient Conditions | Deg C / % RH | 41.0 / 30% RH |
| Gross Power | MW | 164.64 |
| Net Power | MW | 162.22 |
| Auxiliary/Losses | MW | 2.42 |
| Gross Heat Rate / Efficiency (LHV) | kJ/kWh / (%) | 10,662 / 33.76% |
| Net Heat Rate / Efficiency (LHV) | kJ/kWh / (%) | 10,821 / 33.27% |
| Air temperature post evaporative cooler | Deg C | 27.0 |
| Diesel Fuel Consumption | Tonnes/hr | 41.47 |

¹¹ Engineering Procurement Construction.

As mentioned in Section 3.1 of this Report, the SGT5-2000E 33MAC unit was modelled first using ISO conditions to obtain the respective gross (at generator terminal) and net (export to the grid) output. Next, the SGT5-2000E was modelled at site conditions. This year's results show similar outputs as last year's results for the SGT5-2000E.

The ISO output for the SGT5-2000E machine is 177.34 MW (gross) and 175.04 MW (net). For the 160 MW (generic) power plant, GHD set the gross output for the generic power plant to 160 MW and based on the results of the SGT5-2000E power plant, the net output for ISO conditions was established using the scaled-down quantity of ancillary power usage. The net output for the generic 160 MW power plant was established to be 157.92 MW. For the SGT5-2000E machine at site conditions, with evaporative cooling, the gross and net outputs reduce to 164.64 MW and 162.22 MW, respectively. For the Generic 160 MW machine at site conditions, with evaporative cooling and water injection, the gross and net outputs reduce to 153.54 MW and 151.12 MW, respectively. The values obtained in this year's modelling for the SGT5-2000E provided a slight difference to last year's results due mainly to the data in GTPro software. Output from the generic machine was attained by considering additional water injection (for power augmentation), which is achievable in units of this class of technology.

The performance of the SGT5-2000E 33MAC and the generic 160 MW power plant is provided in the table below.

Table 7 Siemens SGT5-2000E Performance

| Case | ISO Conditions | | Site Conditions | | |
|--------------------|----------------|----------|-----------------|----------|--|
| | MW (gross) | MW (net) | MW (gross) | MW (net) | |
| Siemens SGT5-2000E | 177.34 | 175.04 | 164.64 | 162.22 | |
| 160 MW (generic) | 160.00 | 157.92 | 153.54 | 151.12 | |

3.5 Capital cost estimate

The cost breakdown for the OCGT power plant is provided in Table 8 below

Table 8 Capital cost breakdown for the power plant

| Cost Item | Based on Siemens SGT5-2000E * | Equivalent 160 MW power station |
|------------------------------------|----------------------------------|---------------------------------|
| Specialised Equipment** | 68,478,093 | 61,780,936 |
| Other Equipment** | 7,410,523 | 6,685,774 |
| Civil works** | 11,482,734 | 10,359,723 |
| Mechanical Works** | 9,264,645 | 8,358,562 |
| Electrical Works** | 3,291,921 | 2,969,971 |
| Building & Structures | 2,953,060 | 2,953,060 |
| Engineering & Plant Start-up | 6,371,363 | 6,371,363 |
| Contractor soft cost & Misc. Costs | 31,918,265 | 31,918,265 |
| Total | 141,170,604 | 131,397,654 |
| A\$/kW (net) | 870*** | 869**** |

^{*} All costs are as at FY end 2021 in AUD

The costs were established from GTPro (Peace) and were converted from US\$ using an exchange rate of AU\$1.00 = US\$0.7375 12 (financial year ending for 2021 exchange rate). From the table above, the capital cost for a 160 MW liquid fuelled OCGT is \$869/kW.

^

^{**} Scalable costs

^{*** (\$141,170,604/162,220) (162,220} is 162.22MW (net) in kW)

^{**** (\$131,397,654/151,120) (151,120} is 151.12MW (net) in kW)

¹² Obtained from ERA

The reference capital costs used to check the output of GTPro Peace estimates are based on recent power plant projects - Braemar Power Station and Mortlake Power Station. We note there have been more recent projects completed or in the process of being completed, but these more recent projects are based on aero-derivative gas turbines, not industrial turbines such as the unit assumed for this Report.

Based on last year's capital cost estimate for the generic 160 MW plant, there is a variation of -\$1,733,953¹³ from this year's cost estimate. The price variation is due mainly to strengthening the exchange rate of the Australian dollar against the US dollar.

4. Fixed Operating & Maintenance Costs

4.1 Overview of fixed operating & maintenance costs

Once the power plant configuration was defined, GHD used our internal O&M data bank to establish the fixed operating cost estimate using a bottom-up approach. The fixed operating & maintenance (O&M) cost is comprised of:

- Plant operator labour cost
- Corporate overhead for operating costs
- Regular and routine maintenance costs associated with OCGT substation, and balance of plant
- Regular reporting on generator licence and environmental issues pertaining to emissions and compliance with EPA¹⁴ permit
- Annual legal costs
- Travel
- Subcontractors
- Annual engineering reports/studies
- Security
- Servicing and support for fire detection & protection system
- Fixed O&M for associated overhead transmission line and connection at switchyard inclusive of:
 - Labour costs for routine maintenance
 - Cost for machinery, plant and tool hire for routine maintenance
 - Overhead corporate costs (management, administration & operations)

For the evaluation of all fixed O&M costs for the power station, GHD has applied the cost escalators provided by the ERA.

4.2 Assumptions

The fixed O&M cost for the liquid-fuelled OCGT power plant has been estimated by GHD on the following basis:

- The assumed power plant capacity factor is 2% per annum
- An annualised fixed O&M cost associated with each major component has been estimated for each 5-year period for up to 60 years
- Fixed O&M costs were determined as at 1 October 2024 which is year 3 of the 2022 reserve Capacity Cycle

¹³ Based on last year's cost estimate which was \$124,339,203 and therefore the difference between this year and last year is 126,073,156-124,339,203=\$1,733,953.

¹⁴ Environmental Protection Authority

- Variable costs for the OCGT plant such as scheduled maintenance have not been included in the fixed O&M costs
- One shift for operators and maintenance crew has been assumed

Fixed O&M costs 4.3

The fixed operating and maintenance (O&M) costs have been derived using GHD's O&M data bank for OCGT plants. Where applicable, cost escalators outlined in Section 2 of this Report, were used to establish the fixed cost estimate for 2022 BRCP. The cost escalator to October of the third year of the 2022 reserve capacity cycle was evaluated for both the power station (O&M) and switchyard/electrical & overhead transmission and is shown in the table below. The table shows the total cost escalation factors used to escalate a cost to October 2024 (year 3 of the 2022 capacity cycle).

| Description of cost escalator | Cost escalator to October of Year 3 of the 2022 reserve capacity cycle | |
|-------------------------------|--|--|
| Power station O&M | 4.6% | |
| Switchyard / Electrical | 4.3% | |
| Overhead Transmission | 4.3% | |

The above cost escalators were used, for the relevant cost components, in determining the fixed O&M costs shown in the table below.

O&M costs Table 9

| O&M cost component | Cost escalator applied (if applicable) | Fixed cost estimate (\$ pa) |
|--|--|-----------------------------|
| Plant Operator Labour Last year Plant Operator Labour was based on (1 x Plant Mgr, 2 x Operators, 2 x Technical Assistants and 1 x receptionist). The cost last year was \$646,303. This year GHD has applied WPI escalation on last year's value (\$646,303 x 1.046 ¹⁵) = \$676,144). | Power station O&M | 676,144 |
| OCGT Substation (connection to tie line) OCGT Substation (connection to tie line), has been escalated by 1.043% ¹⁶ from last year's figure of \$260,004. | Switchyard / Electrical Overhead Transmission | 271,072 |
| Rates This year rates are based on a site that is 30,000 m² (3 hectares). The Landgate gross rental value (GRV) for a site of this size for last year was \$761,700. For this year, due to COVID-19, there has been a delay for Landgate in updating the GRV for properties. The next review is not expected until 1 July 2022. Therefore, based on last year's GRV, this is equivalent to a weekly rental of \$14,648/wk or \$25.40/m² per annum). We assume the plant will be located somewhere near the Collie region of South Western Australia. As there is insufficient information available from the Shire of Collie, publicly available rates for City of Bunbury are used as a proxy. The City of Bunbury Council 17 for this year has a fee multiplier of \$0.09872 and therefore this year's fees are: GRV x \$0.09872 which results in Council rates of \$75,195 for this year. | | 75,195 |

¹⁵ April 2023 cost estimate is: \$646,303 x (1+(0.591/100)) = \$650,122 (year 2022), \$650,122 x (1+(1.38/100)) = \$659,094 (year 2023), \$659,094 x (1+(((3.45 x (9/12))/100))) = \$676,144 (year April 2023) (value may vary due to the number of decimal points used.). This escalation is used for all power related items. (Overall factor is 1.046)

¹⁶ April 2023 cost estimate is: \$260,004 x (1 + (2.752/100)) = \$267,159 (year 2022), \$267,159 x (1+ (0.150/100)) = \$267,560 $(year\ 2023),\ \$267,560 \times (1+(((1.75 \times (9/12))/100))) = \$271,072$ (year April 2024) (value may vary due to the number of decimal points used.). This escalation is used for all power related items. (Overall factor is 1.043) ¹⁷ http://www.bunbury.wa.gov.au/Pages/Rates.aspx

| Market Fees This year AEMO's fees remain the same as they were last year (Operator fee of \$0.380/MWh plus a Management fee of \$0.514/MWh (Total of \$0.894/MWh)). The ERA WEM fee is \$0.195, and the Energy Policy WA Energy Co-ordinator fee is \$0.075/MWh, therefore the total annual fees will be based on a total charge rate of \$1.164. Therefore, fees are based on a generation of 26,476 MWh (151.12 MW x 8760 hrs x 2% = 26,476 MWh) which results in an annual fee of \$30,818 (26,476 x 1.164). Note: The Energy Policy WA Energy Co-ordinator Fee is a new fee introduced this year. | | 30,818 |
|---|----------------------------|---------|
| Balance of Plant Balance of Plant (service of pumps, water plant, fire system, etc., using a contract of 0.12% of capital for Mechanical and Electrical services (\$131,397,654 x 0.0012) | | 157,677 |
| Consent (EPA annual charges emission testing) This year's figure is based on previous relevant data. A range of \$30,000 to \$45,000 is considered a reasonable fee for this service. GHD has assumed a last year's charges (\$38,707) and added escalation resulting in a fee of \$39,945, i.e. (\$38,707 x 1.046). | Power station O&M | 40,487 |
| Legal There are years when legal costs are negligible and some years, depending on the number of legal disputes, when this cost could be as high as \$40,000 or more. GHD assumed last year's legal cost (\$31,581) and added escalation resulting in a legal fee for this year of \$32,591 i.e. (\$31,581 x 1.046). | Power station O&M | 33,033 |
| Corporate Overhead This cost is 30% of the Plant Operator Labour cost. It covers items such as superannuation contributions, work cover contributions, contribution to corporate office lease, cost for office staff in the corporate office, ongoing training of staff, employee insurance. GHD assumed last year's overhead (\$193,601) and added escalation (\$193,601 x 1.046 = \$202,506). | Power station O&M | 202,506 |
| Travel An allowance of 10 domestic flights/accommodation @ \$1,282* each plus 2 International flights/accommodation @ \$8,535* each. Because there are occasions when Siemens may conduct workshops or training courses overseas, GHD has allowed for 2 x international flights. This allowance could also be extended to overseas conferences that would be relevant to OCGT plants. The costs for air travel are based on pre-Covid prices as the costs for post-Covid are not clearly known. | | 29,890 |
| Subcontractors Based on a similar working environment among subcontractors as last year. Last year's cost (\$303,387) has been increased by WPI escalation for services by Subcontractors. Therefore, a cost of \$316,432 (\$303,387 x 1.043) is used for this year's value for subcontractor fees. | Switchyard / Electrical | 316,432 |
| Engineering Support Similar to the approach for subcontractor costs, GHD has applied an increase in Engineering services on last year's cost estimate of \$59,077 increasing this cost to \$61,617 (\$59,077 x 1.043). | Switchyard / Electrical | 61,617 |
| Security Last year's cost of \$123,858 was considered reasonable. This year GHD has increased last year's cost by escalation (\$123,858 x 1.043 = \$129,183). | Switchyard / Electrical | 129,183 |
| Electrical (including control & instrumentation) This is similar to services for security. Last year's cost is considered reasonable and was based on 8 hours/week for a service provider to check and report on the operation of electrical, instrumentation and controls equipment at a rate of \$2,067/wk. This year GHD has adjusted last year's value with this year's escalation which took the weekly rate up to \$2,155/wk. The total cost will therefore be \$112,060 pa | Switchyard / Electrical | 112,060 |

| Fire detection and protection systems Similarly, as per last year for fire detection and protection systems, GHD has made an allowance of 2 hours/wk to check and report on the status of the fire detection and protection system. Based on a weekly rate of \$829/wk last year and applying an escalation for this year, the weekly rate is \$864/wk and the annual cost will be \$44,928 | Switchyard / Electrical | 44,928 |
|--|----------------------------|-----------|
| Total | | 2,181,042 |

*Escalated by CPI.
The total fixed O&M cost estimate has increased by \$75,085 from last year's Report. The reasons for this increase are provided in the following table:

Table 10 Table outlining O&M cost variation

| O&M cost component | Variation from last year's results (\$ pa) | Comments |
|---|---|---|
| Plant Operator Labour. | +\$29,841 | This year GHD has continued with the allocated number of staff, staff type and salaries for a typical OCGT plant and has applied the relevant escalation to establish this year's cost which is an increase of \$29,841 over last year's estimate. |
| OCGT Substation (connection to tie line) | +\$11,068 | An escalation (for the sub-station) has been applied this year on last year's value which resulted in an increase of \$11,068 over last year's estimate. |
| Rates | +\$1,835 | This year's cost is based on last year's figure, as due to COVID-19, the GRV estimate remained the same however the Council multiplier increased resulting in a slightly increased value for rates of \$1,835 this year. |
| Market Fee | +\$2,325 | This year the AEMO fees remained the same as the previous year however the ERA WEM fee increase slightly plus with the added Energy Policy WA co-ordinator fee of \$0.075/MWh, resulting in an increase in market fees of \$2,325 over last year's value. |
| Balance of Plant (BOP) | -\$10,357 | This year, the BOP estimate has reduced over last year's value due to the lower plant capital cost for this year compared with the capital cost for the previous year. |
| Consent (EPA annual Charges emission testing) | +\$1,780 | This is an increase of \$1,780 over last year's figure and is based upon last year's charge for this service plus this year's escalation. |
| Legal | +\$1,452 | This year there is an increase over last year's legal fee as this year's fee is based on last year's fee plus a positive escalation. |
| Corporate Overhead | +\$8,905 | GHD retained corporate overhead based on 30% of the value of salaries. This year's value is an increase over last year's value due to this year's escalation factor which was applied on last year's value for corporate overhead. |
| Travel | +\$930 | This value is an increase of \$930 over last year's travel allowance due to this year's escalation factor. |
| Subcontractors | +\$13,045 | This value has increased by \$13,045 over last year's value due to this year's escalation factor. |
| Engineering Support | +\$2,540 | Similarly, as for the subcontractor services, the value for engineering support increased by this year's escalation over last year's value resulting in an increase this year of \$2,540. |
| Security | +\$5,325 | This value has increased by \$5,325 over last year's security cost due to this year's escalation factor. |

| O&M cost component | Variation from last year's results (\$ pa) | Comments |
|--|--|--|
| Electrical (including control & instrumentation) | +\$4,576 | This year's cost estimate is based on 8 hrs/wk @ \$2,155/wk.to carry out these services. This is an increase over last year's value due to this year's positive escalation factor. |
| Fire detection and Protection Systems | +\$1,820 | This year's cost estimate is based on 2 hrs/wk @ \$864wk.to carry out these services (an increase of \$35/week from the rate used last year). |
| Total Variation | +\$75,085 | |

Five yearly aggregate fixed O&M costs for the power plant are provided in Table 11 below.

Table 11 Fixed O&M cost for OCGT power plant (\$2021)

| Five yearly intervals | Fixed O&M costs (\$) |
|-----------------------|----------------------|
| 1 to 5 Years | 10,905,210 |
| 6 to 10 Years | 10,905,210 |
| 11 to 15 Years | 10,905,210 |
| 16 to 20 Years | 10,905,210 |
| 21 to 25 Years | 10,905,210 |
| 26 to 30 Years | 10,905,210 |
| 31 to 35 Years | 10,905,210 |
| 36 to 40 Years | 10,905,210 |
| 41 to 45 Years | 10,905,210 |
| 46 to 50 Years | 10,905,210 |
| 51 to 55 Years | 10,905,210 |
| 56 to 60 Years | 10,905,210 |
| 1 to 60 Years | 130,862,520 |

4.4 Connection switchyard and overhead transmission line

The fixed O&M costs have been calculated from the isolator on the high voltage side of the generator transformer.

The transmission line is assumed to be a single circuit 330 kilo-volt (kV) construction with 2 conductors per phase. The assumed power factor is 0.8 and for the 160 MW plant the line can facilitate the transport of up to 200 mega-volt amperes (MVA).

A bottom up approach has been used to estimate the fixed O&M cost of switchyard and transmission line asset based on evaluating an annual charge for the connection infrastructure that assumes the substation and a 2 km high voltage (HV) connecting line to the tie-in point. This is then compared with last year's estimate.

Maintenance costs for these types of assets occur irregularly and therefore GHD has assessed the costs before producing an annualised fixed cost.

The fixed O&M cost estimate is inclusive of:

- Labour cost for routine maintenance
- Overheads (management, administration, operations, etc.)
- Hire cost of machinery and equipment to support routine maintenance

4.4.1 Assumptions

The following key assumptions apply to the switchyard and transmission line O&M fixed cost estimates:

- The annualised fixed O&M cost does not allow for replacement of defective asset items over the life of the assets.
- Insurance and tax costs are not included in the annualised fixed O&M costs.
- Depreciation of assets has not been included in the normalised O&M fixed costs.

4.4.2 Switchyard fixed O&M costs

The fixed O&M cost over the asset lifetime for the switchyard is \$82,803¹⁸ pa in current dollars (applying a 4.3% escalation factor), This is an increase of \$3,413 pa over the value used in last year's O&M cost for the Switchyard (\$79,390).

Table 12 shows the fixed O&M costs presented in five yearly periods over the lifetime of the switchyard assets.

Table 12 Five yearly aggregate fixed O&M costs for switchyard assets

| Five yearly intervals | Fixed O&M costs (\$) |
|-----------------------|----------------------|
| 1 to 5 Years | 414,015 |
| 6 to 10 Years | 414,015 |
| 11 to 15 Years | 414,015 |
| 16 to 20 Years | 414,015 |
| 21 to 25 Years | 414,015 |
| 26 to 30 Years | 414,015 |
| 31 to 35 Years | 414,015 |
| 36 to 40 Years | 414,015 |
| 41 to 45 Years | 414,015 |
| 46 to 50 Years | 414,015 |
| 51 to 55 Years | 414,015 |
| 56 to 60 Years | 414,015 |
| 1 to 60 Years | 4,968,180 |

GHD assumed that routine maintenance would take an equivalent annual period of one week and would require the hire of scissor lift and forklift, as well as requiring project management, planning and organising by management and operations staff. This will change from year to year depending on what is required but essentially this cost is representative of a normalised spend over the period of the asset's lifetime.

4.4.3 Transmission line fixed O&M costs

Based on last year's fixed O&M cost GHD has added an escalation (of 4.3%) and therefore this year's fixed O&M cost for the transmission line is \$5,168¹⁹ pa in current dollars. This cost represents an increase of \$213 pa over the value used in last year's Report.

GHD assumed that the work would be organised by management and operations staff and that the inspection would be carried out over a 2-day period and require the hire of scissor lift, as well as requiring planning and project management. The fixed O&M cost will change from year to year

¹⁸ Applying an escalation for labour component only (assumed to be 60% of total cost)

¹⁹ Applying an escalation for labour component only (assumed to be 60% of total cost)

depending on the O&M required but essentially this cost is representative of a normalised spend over the period of the asset's lifetime.

Table 13 shows the fixed O&M costs presented in five yearly periods over the lifetime of the transmission line asset.

Table 13 Five yearly aggregate fixed O&M costs for transmission line asset

| Five yearly intervals | Fixed O&M costs (\$) |
|-----------------------|----------------------|
| 1 to 5 Years | 25,840 |
| 6 to 10 Years | 25,840 |
| 11 to 15 Years | 25,840 |
| 16 to 20 Years | 25,840 |
| 21 to 25 Years | 25,840 |
| 26 to 30 Years | 25,840 |
| 31 to 35 Years | 25,840 |
| 36 to 40 Years | 25,840 |
| 41 to 45 Years | 25,840 |
| 46 to 50 Years | 25,840 |
| 51 to 55 Years | 25,840 |
| 56 to 60 Years | 25,840 |
| 1 to 60 Years | 310,080 |

5. Fixed fuel costs

5.1 Overview of fixed fuel cost estimate

The fixed fuel cost component is an estimate of an on-site liquid fuel (diesel) storage and supply facility for the 160 MW OCGT power plant. The storage facility has sufficient capacity for 24 hours of operation on diesel fuel. However, these costs are based on having the storage facility filled with enough fuel for the power plant to operate for 14 hours.

5.2 Assumptions

- Key assumptions for the fixed fuel cost, which are consistent with a previous GHD report²⁰ and section 2.6 of the Market Procedure, for the 160 MW power plant include:
 - A fuel tank of 1,000 tonnes (nominal) capacity including foundations and spillage bund suitable for 14 hours of operation
 - Facilities to receive fuel from road tankers
 - All associated pipework, pumping and control equipment
- Land is available for use, and all appropriate permits and approvals for both the power station and the use of liquid fuel have been received.
- The basis of the estimate for fuel storage and handling assets is based on GHD's Report mentioned in the first dot point.
- The fuel facility concept design would be reasonably typical for storage and handling of diesel fuel for service to an open-cycle gas turbine power station.
- The facility battery limits²¹ start from the loading bay and manifold for receipt of fuel from road tankers through to storage tank, diesel transfer pumps, diesel filtration and ends at a tie-in point on the fuel transfer pipe to the gas turbine, not further than 100m upstream from the turbine fuel train limits.
- The facility design complies with AS 1940-2004²² and includes spillage bund containment and fire protection accordingly.

5.3 Estimated fixed fuel cost

Fuel facility cost

The estimated total fuel facility cost is \$6,918,374. This is an increase over last year's estimate of \$337,262. The increase is mainly due to Covid 19 price recovering and an increase in this year's CPI.

Table 14 below provides a breakdown of our estimate for the liquid fuel storage and handling facility for the 160 MW OCGT.

Table 14 Cost breakdown for the diesel storage & handling facility

| No. | Item description | A\$ |
|-----|---|-----------|
| 1 | Fuel Storage Tank* – Fabrication and construction of the roofed vertical tank, externally coated, process nozzles, access manholes and concrete ring foundation Spillage bund of concrete wall and floor Stairways and access platforms Instrumentation for level and temperature measurement | 1,653,529 |
| | Geotechnical investigation, hydrostatic testing and cathodic protection | |

²⁰ GHD, Review of fixed fuel cost for maximum reserve capacity price in the wholesale electricity market, November 2009. https://www.aemo.com.au/-/media/archive/docs/default-source/reserve-capacity/153877-rev-a5eee.pdf

²¹ The battery limit is an area within the plant boundary limits

²² Australian Standard for the storage and handling of combustible liquids

| No. | Item description | A\$ |
|-----|---|-------------|
| 2 | Fuel Supply Loading Manifolds (two sets)* – Loading manifolds including valves and coupling Loading pumps and motors Piping and electrical works | 55,358 |
| 3 | Road Tanker Loading Bay of sealed road surface* | 131,615 |
| 4 | Fuel transfer mainline piping (from pumps to the gas turbine including valves)* | 104,452 |
| 5 | Fuel transfer system consisting of: Fuel Transfer Pumping (duty run & standby run)* Two fuel pump runs each with motor, filters & oil separators Flow meters Piping and basic instrumentation, including floating suction header in tank Concrete foundation and bunded plant area | 457,506 |
| 6 | Oily Water Treatment System* consisting of: Sump pump Oil separator unit Piping and electrical Concrete foundation and bunded plant area | 76,246 |
| 7 | Site preparation, civil and early works* | 2,287,570 |
| 8 | Perimeter fencing (cyclone wire mesh)* | 40,734 |
| 9 | Fire protection (including hose reels and fire extinguishers)* | 37,603 |
| 10 | Lighting* | 26,111 |
| 11 | Mobilisation and De-mobilisation* | 90,881 |
| 12 | Engineering, procurement and construction management (12%)** | 595,392 |
| 13 | Contractor risk, insurance and profit (15%)*** | 744,241 |
| 14 | Spares and consumables* | 79,387 |
| Α | Sub-total for facility installation | 6,380,625 |
| В | Base fuel storage of 632,647 litres (535.22 tonne) @ A\$0.85/L ²³ | 537,749 |
| | TOTAL | \$6,918,374 |

^{*}Estimate values have had 2021/22 CPI²⁴ applied to last year's estimates (and rounded) unless otherwise stated.

Cost of fuel

The reference cost for diesel was obtained from the ERA. The wholesale price provided by the ERA for distillate was \$22.00/GJ²⁵ .

Based on the above, the delivered cost for distillate is 85.00 cents/litre²⁶. This is a 38.60 cents/litre increase from last year's GHD report. The rise in price is due to the impact of COVID-19, which saw the distillate price fall by 34.98 cents/litre last year and then recover.

The estimated gross high heat value (HHV) heat rate for the 160 MW OCGT operating at the specified site conditions is 11,356 kJ/kWh (10,662 kJ/kWh *1.0651 (HHV/LHV ratio)). The hourly fuel consumption would therefore be 1,743,600 MJ (for 153.54 MW gross output), which, based on an HHV for distillate of 45.6 MJ/kg (45,600 MJ/tonne), represents a fuel consumption of 38.23 tonnes of distillate/hour.

^{**}Based on specified % (in brackets) profit margin for the total of items 1 through to 11.

^{***15%} is a typical average figure.

²³ Provided by ERA and was the price of diesel as at 10 September 2021.

²⁴ 1.5% as per CPI forecast in section 2.2 of this Report.

²⁵ Primary source for this value was information provided by the ERA, on 14th September 2021.

²⁶ Based on a calorific value of 38.6 MJ/L.

For 14 hours of operation at maximum capacity, the fuel required is estimated to be 535.22 tonnes or 632,647²⁷ litres of distillate.

The estimated cost for the first fill capacity (lasting 14 hours of operation at full load) is \$537,749²⁸. This figure is approximately \$242,973 higher than last year's figure. This difference in fuel cost between last year and this year is due to the impact that COVID-19 had on fuel prices last year.

²⁷ Based on density of Diesel of 846 kg/m3.

²⁸ Last year's fuel cost was \$294,776.

6. Margin M costs

6.1 Overview of margin M costs

The allowance for the M factor includes:

- a) Legal costs associated with the design and construction of the power station.
- b) Financing costs associated with equity raising.
- c) Insurance costs associated with the project development phase.
- d) Approval costs including environmental consultancies and approvals, and local, state and federal licensing, planning and approval costs.
- e) Other costs reasonably incurred in the design and management of the power station construction.
- f) Contingency costs.

The following sub-sections provide an overview of the cost estimate that make up the M factor.

6.2 Derivation of M factor in 2021

6.2.1 Legal costs

The legal cost estimated in 2020 was \$2,366,481. This figure is approximately 1.69% of the 2020 reported capital cost applicable for a 160 MW OCGT power plant.

GHD has maintained the bottom up approach used last year to determine the legal costs and has updated the table below based on this year's reported capital cost. The evaluation for legal costs is shown in the following table.

Table 15 Legal costs

| Description | GHD's % estimate on project costs (based on previous projects) | GHD's estimate (A\$) |
|---|--|-------------------------|
| Support for contract conditions for specifications, tender analysis, and negotiations | 0.60 | 788,386 |
| Legal content for diesel fuel supply contract | 0.12 | 157,677 |
| Legal support for PPA/Capacity/offtake contract | 0.40 | 525,590 |
| Legal support for financing/loan procurement | 0.10 | 131,398 |
| Legal support for grid connection agreement | 0.12 | 157,677 |
| Legal support for contracts during the construction phase | 0.35 | 459,892 |
| Total | | 2,220,620 |

Based on our assessment, in the table above for a 160 MW OCGT plant, our estimate for legal cost is \$2,220,620. This is lower than last year's legal costs with the cost difference being due to this year's lower capital cost for the 160 MW unit.

6.2.2 Financing cost

The financing cost comprises capital raising costs and the cost of setting up the project vehicle for financing during the construction phase. Last year's assessment involved a bottom-up approach to evaluate the financing costs, which is comprised of senior and subordinate debt loans. Last year's financing cost was estimated as \$3,239,544.

Using the BRCP market procedure CAPM parameters, the equity to debt ratio this year is 60%/40% with a senior debt of 60% (of the total project loan²⁹ – (0.4 * ((131,397,654 + 6,380,625)*0.6))) = 33,066,787) and a subordinate debt of 40% (of the total project loan - (0.4 * ((131,397,654 + 6,380,625)*0.4))) = 22,044,525). GHD's estimate for loan fees based on the loan amount (@ for a borrowing of 40% of the full project cost) is as follows.

Table 16 Finance cost

| Loan fee | % fee for loan | Amount A\$ |
|------------------|----------------|------------|
| Senior loan | 2.50% | 826,670 |
| Subordinate loan | 3.15% | 694,403 |
| Total | | 1,521,072 |

^{*}Note the % split and magnitude for Senior and Sub-ordinate loans were derived from a previous project and is indicative of a project of this capacity.

Based on our assessment, the financing cost is estimated to be \$1,521,072 this year and is \$1,718,472 lower than last year's cost for financing. This difference is due to this year's analysis for financing cost being based on an equity to debt ratio of 60%/40% (rather than 80%/20%, which has been used in previous years) and a lower cost for the 160 MW generic unit. The change from last year's assumption for equity to debt ratio assumes the perceived risk considered by lenders for thermal power stations and is consistent with the parameters used in the BRCP Market Procedure.

6.2.3 Insurance cost

The cost for insurance assumes several risks that may occur during the construction phase of the power plant. An OCGT of this technology is a relatively simple technology compared with other power plant technologies and therefore would attract a premium commensurate with these comparatively low risks

Insurance for a plant of this nature generally covers the following key risks:

- Loss due to fire and irreparable damage of the major plant components.
- Loss of income of the power plant due to lengthy delays during the construction phase.

The cost of insurance covering a loss of the key power plant component rendering it to be written off is generally about 0.5 to 0.7% of the capital cost for the project. It is assumed that the capital outlay during construction will ramp up during construction to the full project value until after the plant is commissioned, tested and handed over to the owner. However, insurance is based on the value of the commitment³⁰ since total loss may occur toward the end of construction when the owner has paid over at least 90% of the commitment. Insurance premiums take into consideration the payment schedule during construction and therefore will initially be based on the commitment or asset value insured by the owner. Similarly, as was done last year, GHD has used a figure mid-way between 0.5% and 0.7% and therefore the insurance cost is estimated to be \$788,385.

Loss of income due to delayed construction is not always a risk that power plant owners insure against, and since loss of income is very subjective between insurance companies it can usually be recovered by the owner through liquidated damages³¹. Therefore, as was the case in last year's assessment, the estimate for insurance premium for delayed construction risk is not included as part of the insurance cost for this assessment.

6.2.4 Permit & approvals cost

In developing the permit & approvals cost, GHD considered the following potential cost items:

- Greenhouse gas management plan development.
- Approvals and licences under Part V of the Environmental Protection Act 1986.

²⁹ Note that this capital is the capital cost for the power plant plus the cost for fuel storage excluding the cost for fuel.

³⁰ The value of the 160 MW power station.

³¹ Albeit there is usually a cap on liquidated damages.

Local government development approval.

Greenhouse Gas Management Plan

This year, GHD considered potential future regulations changes that may require a greenhouse gas management plan to be developed for the power plant. The Western Australian Environmental Protection Authority (EPA) is currently consulting on the content of the Environmental Factor Guideline – Greenhouse Gas Emissions,³² the content of which would determine the specific requirements. Based on GHD's review of available information, we offer the following:

- Generally, greenhouse gas (GHG) emissions from a proposal will be assessed where they
 exceed 100,000 tonnes of scope 1 emissions each year measured in CO2-e. This is currently the
 same as the threshold criteria for designation of a large facility under the Australian Government's
 Safeguard Mechanism.
- The estimated CO2 emissions for a Siemens SGT5-2000E operating for 2% of the year at maximum capacity is 22,800 tonnes/annum, well below the 100,000 tonnes of scope 1 emissions threshold mentioned above. However, there is no guarantee that the plant will only operate for this limited period of time. As such, environmental approvals are likely to be based on the design capacity not the expected operation capacity.

The outcome from the current review process will not be known until the first quarter of 2022. Until this time or there are other changes to requirements, we have included an estimated cost associated with development of a greenhouse gas management plan and a strategy to avoid, reduce or offset emissions (as per below) but have not considered broader cost implications to avoid, reduce or offset emissions.

Further, GHD notes the assessment for this year is based on a 160 MW gas turbine running on diesel. As technology progresses, it may be possible for future industrial gas turbines to run on (clean) hydrogen. Alternatively, long duration storage technologies are developing at a fast rate and may come under consideration in the future.

Approvals and licences under the Environmental Protection Act

The basis of this costing assumes that the proposed power station will be constructed on land which is appropriately zoned under the relevant local government planning scheme. Following on from the release of the *Environmental Factor Guideline Greenhouse Gas Emissions* (EPA 2020) the EPA has applied an increased focus on Greenhouse Gas (GHG) emissions. On this basis it is anticipated that the EPA would require assessment under Part IV of the *Environmental Protection Act 1986 (EP Act)*.

The power station would also require a Works Approval and Licence under Part V of the EP Act and development approval under the relevant local government planning scheme.

Part IV approval

The project is expected to require referral and assessment under Part IV of the EP Act. Assuming the power station is located to avoid significant impacts to ecological values, the main emissions would be associated with emissions affecting air quality. The impact assessment would need to provide a full emissions inventory and assessment of the local and regional air quality values. Again, it is expected that the project is located in an area with sufficient setbacks to avoid air quality impacts in the local airshed, such that the project can be implemented without significant environmental impacts.

To support the project, as outlined above, it is expected that a GHG Management Plan would be required. The *Environmental Factor Guideline Greenhouse Gas Emissions* (EPA 2020) specifies a requirement to demonstrates how a project contribution towards the Western Australia Government aspiration of net zero emissions by 2050. Specifically, the guidance states:

"At a minimum, a Greenhouse Gas Management Plan should outline:

intended reductions in scope 1 emissions over the life of the proposal

³² EFG - GHG Emissions - 16.04.2020.pdf (epa.wa.gov.au)

- regular interim and long-term targets that reflect an incremental reduction in scope 1 emissions over the life of the proposal
- strategies which demonstrate that all reasonable and practicable measures have been applied to avoid, reduce and offset a proposal's scope 1 emissions over the life of the proposal."

It is anticipated that a review of opportunities to avoid, reduce and offset GHG emissions would be required to identify strategies to address the requirements of the GHG Management Plan. Given the expectation for all projects to contribute to meeting the Western Australia Government target of netzero by 2050, it is expected that staged emission reduction targets would be applied (i.e., 20% reduction in emissions by 2030, 40% reduction by 2035, 60% reduction by 2040, 80% reduction by 2045 and a 100% reduction by 2050). The method of achieving reductions may involve the replacement of the fuel source with green hydrogen or green ammonia. In the absence of a suitable replacement fuel, GHG offsets may need to be purchased.

Based on the above, for this year's assessment, costs associated with development of a strategy to avoid, reduce or offset emissions has been included. However, given current policy uncertainty, the cost of conversion of the project to reduce GHG emissions or to offset the project has not been considered at this time.

Table 17 Part IV approval costs

| Description | Estimate (\$A) |
|--|----------------|
| Prepare and Part IV documentation | \$75,000 |
| Air and noise modelling | \$24,266 |
| Biological survey | \$24,266 |
| Preparation of GHG Management Plan | \$35,000 |
| Development of avoid, reduce and offset strategies | \$80,000 |
| Total | \$238,532 |

Works approval

A Works Approval issued by the Department of Water and Environmental Regulation under the Environmental Protection Regulations 1987 will be required to allow construction of the power station.

Environmental assessment by the Department will focus on air, liquid and noise emissions. We have assumed that the site will contain remnant vegetation and consequently a biological survey will be required to support a Clearing Permit but will not require heritage clearance (given the nature of its zoning).

The Works Approval will need to provide the following information:

- General specifications of the main pieces of plant
- Proposed facility layout
- Standard emissions
- Typical operating conditions
- Storage of hazardous goods
- Details of any liquid runoff
- Fuel source and estimated consumption
- Proposed mitigation measures for any emissions, as well as any surface water runoff

Indicative costs are based on last year's assessment with an increase in cost due to current hourly rates. GHD notes air and noise modelling and the biological survey costs that were itemised under the Works Approval last year have now been included in the Part IV approval above. Similarly, while clearing permit costs are not separately itemised, these are included in the Part IV documentation so are also included in the total costs for Part IV costs. The Part IV approve was selected this year as the primary mechanism for approvals under the EP Act as it covers GHG aspects that are considered a likely cost going forward.

Table 18 Works approval costs

| Description | Estimate (\$A) |
|-----------------------------------|----------------|
| Prepare and submit Works Approval | \$24,266 |
| Application fee (est.) | \$74,756 |
| Total | \$99,022 |

Licence

Once the power station is constructed, a licence to operate will need to be sought from the Department of Water and Environmental Regulation in relation to ongoing emissions obligations. The licence will document the type of emissions from the facility and specify the regular (annual) testing and reporting requirements.

Indicative costs are based on last year's estimates with an increase in cost due to current hourly rates:

Table 19 Department of Water and Environmental Regulation licence costs

| Description | Estimate (\$A) |
|--|----------------|
| Prepare and submit licence application | \$17,378 |
| Annual license fee | \$6,437 |
| Annual stack monitoring | \$11,587 |
| Annual compliance report | \$23,163 |
| Total | \$58,564 |

Local government development approval

The proposed facility will require development approval under the local government planning scheme. The development approval application will likely need to include:

- Appropriate application fee
- Details of the use proposed for the land or buildings
- Submission of three sets of plans consisting of:
 - Site plan
 - Elevations and sections of any building proposed to be erected or altered and of any building intended to be retained
 - Floor plan
 - Landscape plan
 - Drainage plan

Plans will need to include:

- Street names, lot number(s), north point and the dimensions/contours of the site.
- The location and proposed use of any existing buildings to be retained and the location and use of buildings proposed to be erected.
- The existing and proposed means of access for pedestrians and vehicles.
- The location, number, dimensions and layout of all car parking spaces to be provided.
- The location and dimensions of any area proposed to be provided for the loading and unloading
 of vehicles carrying goods or commodities and the means of access to and from those areas.
- The location, dimensions and design of any landscaped or open storage areas.
- Building materials, including specification of roof colours.
- The location of on-site remnant vegetation, in particular, mature trees.
- Boundary fencing treatments.

The location of any underground services lines.

Indicative costs are based on last year's estimates with an increase in cost to reflect current hourly rates:

Table 20 Development approval costs

| Description | Estimate (A\$) |
|--|--|
| Prepare landscape & drainage plans | \$34,751 |
| Prepare and submit Development Application | \$23,163 (assumes engineering and building details provided) |
| Application Fee | \$45,996 |
| Total | \$103,910 |

Summary of permit & approval costs

A summary of the permit & approval costs included in this year's estimate is provided below. The total estimated cost is \$500,028. This is \$175,850 higher than last year's cost (\$299,912) due primarily to the change to require a Part IV approval under the EP Act, which includes the development of a GHG management plan and a strategy for reducing or offsetting emissions.

Table 21 Permit & approval costs

| Description | Estimate (\$A) |
|--|----------------|
| Part IV approval under the EP Act (including development of GHG Management Plan) | \$238,532 |
| Works approval under the EP Act | \$99,022 |
| Licence under the EP Act | \$58,564 |
| Local government development approval | \$103,910 |
| Total | \$500,028 |

6.2.5 Design & project management (project development)

The project development cost is comprised of project management costs, owners' costs, initial spares, site services, and start-up costs. Our analysis for these costs is outlined in detail in the sub-sections below.

6.2.6 Project management

The project management services considered in this section pertains to project development by the developer which will include all costs associated with:

- Concept/prefeasibility study
- Full feasibility
- Costs for the engagement of an Owner's Engineer
- Costs for the engagement of legal and financial services
- Cost associated for the owner to provide a project team

6.2.7 Owner's engineer

The owner's engineer services consider the following costs:

- Front End Engineering Design (FEED) which includes all site related studies, specification, tendering, EPC contractor selection and contract negotiations up to financial close
- Construction management services to include, design drawing and document reviews, over-see construction activities, witness testing and commissioning activities and to ensure that the O&M manuals and as built drawings are correct

Last year's methodology used to establish project management and owner's engineering services was re-examined this year and was found to be sound and consistent with current practice.

The cost associated with project management and owner's cost is therefore based on last year's assessment with consideration to the current applicable hourly rate and is provided in the following table.

Table 22 Cost associated with project management and owner's engineer services.

| Item | Cost (A\$) | Description |
|--|-------------|---|
| Project Management | | |
| Concept/feasibility study | \$169,606 | This is an average cost to produce a concept/feasibility study for an OCGT project. This normally takes 1 to 2 months to complete. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Full Feasibility Study | \$633,204 | This is an average cost to produce a full feasibility study) for an OCGT project. This normally takes 3 to 4 months to complete. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Engagement of an Owner's Engineer | \$249,321 | This is an average cost to carry out a tender process to engage an owner's engineer to represent the owner for the construction of the OCGT Plant. This normally takes 2 to 3 months to complete. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Engagement of legal & financial services | \$344,297 | This is the average cost to evaluate legal and financial groups to provide these support services for the OCGT plant. This normally takes 2 to 3 months to complete. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Cost associated for the owner to provide a project team | \$1,009,143 | This is the cost associated for the owner to provide a team of staff to oversee the progress of the project from concept to commercial operation. This normally takes 2 to 3 years to complete. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Owner's Engineer | | |
| FEED & Contractor selection (tender process) up to Financial close | \$1,967,436 | This is an average cost to produce a front-end engineering design (FEED) and for an OCGT project and a tender process to establish an EPC contractor and the necessary contract for the construction of the OCGT plant. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Construction management services | \$2,623,241 | This is the average cost to carry out construction management services by an Owners engineer throughout the construction period up to and including testing & commissioning. This cost has increased by 2.5% being a conservative rate increase over last year's rate which did not increase last year due to COVID. |
| Total | \$6,996,248 | |

Based on the table above, the cost associated with project management and owners engineering services is \$6,996,248 and is \$170,638 higher than last year's estimate of \$6,825,610. This cost has increased compared to last year as this year it was assumed that a consultancy rate increase of 2.5% is applied post the commencement of COVID in the year 2020, where consultancy rates were assumed to remain the same as for the previous year.

6.2.8 Other costs

Initial spares

As was the case in last year's assessment, it was assumed that a minimum quantity of spares will be held by the power plant operators. GHD considers that spares will be held for scheduled maintenance such as hot gas path inspections and minor overhauls, and thereafter replacement parts will be ordered on an as-need basis.

The following table outlines areas of concern for the Siemens gas turbine, and only those items marked "Wear" under the category "Findings" are likely to be held in stock at the power station.

Table 23 Areas of concern for Siemens V94.2 GT

| Item | Component | Findings | Measures |
|------|--|--------------------|---|
| 1 | Compressor Blades | Corrosion & cracks | Replacement |
| 2 | Compressor Vanes | Cracks on Hooks | Replacement |
| 3 | Flame Tube Tile Holders | Wear | Replacement |
| 4 | Burner | Corrosion & cracks | Replacement |
| 5 | Seal Ring | Wear | Replacement |
| 6 | Casing | Cracks | Repair |
| 7 | Turbine Blades | Cracks/Degradation | Rotatable spare or Life extension for one further interval |
| 8 | Inner Casing | Oxidation | Rotatable spare or repair and life extension for one further interval |
| 9 | Rotor Disk | Oxidation | Requalification and life extension for 100,000 EOH |
| 10 | BOP plant spares for wear (filters, gaskets, hoses, bolts, nuts, spare transfer pump, fuses, control cards, etc. | Wear | Replacement |

Source Life Extension for Siemens Gas Turbine33

The cost estimate for the parts marked "Wear" was estimated to be approximately \$536,155 in last year's assessment. This will differ from plant to plant depending on the adopted operator's maintenance strategy. For this year's assessment GHD has added applicable escalation (4.6%) since last year. Therefore, our estimate for initial spares is \$560,818.

Site services

Last year's allowance for site services was \$164,400. GHD considers last year's estimate for site services to be reasonable (based on the site services required for this technology power plant). GHD's assessment for site services for this year is based on last year's estimate with an allowance for O&M escalation of 4.6%. Therefore, our estimate of \$171,962 is assumed to cater for the cost of site services for this year.

Start-up costs

The start-up cost for the 160 MW OCGT power plant considers the cost for recruiting and training and employing staff during commercial operations as well as the cost of fuel and consumables used for testing and commissioning the plant.

The value used in last year's Report was 1.5% of the capital value for the 160 MW OCGT plant. GHD considers this value to be reasonable as it was based on the output from GTPro. Therefore, based on using 1.5% of the capital value for the 160 MW OCGT plant, our estimate is \$1,970,964. This is a

³³ Life Extension for Siemens Gas Turbine, Guido Lipiak, Susanne Bussmann, Power-Gen Europe 2006 30 May-1 June 2006, Cologne, Germany.

decrease of \$129,464 over last year's value of \$2,100,428 due mainly to a decrease of the capital cost for this year's capital cost for the plant.

6.2.9 Contingency

The contingency is an allowance for items that were not identified at the time of producing a cost estimate resulting from level of design available. The major cost for an OCGT power plant is the gas turbine package, which in this case is well defined by GTPro. Costs for gas turbines are updated regularly and therefore GHD considers that the level of accuracy for the gas turbine is high.

In last year's Report, a contingency of 5% of the capital cost for the 160 MW OCGT plant was used which is consistent with previous year's and therefore for this year's Report GHD maintains that a contingency of 5% is reasonable. Therefore, our estimate is \$6,569,880. This is lower than last year's (\$7,001,427) due to lower power station capital costs.

6.3 Overall M factor

The M factor for this year is provided in Table 24 below.

Table 24 Calculation of M factor for 2021

| Component of "M" | 2020 Cost (A\$) | 2021 Cost (A\$) | Difference (A\$) |
|-----------------------------|-----------------|-----------------|------------------|
| Legal Cost | 2,366,481 | 2,220,620 | -145,861 |
| Financing Cost | 3,239,544 | 1,521,072 | -1,718,472 |
| Insurance Cost | 840,171 | 788,385 | -51,786 |
| Permitting & Approvals Cost | 299,912 | 500,028 | 200,116 |
| Design & Project Management | 6,825,610 | 6,996,248 | 170,638 |
| Other Costs: | | | |
| Initial Spares | 536,155 | 560,818 | 24,663 |
| Site services | 164,400 | 171,962 | 7,562 |
| Start-up cost | 2,100,428 | 1,970,964 | -129,464 |
| Contingency | 7,001,427 | 6,569,880 | -431,547 |
| Total | 23,374,128 | 21,299,977 | -2,074,151 |

Following our assessment of the 2021 cost, the overall M factor has decreased by approximately \$2,074,151 due mainly to this year's lower capital cost for the 160 MW OCGT (due to the improved exchange rate applicable this year) and the change in debt/equity ratio from 80%/20% to 40%/60% to align with the BRCP Market Procedure.

The overall M factor value is sensitive to several assumptions and styles of management from the specification of the plant to the operating and maintenance strategy adopted. However, the figure of \$21,299,977 is considered to be within the range expected for this factor.

Appendix A

Acronyms and abbreviations

The following acronym and abbreviations are used in this report.

| Acronym or abbreviation | Definition |
|-------------------------|--|
| AEMO | Australian Energy Market Operator |
| ВОР | Balance of plant |
| BRCP | Benchmark reserve capacity price |
| CPI | Consumer price index |
| EGW | Australia electricity, gas, water (used in the context of the labour wage price index) |
| EP Act | Environmental Protection Act 1986 |
| EPA | Environmental Protection Authority, Western Australia |
| EPWA | Energy Policy WA |
| ERA | Economic Regulation Authority |
| FEED | Front-end engineering design |
| FFC | Fixed fuel costs |
| GHD | GHD Pty Ltd |
| GHG | Greenhouse gas |
| GJ | Gigajoule |
| GRV | Gross rental value |
| HHV | High heat value |
| HV | High voltage |
| ISO | International Organisation for Standardisation |
| kV | Kila-volt |
| kW | Kila-watt |
| LHV | Low heat value |
| MJ | Megajoule |
| MVA | Mega-volt amperes |
| MW | Megawatt |
| NO | Nitrous oxide |
| O&M | Operating and maintenance |
| OCGT | Open cycle gas turbine |
| OEM | Original Equipment Manufacturers |
| SWIS | South West interconnected system |
| WEM Rules | Wholesale Electricity Market Rules |
| WPI | Wage price index |

