# McGill Engineering Services Pty Ltd



Engineering, Adjudication & Arbitration Services ABN 45 106 691 169

# GOLDFIELDS POWER PTY LTD ELECTRICITY RETAIL LICENCE ERL 4, ELECTRICITY GENERATION LICENCE EGL 11, PERFORMANCE AUDIT REPORT & ASSET MANAGEMENT SYSTEM REVIEW REPORT

Prepared By Kevan McGill Date 3 December 2008

McGill Engineering Services Pty Ltd

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Engineering, Adjudication & Arbitration Services ABN 45 106 691 169

Mr Aron Willis Chief Executive Officer Goldfields Power Pty Ltd Level 36, Central Park 152-158 St Georges Tce PERTH WA 6000

Dear Mr Willis

# Performance Audit Electricity Licences ERL 4 and EGL 11

The fieldwork on the performance audit of Retail Licence ERL 4 and performance audit and asset management review of Generation licence EGL 11 for the audit period (1 June 2006 to 30 June 2008) is complete and I am pleased to submit the report to you.

In my opinion, the licensee maintained, in all material aspects, effective control procedures in relation to the Retail Licence (ERL 4) Generation licence (EGL 11), for the audit period on the relevant clauses referred to within the scope section of this report. While a number of non compliances are noted they are not material for meeting the licence obligations.

Yours sincerely

Kevan McGill Director

3 December 2008

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# **Executive Summary**

This performance audit and asset management review was conducted in accordance with the guidelines issued by the Economic Regulation Authority (*Authority*) for the audit period (1 June 2006 to 30 June 2008).

### **Overall Conclusion**

In my opinion, the licensee maintained, in all material aspects, effective control procedures in relation to the Retail Licence (ERL 4), Generation Licence (EGL 11), for the audit period based on the relevant clauses referred to within the scope section (Page 9) of this report. While a number of non compliances are noted they are not material for meeting the licence obligations.

### **Performance Audit**

A summary of the findings of the performance audit is:

### Ratings

The compliance rating for each licence condition using the 5-point rating scale is described below.

#### Operational/performance compliance rating scale

Compliance status	Rating	Description of compliance
COMPLIANT	5	Compliant with no further action required to maintain compliance
COMPLIANT	4	Compliant apart from minor or immaterial recommendations to improve the strength internal controls to maintain compliance
COMPLIANT	3	Compliant with major or material recommendations to improve the strength of internal controls to maintain compliance
NON-COMPLIANT	2	Does not meet minimum requirements
SIGNIFICANTLY NON- COMPLIANT	1	Significant weaknesses and/or serious action required

The results are summarised below.

Assessment	Licence obligations	Audit priority 4	Audit priority 5
Compliant 5	31	18	13
Compliant 4	2	1	1
Compliant 3			
Non-compliant 2	4	4	
Significantly non compliant 1			
Not rated	47	36	11

\* Note Where an obligation was not exercised in the audit period, it was not possible to form an opinion about compliance and the item was not rated.

### Asset Management Review

The findings of the asset management review are summarized as;

#### Ratings

The effectiveness ratings for each key process in the licensee's asset management system using the 6-point scale are described below.

Asset management review effectiveness rating scale

Effectiveness	Rating	Description
Continuously improving	5	Continuously improving organisation capability and process effectiveness
Quantitatively controlled	4	Measurable performance goals established and monitored
Well-defined	3	Standard processes documented, performed and coordinated
Planned and tracked	2	Performance is planned, supervised, verified and tracked
Performed informally	1	Base practices are performed
Not performed	0	Not performed (indicate if not applicable)

# Asset management effectiveness summary

Asset Management System	Not performed	Performed informally	Planned and tracked	Well defined	Quantitatively controlled	Continuously improving
Process Effectiveness Rating	0	1	2	3	4	5
Asset planning Asset creation/						
acquisition Asset disposal						
Environmental analysis						
Asset operations						
Asset maintenance						
Asset Management Information System						
Risk management						
Contingency planning						
Financial planning						
Capital expenditure planning						
Review of AMS						

# PERFORMANCE AUDIT

## Performance Audit Objectives

Under section 13 of the *Electricity Industry Act 2004* (the Act), it is a requirement that every licensee provide the Economic Regulation Authority (*Authority*) not less than once in every period of 2 years with a performance audit conducted by an independent expert acceptable to the *Authority*.

The primary objective of the operational audit is to audit the effectiveness of measures taken by the Licensee to maintain quality and performance standards. The Act states a performance audit is an audit of the effectiveness of measures taken by the licensee to meet the performance criteria specified in the licence. The licence states that performance standards are contained in *applicable legislation*. Performance criteria are defined in the licence as:

- (a) the terms and conditions of the *licence*; and
- (b) any other relevant matter in connection with the *applicable legislation* that the *Authority* determines should form part of the *performance audit*.

The licence also provides for individual licence conditions namely - the *Authority* may prescribe *individual performance standards* in relation to the *licensee* of its obligations under this *licence* or the *applicable legislation* (the Act and subordinate legislation).

The *Authority* has summarised the performance requirements in various legislation in its Electricity compliance reporting manual (March 2008)<sup>1</sup>.

McGill Engineering Services Pty Ltd has been engaged to carry out the performance audit for Electricity Retail Licence ERL 4, Generation Licence EGL 11 for Goldfield Power Pty Ltd.

### Audit Period

The audit period is 1 June 2006 to 30 June 2008.

### **Scope Limitation**

The review was undertaken by examination of documents, interviews with key persons and observations and is not a detailed inspection of physical items.

### Excluded Conditions

Licence conditions applying to small use consumers have been excluded as the licensee has no small use consumers, accordingly conditions 72-77, 78-80, 88, 89, 93, 94; 97-

<sup>&</sup>lt;sup>1</sup> Electricity compliance reporting manual, March 2008

102, 434 and 448-449 have been excluded from the audit. Conditions relating to the Electricity Corporations are not applicable (90-92, 333, 434, 439-443). Conditions relating to covered networks are not relevant (95). Conditions relating to the Code of Conduct for the supply of electricity to small use consumers (113 to 299 & 368-369) have been excluded as these apply to small use consumers only.

Note that the reporting manual requires compliance with the Customer Transfer Code as a requirement of the Electricity (Licence Compliance) Regulations 2005 but these regulations only apply to the Electricity Corporation (Verve, Western Power, Synergy and Horizon Power). However, it is an obligation of the Licence Clause 5 to comply with applicable Codes and accordingly compliance is reported in this audit.

### **Inherent Limitations**

Because of the inherent limitations of any internal control structure, it is possible that fraud, error or non-compliance with laws and regulations may occur and not be detected.

An audit is not designed to detect all weaknesses in compliance measures as an audit is not performed continuously throughout the period and the audit procedures performed on the compliance measures are undertaken on a test basis.

Any projection of the evaluation of the operating licences to future periods is subject to the risk that the compliance measures in the plans may become inadequate because of changes in conditions or circumstances, or that the degree of compliance with them may deteriorate.

The audit opinion expressed in this report has been formed on the above basis.

# Scope of the Audit

The *Authority* guideline<sup>2</sup> for performance audits sets out that the audit should be conducted in 3 phases.

### 1. Risk and Materiality Assessment

With reference to AS/NZS4360 Risk Management a preliminary assessment was made of the risk and materiality of non-compliance with the required licence conditions in order to focus the audit effort on areas of higher compliance risk and identify areas for testing and analysis.

2. System Analysis, Assertion Setting and Review

Through discussion, observation and review, a sample of cases or data was analysed relating to the licensee's quality and performance systems and standards against requirements of the Licence conditions to be audited.

<sup>&</sup>lt;sup>2</sup> Audit Guidelines: Electricity, Gas and Water Licences, September 2006

# 3. Fieldwork: Testing and Analysis

Using the results of the risk assessment and systems analysis, detailed testing and analysis was performed to compare those standards maintained by the licensee with the relevant clauses of the Licence.

During this audit the Perth office and Kalgoorlie licence areas were visited.

There are no actions taken in response to recommendations in previous audit to follow up as this is the first audit.

The report to the licensee and the *Authority* clearly expresses the opinion of the auditor in respect of the findings of the audit.

The key contacts were:

- Licensee
  - Dan Cannon, Harry Fernandez, Wana Yang, Keith Adams and Scott Norris
- McGill Engineering Services Pty Ltd
  - Kevan McGill, John McLoughlin

The audit was conducted during October and November 2008 with the final audit report submitted to the Authority on 28 November 2008.

### Audit Requirements

Compliance with licence conditions was examined according to the likely inherent risk and the adequacy of controls to manage that risk.

#### Nature of audit work conducted

The Authority guidelines for performance audits require that the audit considers:

- a) **Process compliance** the effectiveness of systems and procedures in place throughout the audit period, including the adequacy of internal controls.
- b) **Outcome compliance** the actual performance against standards prescribed in the licence throughout the audit period.
- c) **Output compliance** the existence of the output from systems and procedures throughout the audit period (that is, proper records exist to provide assurance that procedures are being consistently followed and controls are being maintained).
- d) **Integrity of performance reporting** the completeness and accuracy of the performance reporting to the Authority.
- e) **Compliance with any individual licence conditions -** the requirements imposed on the specific licensee by the Authority or specific issues for follow-up that are advised by the Authority.

Stage	Auditor	Standard
1. Risk & Materiality Assessment Outcome - Operational/ Performance Audit Plan	K McGill	ASA 300 replaces AUS 302: Planning ASA 315 replaces AUS 402: Risk Assessments and Internal Controls AUS 808: Planning Performance Audits AS/NZS 4360:2004: Risk Management ERA Guidelines
2. System Analysis	K McGill	AUS 810: Special Purpose Reports on Effectiveness of Control Procedures
<ul> <li>3. Fieldwork</li> <li>Assessment and testing of;</li> <li>The control environment</li> <li>Information system</li> <li>Compliance procedures</li> <li>Compliance attitude</li> </ul>	K McGill John McLoughlin	AUS 502: Audit Evidence AUS 806: Performance Auditing
4. Reporting	K McGill	ASA 300 replaces AUS 302 Planning AUS 806: Performance Auditing

# Relationship between licences

The licensee has two licences and is essentially vertically integrated and has a related distributor/transmitter and accordingly the need for protocols for interfaces between the licence types is not a required business function. The licensee also has two customers and the relationship with these customers is detailed in the specific contracts so there is no business need for protocols to deal with customer/licensee interfaces. The licensees are special vehicles for the supply of electricity and some of the strategic asset management functions are carried out by the owning entities such as Trans Alta Australia Pty Ltd in Australia and Trans Alta Corporation in Canada. There is a division of an asset management system where the owners carry out the strategic asset planning and the licensee caries out the shorter term and operational functions. The spirit of the asset management system obligations are met but not by the licensed entities.

# **Overall Conclusion**

In my opinion, the licensee maintained, in all material aspects, effective control procedures in relation to the Retail (ERL 4) and Generation (EGL 11) licences for the audit period based on the relevant clauses referred to within the scope section (Page 9) of this report. While a number of non compliances are noted they are not material for meeting the licence obligations.

# Findings

The conclusions of each of the elements of the licence are summarised in the following table. The audit risk as determined for each licence condition is also shown. The details of the audit can be seen in Appendix I (Page20)

Item	Licence obligation	Review priority	Rating	Rating 0 1 2 3 4 5	
Licend	ce conditions Type 2 G				
83.	16.1 & 16.2/19.1 &	4	Compliant 5		
	19.2 /16.1 & 16.2		•		
	EIA s14(1)(b)				
103	12.2/15.2/12.2	4	Not rated		
	EIA s11				
104	12.3/15.3/12.3 EIA s11	4	Compliant 5		
108	16.4/19.4.16.4 EIA s11	4	Compliant 5		
	201011		6.9		
Licen	ce conditions Type 2 R	etail			
96	5.1/5.1/5.1	4	Compliant 5		
50	EIA s115(2)	-	Compliant S		
Licon	ce conditions Type 2 G	oporation/E	Potail		
87.	5.1/5.1/5.1/5.1	4	Not rated		
07.		4	NULTALEU		
105	EIA s41(6) 13.1/20.1/16.1/13.1	4	Compliant 4		
105		4	Compliant 4		8
407	EIA s11 15.2/22.2/18.2/15.2	4	Not rated		
107		4	Not rated		
100	EIA s11		O and last 5		
109	17.1/23.1/20.1/17.1	4	Compliant 5		
	EIA s11				
110	18.1/24.1/21.1/18.1	4	Not rated		
	EIA s11				
111	19.2/25.2/22.2/19.2	4	Compliant 5		
	EIA s11				
112	20.1/26.1/23.1/20.1	4	Not rated		
	EIA s11	L			
	ce conditions Type NR				
82.	16.1/19.1/16.1 EIA	5	Compliant 4		
	s14(1)(a)				
84	16.3/19.3/16.3 EIA	5	Compliant 5		
	s14(1)(c)				
	ce conditions Type NR				
81.	15.1/22.1/18.1/15.1	5	Compliant 5		
	EIA s13(1)				
85.	4.1/4.1/4.1/4.1	5	Compliant 5		
	EIA s17(1)				
86	5.1/5.1/5.1/5.1	5	Compliant 5		
	EIA s31(3)				
	icity Industry (Licence fer Code Type 2 Retai		regulations r 5(2	2) - Customer	
6	3.2(2) <sup>3</sup>	4	Compliant 5		
U	0.2(2)	1-7			l

<sup>3</sup> Electricity Industry Customer Transfer Code number

						-		
7	3.4(1)	4	Not Compliant					
8	3.5(3)	4	Compliant 5					
9	3.6(2)	4	Not rated					
16	3.9(1)	4	Compliant 5					
17	3.9(2)	4	Compliant 5					
18	3.9(3)	4	Compliant 5					
19	3.9(4)	4	Compliant 5					
23	4.2(2)	4	Not rated					
24	4.3	4	Not rated					
25	4.4(1)	4	Not rated					
26	4.4(2)	4	Not rated					
27	4.5(1)	4	Not rated					
28	4.6(3)	4	Not rated					
29	4.7	4	Not rated					
30	4.8(2)	4	Not rated					
34	4.9(6)	4	Not rated					
39	4.11(3)	4	Not rated				-	
44	4.16	4	Compliant 5					
45	4.17	4	Not rated					
48	5.1(4)	4	Not Compliant				1	
49	6.2	4	Not rated					
52	6.4(1)	4	Not rated	<u> </u>				
53	6.4(2)	4	Not rated		-			
54	6.6	4	Not Compliant					
	7.1(3)	4	Not rated					
57			Not fatou				_	
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69 Electr Trans 40 43 55 56 58 59 68 70 71 68 70 71 20 309 319 331 342 351 365 376 377 378	A6.2(b) icity Industry (Licence fer Code Type NR Re 4.12(3) 4.15 7.1(1) 7.1(2) 7.2(4) 7.3(2) A6.2(a) <sup>4</sup> A6.6 A6.7 Ce Clause 5.1 Meterin MC 3.5(6) MC 3.11(3) MC 3.16(5) MC 3.27 MC 4.5(2) MC 5.5(3) MC 5.16 MC 5.17(1) MC 5.18	4 e Condition etail 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Not rated Not rated Not rated Not rated Not rated Not rated Not rated Not rated Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Not rated Not rated					
69 Electr Trans 40 43 55 56 58 59 68 70 71 68 70 71 20 309 319 331 342 351 365 376 377 378 381	A6.2(b) icity Industry (Licence fer Code Type NR Re 4.12(3) 4.15 7.1(1) 7.1(2) 7.2(4) 7.3(2) A6.2(a) <sup>4</sup> A6.6 A6.7 Ce Clause 5.1 Meterin MC 3.5(6) MC 3.11(3) MC 3.16(5) MC 3.27 MC 4.5(2) MC 5.5(3) MC 5.16 MC 5.17(1) MC 5.18 MC 5.19(3)	4         e Condition         etail         5         5         5         5         5         5         5         5         5         5         5         5         5         6         7         7         4	Not rated Not rated Not rated Not rated Not rated Not rated Not rated Not rated Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Not rated Not rated					
69 Electr Trans 40 43 55 56 58 59 68 70 71 68 70 71 20 309 319 331 342 351 365 376 377 378 381 382	A6.2(b) icity Industry (Licence fer Code Type NR Re 4.12(3) 4.15 7.1(1) 7.1(2) 7.2(4) 7.3(2) A6.2(a) <sup>4</sup> A6.6 A6.7 Ce Clause 5.1 Meterin MC 3.5(6) MC 3.11(3) MC 3.16(5) MC 3.27 MC 4.5(2) MC 5.5(3) MC 5.16 MC 5.17(1) MC 5.18 MC 5.19(3) MC 5.19(4)	4         e Condition         etail         5         5         5         5         5         5         5         5         5         5         5         5         5         6         7         7         4	Not rated Not rated Not rated Not rated Not rated Not rated Not rated Not rated Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Not rated Not rated					
69 Electr Trans 40 43 55 56 58 59 68 70 71 71 8 309 319 331 342 351 342 351 365 376 377 378 381 382 390	A6.2(b) icity Industry (Licence fer Code Type NR Re 4.12(3) 4.15 7.1(1) 7.1(2) 7.2(4) 7.3(2) A6.2(a) <sup>4</sup> A6.6 A6.7 Ce Clause 5.1 Meterin MC 3.5(6) MC 3.11(3) MC 3.16(5) MC 3.27 MC 4.5(2) MC 5.5(3) MC 5.16 MC 5.17(1) MC 5.18 MC 5.19(3) MC 5.21(5)	4         e Condition         etail         5         5         5         5         5         5         5         5         5         5         5         5         5         4	ns) regulations r 5(2 Not rated Not rated Not rated Not rated Not rated Not rated Not rated Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Not rated Not rated					
69 Electr Trans 40 43 55 56 58 59 68 70 71 68 70 71 20 309 319 331 342 351 365 376 377 378 381 382	A6.2(b) icity Industry (Licence fer Code Type NR Re 4.12(3) 4.15 7.1(1) 7.1(2) 7.2(4) 7.3(2) A6.2(a) <sup>4</sup> A6.6 A6.7 Ce Clause 5.1 Meterin MC 3.5(6) MC 3.11(3) MC 3.16(5) MC 3.27 MC 4.5(2) MC 5.5(3) MC 5.16 MC 5.17(1) MC 5.18 MC 5.19(3) MC 5.19(4)	4         e Condition         etail         5         5         5         5         5         5         5         5         5         5         5         5         5         6         7         7         4	Not rated Not rated Not rated Not rated Not rated Not rated Not rated Not rated Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Compliant 5 Not rated Not rated					

<sup>&</sup>lt;sup>4</sup> Electricity Industry Customer Transfer Code Annex 6

416	MC 6.1(2)	4	Compliant 5				
420	MC 7.2(4)	4	Not rated				
421	MC 7.2(5)	4	Not rated				
422	MC 7.5	4	Compliant 5				
423	MC 7.6(1)	4	Not rated				
427	MC 8.1(4)	4	Not rated				
Licend	ce Clause 5.1 Metering	Code Type	NR Generation	ו / I	Re	tail	
349	MC 4.4(1)	5	Compliant 5				
350	MC 4.5(1)	5	Compliant 5				
363	MC 5.4(2)	5	Compliant 5				
379	MC 5.19(1)	5	Compliant 5				
380	MC 5.19(2)	5	Compliant 5				
384	MC 5.19(6)	5	Not rated				
418	MC 7.2(1)	5	Compliant 5				
424	MC 8.1(1)	5	Not rated				
425	MC 8.1(2)	5	Not rated				
426	MC 8.1(3)	5	Not rated				
428	MC 8.3(2)	5	Not rated				
	1400		110				

### Audit Results and Recommendations

### Summary of significant results

A number of non compliances have been recorded and for all of these elements there is a case for seeking an exemption from the Office of Energy for an exemption for these items.

### Post Audit Implementation Plan

Exemptions to be sought from the Office of Energy from the Transfer Code and Metering Code where they do not make business sense. Manager, Commercial & Business Development, Dan Cannon should be responsible to do this by June 2009.

# ASSET MANAGEMENT SYSTEM REVIEW

### Asset Management System Review Objectives

Under the *Electricity Industry Act 2004* (the Act) section 14, the licensee must develop and maintain an asset management system to manage the significant asset base for ongoing service delivery to its customers. The Act requires a review of the asset management system every two years (or other time approved by the Economic Regulation Authority - *Authority*).

An asset management system is to set out the measures to be taken by the licensee for the proper maintenance of assets used in the generation of electricity and in the operation and maintenance of, and, where relevant, the construction or alteration of, the generator's assets.

### Asset Management System Review Recommendations

The recommendations identify:

- a) The asset management process.
- b) The effectiveness rating.
- c) The issue(s) identified that have resulted in the nominated effectiveness rating.
- d) The recommended action(s) to improve the effectiveness of the asset management process to an acceptable level.

Asset management system review methodology

The asset management review report provides a table that summarises the auditor's assessment of the effectiveness ratings for each key process in the licensee's asset management system using the 6-point scale described below.

The overall effectiveness rating is based on an assessment of the adequacy and effectiveness of the licensee's asset management system.

### Use of Audit Processes and Practices

- 1 Accepted audit processes and practices were used to complete the review. These include the sampling techniques associated with process reviews such as interviews to define accountability, observations, document sighting and testing of users.
- 2 The review addressed four key elements of successful delivery of asset management to allow the assessment of the effectiveness of the asset management system. These elements are:
  - Process the existence of a suitable process for activities
  - Documentation the existence of a document defining a process

- Availability/accessibility/understanding the process is understood, available to those required to use it and accessible to them
- Use- confirmation the process is used consistently
- 3 The audit priorities were determined and include in the asset management system review plan approved by the *Authority*.

The review was conducted by Kevan McGill and John McLoughlin during November 2008.

### Audit priority

The *Authority* guidelines for asset management system reviews sets out a rating for audit priority based on inherent risk and existing controls. The following priorities were determined in accordance with the guidelines and audit plan and accepted by the Licensee.

The review priorities and findings are as follows. The detail of the review and findings can be seen in Appendix II (Page 60).

Item	Licence obligation	Inherent Risk	Controls risk requirement	Review priority	Rating 0 1 2 3 4 5
1	Asset planning	High	Strong	2	
2	Asset creation/ acquisition	High	Strong	2	
3	Asset disposal	Medium	Moderate	4	
4	Environmental analysis	Medium	Moderate	4	
5	Asset operations	High	Strong	2	
6	Asset maintenance	High	Strong	2	
7	Asset Management Information System	High	Strong	2	
8	Risk management	Medium	Moderate	4	
9	Contingency planning	Medium	Moderate	4	
10	Financial planning	Medium	Moderate	4	
11	Capital expenditure planning	Medium	Moderate	4	
12	Review of AMS	Medium	Moderate	4	

### **Overall conclusion**

In my opinion, the licensee maintained, in all material aspects, an adequate and effective asset management system in relation to the Generation Licence (EGL 11 for the audit period based on the relevant clauses referred to within the scope section (Page 9) of this report. While a number of non compliances are noted they are not material for the effectiveness of an asset management system even if there is a division between the part undertaken by the licensee and those by the owners. While the licensee may be non-complaint the outcome is compliant.

### Findings

The conclusions of each of the elements of the licence are summarised in the following table. The audit risk as determined for each licence condition is also shown.

Asset management process	Review risk assessment	Rating		
Asset planning	2	Not performed	0	
Asset creation/ acquisition	2	Well defined	3	
Asset disposal	4	Well defined	3	
Environmental analysis	4	Well defined	3	
Asset operations	2	Quantitatively Controlled	4	
Asset maintenance	2	Quantitatively Controlled	4	
Asset Management Information System	4	Well defined	3	
Risk management	4	Well defined	3	
Contingency planning	4	Well defined	3	
Financial planning	4	Well defined	3	
Capital expenditure planning	4	Well defined	3	
Review of AMS	4	Not Performed	0	

The overall effectiveness rating for each licence condition is based on an assessment of the effectiveness of the licensee's existing control procedures to manage its assets.

### **Review Results and Recommendations**

The following summarises the key results and recommendations

Asset Management Item	Recommendation
Asset	Issue 1
Planning	The licensee conducts the shorter timeframe asset management

	elements (operations, maintenance and contingency planning) consistent with its planning needs. Other than a strategic overview, the elements of an asset management process exist informally. The owner uses a special vehicle to manage the licensed assets and these carry out the core processes such as operations and maintenance. The owning bodies carry out the long term and strategic elements of an asset management system. It would not be appropriate to require the licensed entities to carry out these functions when they are already carried out by the owning companies.
	Recommendation 1
	None - There is no business case for carrying out asset planning when it
	is carried out by the owning bodies.
AMS review	Issue 1
	Strategic asset planning is carried out by the owning companies and they carry out continuous review of the process. There is a division of an asset management system where the owners carry out the strategic asset planning and the licensee caries out the shorter term and operational functions. It would not be appropriate to require the licensed entities to carry out these functions when they are already carried out by the owning companies.
	Recommendation 1
	None - There is no business case for carrying out asset planning when it is carried out by the owning bodies.

# Post Audit implementation Plan

There are no actions required to be carried out.

# Audit Evidence

The following evidence was gathered for the audit.

- 1. Legislation and standards
  - Electricity Industry Act 2004
  - Auditing and Assurance handbook
  - Electricity Retail Licence ERL 4
  - Electricity Generation Licence EGL 11
  - Licence maps
- 2. Licensee's documents
  - Electricity licence application
  - Auditors statement
  - Licence fee payment entries
  - Financial reports
  - Annual compliance report
  - Reliability statistics
  - Licence fees invoices/payment
  - Fixed assets procedure
  - Corporate code of conduct
  - Budget documents

### Audit Time

The audit was undertaken by Kevan McGill and John McLoughlin and took approximately 80 hours.

# Appendix 1 Performance Audit Detail Results and Recommendations

# Licence Obligations Type 2 Generation

Item 83	Gen	eration Licenc	ce Cl	auses 16.	1 & 1	6.2		Compliance rati Compliant 5	ng	
Electricity I	ndus	try Act sectior	n 14(	(1)(b)						
The require	emen	t is that a licer	nsee	must notif	y de	tails of the ass	set m	nanagement syste	em	
and any substantial changes to it to the Authority.										
Observatio	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
		vised the <i>Autl</i> re have been					yster	n in the licence	•	
Issues		G						1		
None			3				$\leq$			
Recomme	ndati	ions				20				
None				V						
Manageme	Management Actions									
Not applica	ble		5							

Item 103	Gen	eration Licenc	e Cl	ause 12.2		2		Compliance rating Not rated		
Electricity I	ndus	try Act section	n 11.		1					
The requirement is that a licensee must amend the asset management system before an										
expansion or reduction in generating works, distribution systems and transmission										
systems an	d no	tify the Author	<i>ity</i> ir	n the mann	er pi	rescribed, if the	e ex	pansion or reduct	ion	
is not provi	ded f	or in the asse	t ma	nagement	syst	em.				
Observatio	ons			-						
Process	Þ	Outcome	þ	Output	þ	Reporting	Þ	Compliance		
There heel				a du ationa a	f 41a a			in the surplit mente		
								in the audit perio	a	
that would	requi	re an amenon	nent	to the ass	et ma	anagement sy	sterr	1.		
Issues										
Nega										
None.										
Recomme	ndati	ions								
Nana										
none.	None.									
Management Actions										

# Performance Audit ERL 4 and EGL 11 Asset Management Review EGL 11

Not applicable.

Item 104	Gen	eration Licenc	e Cl	ause 12.3				Compliance rati Compliant - 5	ng	
		try Act section								
The requirement is that a licensee must not expand the generating works, distribution										
systems or transmission systems outside the licence area. If there is any expansion the										
		e to be paid.								
Observatio	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
There have	bee	n no expansio	ons o	utside the	licer	ice areas.				
Issues										
None.		MAN			X	VAN				
Recomme	ndat	ions						-		
None.			Š				X			
Manageme	Management Actions									
Not applica	ble.									

Item 108	Gen	eration Licen	ce Cl	ause 16.4				Compliance ra Compliant - 5	ting		
Electricity	Indus	try Act sectio	n 11.								
The require	emen	t is that a lice	nsee	must con	nply, a	and must req	uire t	he licensee's ex	pert		
to comply,	with t	the relevant a	spec	ts of the A	Autho	rity's standar	d guid	delines dealing v	vith		
the asset r	nanag	gement syste	m.								
Observati	ons			DA							
Process	þ	Outcome b Output b Reporting b Compliance b									
This audit	comp	lies with the r	equir	rements.							
Issues											
None.											
Recomme	ndati	ions									
None.											
Managem	ent A	ctions									
Not applica	able.										

Licence O	bliga	ations Type 2	Re	tail					
Item 96	Reta	ail Licence Cla	use	5.1				Compliance rati Compliant - 5	ng
A licensee	that I		ssoc	ciate of a p				to services unde indering or prohit	
Observatio	ons								
Process	b     Outcome     b     Output     b     Reporting     b     Compliance     b								
No complai	ints h	ave been rece	eive	d about hin	deri	ng or prohibitir	ng ad	ccess.	
Issues									
None					6				
Recomme	ndati	ions			7	40.00			
None				2				9	
Manageme	ent A	ctions	20			107			
Not applica	ble	20				125			

# Licence Obligations Type 2 Generation / Retail

Item 87	Gen	eration Licenc	e Cl	ause 5.1.	Reta	il Licence Clau	ise	Compliance rati	na	
	5.1							Not rated		
Electricity I	ndus	try Act sectior	n 41(	6)						
A licensee	must	pay the costs	of ta	aking an ir	teres	st in land or an	eas	sement over land.		
Observatio	Observations									
Process	σ	Outcome	σ	Output	þ	Reporting	þ	Compliance		
As no intere	est in	land or ease	ment	t over land	has	occurred in the	e au	dit period, no cos	st	
payments a	arose	and compliar	nce c	or otherwis	e co	uld not be asse	esse	ed.		
Issues										
None										
Recomme	ndati	ions								
None										
Manageme	ent A	ctions								
Not applica	ble									

Item 105		eration Licenc use 20.1	e Cl	ause 13.1	/ Re	tail Licence		Compliance ratii Compliant - 4	ng		
Electricity I	ndus	try Act section	11.								
					nust i	maintain accou	untin	g records that co	mply		
	with the Australian Accounting Standards Board Standards or equivalent International										
Accounting Standards.											
Observations											
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ		
The license	e's	auditor advise	es th	at the join	t ver	nture is not re	quire	ed to comply with	n all		
								at the financial			
report repr	eser	nts fairly the fi	nand	cial positio	n of	the joint vent	ure a	and complies with	า		
Australian	acco	ounting standa	ards	to the exte	ent c	lescribed in th	ne ao	counts.			
Issues											
None		10			1	0					
Recomme	ndati	ions			(	Marine Contraction					
None		633					-	2			
Manageme	ent A	ctions				71 67					
Not applica	ble	Real	2	$\int dz$		RAS	Ń				

Item 107		eration Liceno Ise 22.2	ce Cl	lause 15.2	/ Re	tail Licence		Compliance rat	ting	
Electricity	Indus	try Act section	n 11.	9A.						
A licensee must comply with any individual performance standards prescribed by the										
Authority.	Authority.									
Observati	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		
No individu	ial pe	rformance sta	anda	rds have b	een	applied. As th	ere l	has been no act	vity,	
performan	ce co	uld not be rate	ed.			N.				
Issues										
None										
Recomme	ndati	ions								
None										
Managem	ent A	ctions								
Not applica	able									

Item 109	Gen	eration Licenc	e Cl	ause 17.1	/ Re	tail Licence		Compliance rati	ng	
	Clau	ise 23.1						Compliant - 5		
Electricity I	ndus	try Act sectior	n 11.							
A licensee	must	comply, and	requ	ire its audi	tor to	comply, with	the .	Authority's standa	ard	
audit guide	audit guidelines dealing with the performance audit.									
Observatio	Observations									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
This audit i	s in a	accordance wi	th th	e Authority	∕'s gι	uidelines.				
Issues										
None										
Recomme	ndati	ions								
None	1				4					
Management Actions										
Not applica	ble							2		

	_										
Item 110		eration Licenc	ce Cl	ause 18.1	/ Re	tail Licence		Compliance rat	ing		
	Clau	use 24.1						Not rated			
Electricity	Indus	try Act section	า 11.								
A licensee	must	report to the	Auth	ority, in the	e ma	nner prescribe	əd, if	a licensee is un	der		
external ac	external administration or there is a significant change in the circumstances upon which										
the licence was granted which may affect a licensee's ability to meet its obligations.											
Observatio			1	up in							
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance			
The license	ee is i	not under exte	ernal	administra	ation	nor has there	bee	n a significant ch	nange		
		nces on which	n the	licence wa	as gr	anted and the	refor	e no need to adv	vise		
the Author	ity.										
Issues						V					
None											
Recomme	ndati	ions									
None											
Managemo	ent A	ctions									
Not applica	able										

Item 111		Compliance rating					
	Clause 25.2	Compliant - 5					
Electricity	Industry Act section 11.						
A licensee must provide the Authority, in the manner prescribed, any information the							
Authority r	equires in connection with its functions under the Electric	ity Industry Act.					
	•	, ,					

Observations									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
The license	e ha	s provided the	e info	ormation in	the	manner presci	ribec	to the Authority.	
Issues									
None									
Recomme	ndati	ions							
None									
Manageme	ent A	ctions							
Not applicable									

					1	9			
Item 112		eration Liceno Ise 26.1	ce Cl	ause 20.1	/ Re	tail Licence	1	Compliance rating Not rated	
		try Act section							
Unless oth	erwis	e specified, a	ll not	ices must	be in	writing.			
Observation	ons		Ni.			1).6			
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There has	not b	een a require	ment	to issue r	notice	es.			
Issues			4						
None			1	40.5					
Recomme	ndati	ons				Ì			
None					Ż				
Managem	ent A	ctions		h	21				
Not applica	able					4			

# Licence Obligations Type NR Generation

Item 82	Gen	eration Licenc	ce Cl	ause 16.1				Compliance ratir Compliant 4	ng
	Electricity Industry Act section 14(1)(a). A licensee must provide for an asset management system.								
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
	This review has examined the asset management system and finds that while a good system some enhancements are possible. From the licensees perspective two functions								

are not carried out but they are by the owning bodies such as Trans Alta Australia Pty Ltd I Australia or Trans Alta Corporation in Canada.

Issues

None

#### Recommendations

None

#### **Management Actions**

Not applicable

	-								
Item 84	Gen	eration Licen	ce Cl	ause 16.3				Compliance rat	ing
								Compliant 5	
Electricity	Indus	try Act sectio	n 11	(1)(c)					
-			•			an a			l
								ent expert as to t	
effectivene	ess of	its asset mar	nagei	ment syste	em ev	ery 24 month	ns, or	such longer per	iod as
		he Authority.							
actornino		ino / totalitority)							
Observati	ons	2.0	1			7).6			
Deserves		0	1	Outrast	1.1-	Descriptions		0	1-
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
This reviev	v sati	sfies the requ	irem	ent.					
Issues			4						
None	_		-	101.0					
None									
-		•	-		_				
Recomme	ndat	ions							
None					Ň				
Managem	ent A	ctions							
Not applica	able								
	1010								

# Licence Obligations Type NR Generation / Retail

Item 81	Gen	eration Licenc	e Cl	ause 15.1	/ Re	tail Licence		Compliance rating	
	Clau	ise 22.1						Compliant - 5	
Electricity Industry Act section 13(1)									
A licensee	must	, not less than	n ond	e every 24	l mo	nths, provide t	he A	uthority with a	
performanc	e au	dit conducted	by a	in indepen	dent	expert accept	able	to the Authority.	
Observatio	ons								
					-				
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
This audit s	This audit satisfies the requirement.								
1									

Issues	
None	
Recommendations	
None	
Management Actions	
Not applicable	

Item 85		eration Licen Ise 4.1	ce Cl	ause 4.1 /	Reta	ail Licence		Compliance rat Compliant - 5	ing
-		try Act sectio	,	,					
								in one month after	
		enewal of the			ithin (	one month af	ter ea	ach anniversary c	of that
Observati			ence.		- ('	up se	-		
Observation	0115								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
The fees h	ave b	een paid with	nin a	month of b	being	received.	117		
-	_								
Issues									
None	_						_		
_			_						
Recomme	ndat	ions							
None	-		1	48.55					
Managan	- us f . A	ationa			_				
Managem	ent A	ctions							
Not applica	able								

Item 86	Gen	eration Licenc	e Cl	ause 5.1 /	Reta	ail Licence		Compliance rati	ng
	Clau	ise 5.1						Compliant - 5	
Electricity I	Electricity Industry Act section 31(3)								
A licensee	must	take reasona	ble s	steps to mi	nimis	se the extent of	or du	ration of any	
interruption	, sus	pension or res	strict	ion of the s	supp	ly of electricity	' due	to an accident,	
emergency	, pot	ential danger o	or ot	her unavoi	dabl	e cause.			
Observatio	ons								
Process	Process <b>b</b> Outcome <b>b</b> Output <b>b</b> Reporting <b>b</b> Compliance <b>b</b>								
		•			ontra	acts with its cu	ston	ners for interruption	ons,
suspension	or re	estrictions of s	upp	ly.					
Issues									
None									
Recomme	Recommendations								

None

**Management Actions** 

Not applicable

### Electricity Industry (Licence Conditions) Regulations -Regulation 5(2) -Electricity Industry Transfer Code Type 2 Retail

Item 6	Reta	ail Licence Cla	ause	5.1				Compliance rati Compliant - 5	ng	
Electricity	Indus	try Customer	Tran	sfer Code	clau	se 3.2(2)				
A retailer n agreed.	nust s	submit a sepa	rate	data reque	est fo	r each exit po	int u	nless otherwise		
Observations										
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
	The information needs are specified in the contracts with customers. The customers have agreed (via contract) to receive a consolidated account for all exit points.  Issues									
None				N.						
Recomme	ndati	ions								
An exempt	ion is	sought from	this r	equireme	nt of	the Code.				
Managem	ent A	ctions		<b>2</b> .						
Approach t	he O	ffice of Energy	y to s	seek an ex	emp	tion from this	requi	irement.		

Item 7	Reta	ail Licence Cla	use	5.1				Compliance rating Not Compliant - 2		
<i>Electricity Industry Customer Transfer Code clause 3.4(1)</i> A retailer, unless otherwise agreed, must submit a data request electronically and must not submit more than a prescribed number of standing or historical data requests in a business day.										
Observatio	Observations									
Process	Process $\check{\mathbf{y}}$ Outcome $\mathbf{p}$ Output $\mathbf{p}$ Reporting $\check{\mathbf{y}}$ Compliance $\check{\mathbf{y}}$									
		is essentially mation to thei			ated	there is no bu	isine	ss need for proto	cols	
Issues										
None										

## Recommendations

An exemption is sought from this requirement of the Code.

# Management Actions

Approach the Office of Energy to seek an exemption from this requirement.

	<b>D</b> (			<b>F</b> 4					
Item 8	Reta	ail Licence Cla	use	5.1				Compliance rati	ng
								Compliant - 5	
Electricity I	Indus	try Customer	Tran	sfer Code	clau	se 3.5(3)			
-		•				• • •	ata if	the contestable	
			•			•		perator provides t	ho
			Cea	ses to appi	y Dei				iie
nistorical c	onsur	mption data.							
	_								
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
	•		•			3			•
No compla	ints h	ave been reco	eive	d by the lic	ense	e about provid	dina	historical data wit	hout
verifiable c						111 230			
vormabie e	011001								
Issues									
None									
1 tonio									
Recomme	ndati	ions							
None			10						
Manageme	ent A	ctions	11	9466					
going									
Not applica	ble			1.1.1	1				

Item 9	Reta	ail Licence Cla	use	5.1				Compliance rating Not rated		
Electricity I	ndus	try Customer	Tran	sfer Code	clau	se 3.6(2)				
A retailer must pay any reasonable costs incurred by the network operator for work performed in relation to a withdrawn request for historical consumption data.										
Observatio	Observations									
Process	Process b Outcome b Output b Reporting b Compliance									
No request	s for	historical cons	sum	ption data	have	been withdra	wn.			
Issues										
None	None									
Recommendations										
None										

# **Management Actions**

Not applicable

	-								
Item 16	Reta	ail Licence Cla	use	5.1				Compliance rati	ng
								Compliant - 5	
Electricity I	ndus	try Customer	Tran	sfer Code	clau	se 3.9(1)			
							to n	rovida a contesta	hlo
A retailer may only use data relating to a contestable customer to provide a contestable									
	customer with a quotation for the supply of electricity by the retailer to the contestable customer or to initiate a transfer in relation to the contestable customer.								
customer o	r to i	nitiate a transf	er in	relation to	the	contestable c	ustoi	mer.	
Observatio	ons								
Process	b	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
	•		•		•	1 3	•		•
No compla	ints h	ave been rece	eived	d by the lic	ense	e about using	data	a relating to anoth	her
								table customer.	
oomootable			40 4	quotation					
Issues						~			
100000									
None									
1 tonio									
Recomme	ndati	ions							
None									
1 tonio									
Manageme	ent A	ctions							
Not oppligg	Nationalia								
Not applica	bie								

Item 17	Reta	ail Licence Cla	use	5.1		9		Compliance ration Compliant - 5	ng	
Electricity Industry Customer Transfer Code clause 3.9(2) A retailer must not aggregate a contestable customer's historical consumption data with										
that of other contestable customers for the purposes of internal business development, if requested not to do so by the customer.										
Observatio	Observations									
Process	Process <b>b</b> Outcome <b>b</b> Output <b>b</b> Reporting <b>b</b> Compliance <b>b</b>									
consumptio	No complaints have been received by the licensee about aggregating historical consumption data of one customer with that of another customer where the customer has requested that it not be aggregated.									
Issues										
None										
Recommendations										
None										

# **Management Actions**

Not applicable

	-									
Item 18	Reta	ail Licence Cla	use	5.1				Compliance		ng
								Compliant -	5	
Electricity I	ndus	try Customer	Tran	sfer Code	clau	se 3.9(3)				
							nv ∩t	her nerson wi	thoi	ıt
A retailer must not disclose a contestable customer's data to any other person without										
the verifiable consent of the contestable customer, except in the circumstances defined.										
Observatio	ons									
Dragon	h	Outcome	h	Output	h	Departing	h	Compliance		h
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		þ
No complei	into h			l d by tha lia	0000	a about diada		data of one o	unt	mor
		nave been reco					sing	data of one c	usi	Jinei
to any othe	r per	son without th	eir v	erifiable co	onse	nt.				
laavaa								_		
Issues										
None			-				-			
none										
Recomme	ndati	ione					-			
Recomme	nuat	10115								
None							111			
None										
Manageme	ent A	ctions		N.						
Not applica	ble									

Item 19	Reta	ail Licence Cla	use	5.1		-		Compliance ration Compliant - 5	ng	
A retailer m	Electricity Industry Customer Transfer Code clause 3.9(4) A retailer must keep a copy of the verifiable consent received from a contestable customer for two years.									
Observatio	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
	The customer contracts establish verifiable consent and these are retained. The contracts have been in existence for much more than two years.									
Issues										
None										
Recomme	ndati	ions								
None										
Manageme	Management Actions									
Not applica	Not applicable									

Item 23	Reta	ail Licence Cla	use	5.1				Compliance rat Not rated	ing	
-	nust s	•				• • •	r eac	h exit point unles	S	
Observatio	Observations									
Process										
There have	There have been no customer transfers in the audit period.									
Issues										
None										
Recomme	ndat	ions								
None	None									
Manageme	ent A	ctions								
Not applica	Not applicable									

Item 24	Reta	ail Licence Cla	use	5.1		~~~~	N	Compliance rati Not rated	ng		
		try Customer									
								ransfer request for			
as either to transfer a contestable customer to the retailer which submitted the customer											
transfer rec	transfer request or to reverse an erroneous transfer.										
Observatio	ons										
Process	ý										
There have	e bee	n no custome	r trar	nsfers in th	e au	dit period.					
Issues						N I					
None											
Recomme	ndat	ions									
None											
Managemo	Management Actions										
Not applica	Not applicable										

Item 25	Retail Licence Clause 5.1	Compliance rating					
		Not rated					
Electricity Industry Customer Transfer Code clause 4.4(1)							
A retailer	may only submit a customer transfer request if it has an a	ccess contract for the					

network, ur	network, unless it is to reverse an erroneous transfer.									
Observatio	Observations									
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance		
There have	There have been no customer transfers in the audit period.									
Issues										
None	None									
Recomme	ndat	ions								
None										
Management Actions										
Not applica	ble	(P)			ę	04				

Item 26	Reta	ail Licence Cla	ause	5.1			S	Compliance rating Not rated		
A retailer th	nat su trans	fer was made	omer	transfer re	ques	st to reverse a		roneous transfer r er, confirm the ide		
Observatio	Observations									
Process	is $\mathbf{\acute{y}}$ Outcome $\mathbf{\acute{p}}$ Output $\mathbf{\acute{p}}$ Reporting $\mathbf{\acute{p}}$ Compliance $\Box$									
There have	e bee	n no custome	r trai	nsfers in th	ie au	dit period.				
Issues										
None				24						
Recomme	ndati	ions								
None	None									
Manageme	ent A	ctions								
Not applicable										

Item 27 Retail Licence Clause 5.1	Compliance rating Not rated
<i>Electricity Industry Customer Transfer Code clause 4.5(1)</i> A retailer, unless otherwise agreed, must submit a customer transfe electronically and must not submit more than a prescribed number of requests in a business day or with the same nominated transfer date	of customer transfer
Observations	

Process	ý	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	bee	n no custome	r trai	nsfers in th	e au	dit period.			
Issues									
None									
Recomme	ndati	ions							
None									
Management Actions									
Not applica	ble								

Item 28	Reta	ail Licence Cla		Compliance rating Not rated					
<i>Electricity Industry Customer Transfer Code clause 4.6(3)</i> A retailer must withdraw a customer transfer request if the contestable customer's verifiable consent ceases to apply before the transfer occurs.									
Observati	ons					7).6			
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	e bee	n no custome	er trai	nsfers in th	ne au	dit period.			
Issues									
None			1	40.5					
Recommendations									
None									
Management Actions									
Not applica	able					4			

Item 29	Reta	ail Licence Cla	ause	5.1				Compliance rating Not rated			
A retailer m with specifi	<i>Electricity Industry Customer Transfer Code clause 4.7</i> A retailer must nominate a transfer date in a customer transfer request in accordance with specified timeframes, except if the customer transfer request is to reverse an erroneous transfer.										
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance			
There have been no customer transfers in the audit period.											

Issues
None
Recommendations
None
Management Actions
Not applicable

Item 30	Retail Licence Clause 5.1							Compliance rating Not rated	
<i>Electricity Industry Customer Transfer Code clause 4.8(2)</i> A retailer must pay any reasonable costs incurred by a network operator for providing and/or installing a meter if a customer transfer request is withdrawn.									
Observati	ons	CZ.						-	
Process	ý Outcome þ Output þ Reporting þ							Compliance	
There have	There have been no customer transfers in the audit period.								
Issues									
None									
Recomme	Recommendations								
None									
Management Actions									
Not applica	able			NE					

Item 34	Item 34 Licence Clause 5.1								ng
<i>Electricity Industry Customer Transfer Code clause 4.9(6)</i> A network operator and retailer must agree to a revised nominated transfer date in certain circumstances.									
Observatio	Observations								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
The network operator reads the meters remotely and manually daily. There have been no customer transfers in the audit period.									
Issues									
None									
Recomme	Recommendations								

None

# **Management Actions**

Not applicable

Item 39	Lice	nce Clause 5.	1					Compliance rating		
				Not rated	-					
Ele etricite el										
	Electricity Industry Customer Transfer Code clause 4.11(3)									
A network of	opera	ator and the re	etaile	r must tak	e cei	tain action if t	he co	ontestable custor	mer's	
motor is no	t rog	d on the nomi	nata	d transfor	atch					
	i ica		naic		uale.					
Observatio	ons									
									-	
Process	Þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		
	-		-	•			-			
The networ	k on	erator reads th	he m	eters rem	otely	and manually	dail	. There have be	en	
					Story	and manually	aanj			
no custome	er tra	nsfers in the a	audit	perioa.						
Issues										
None			-							
Decembra	a d a t									
Recomme	ndat	ions								
None										
Manageme	nt Δ	ctions								
Manageme										
Not on the	I- I -		1							
Not applica	ble									

Item 44 Retail Licence Clause 5.1								Compliance rating Compliant - 5		
<i>Electricity Industry Customer Transfer Code clause 4.16</i> An incoming retailer must retain a copy of a verifiable consent given by a contestable customer in relation to the lodgement of a customer transfer request for two years, except in the case of a customer transfer request to reverse an erroneous transfer.										
Observatio	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ	
The license	e ret	ains contracts	(wh	nich establi	sh v	erifiable conse	nt) f	or at least two yea	ars.	
Issues										
None	None									
Recommendations										
None										
Manageme	Management Actions									

## Performance Audit ERL 4 and EGL 11 Asset Management Review EGL 11

Not applicable

Item 45	Reta	ail Licence Cla	use	5.1				Compliance rati Not rated	ng
Electricity Industry Customer Transfer Code clause 4.17 A previous retailer must not bill a contestable customer for charges incurred after the transfer time, except in the case of an erroneous transfer.									
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	bee	n no custome	r trar	nsfers in th	e au	dit period.	•		
Issues									
None					5				
Recomme	ndati	ions							
None							Ż		
Manageme	ent A	ctions							
Not applica	ble	- m				~	N		

Item 48	Lice	Licence Clause 5.1 Compliance rating Not Compliant - 2								
Electricity	Indus	stry Customer	Tran	sfer Code	clau	se 5.1(4)				
A network	opera	ator and a reta	iler ı	must comp	oly w	th approved c	omm	nunication rules.		
Observati	ons				3					
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance	Ý	
communic	ation ation	between retai s with Western	ler a	nd the rela	ted o	distributor (Sou	uther	need for protocol n Cross Energy) with customers		
Issues										
None										
Recomme	endat	ions								
The Licens	see sl	hould seek an	exe	mption to t	his r	equirement.				
Managem	ent A	ctions								
The Licens requireme		hould approac	h the	e Office of	Enei	gy to seek an	exei	mption from this		

Item 49	L	Licence Clause 5.1 Compliance rating Not rated										
A licensee's	s not	try Customer ice in relation which it relate	to a				nsfei	r request must ide	entify			
Observatio	ons											
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance				
						e customers a the audit peri		elate to their exit	1			
Issues												
None												
Recomme	ndati	ions			6	a						
None		(ups)			7	up						
Manageme	ent A	ctions		1				9				
Not applica	ble	TI P				TAN						

Item 52	Reta	etail Licence Clause 5.1 Compliance rating Not rated									
	nust r	<i>try Customer</i> notify its conta					within	three business d	ays		
Observatio	ons					1					
Process	Þ	Outcome	þ	Output	þ	Reporting	þ	Compliance			
		is essentially has been no					conta	act details which a	are		
Issues											
None											
Recomme	ndati	ions									
None											
Manageme	ent A	ctions									
Not applica	ble										

Item 53	Retail Licence Clause 5.1	Compliance rating Not rated
	Industry Customer Transfer Code clause 6.4(2) nust notify any change in its contact details to a network of	operator at least three

business d	ays b	efore the cha	ange	takes effec	ct.				
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There has	been	no change ir	n con	tact details	6.		1	I	
Issues									
None									
Recomme	ndat	ions							
None									
Managem	ent A	ctions							
Not applica	able				C				
	-	119pm			7	and the second se			

				1								
Item 54	Lice	Licence Clause 5.1 Compliance rating										
		Not Compliant - 2 Industry Customer Transfer Code clause 6.6										
A network	opera	ator or a retaile	er m	ust send re	equir	ed electronic o	comr	nunications to the	3			
applicable	electi	ronic commun	icati	on address	s, in a	accordance w	ith A	nnex 6.				
Observatio	Observations											
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance	Ý			
related dist	There is no business need for protocols for communication between retailer and the related distributor (Southern Cross Energy) Communications with customers are established by contract. Communications with Western Power are standard.											
Issues				7) 8	X							
None				m	2							
Recomme	ndati	ions										
The Licens	ee sł	hould seek an	exe	mption to t	his re	equirement.						
Manageme	ent A	ctions										
The Licens requirement		nould approac	h the	e Office of	Ener	gy to seek an	exe	mption from this				

Item 57	Licence Clause 5.1	Compliance rating Not rated
If the disp	Industry Customer Transfer Code clause 7.1 pute is resolved, the disputing parties must pre olution and adhere to the resolution.	

Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	bee	n no transfer	dispu	utes.	•				
Issues									
None									
Recomme	ndat	ions							
None									
Manageme	ent A	ctions							
Not applica	ble								

		(93)				9			
ltem 69	Lice	nce Clause 5.	.1		(	MANY CONTRACT		Compliance rati Not Compliant -	
Electricity	Indus	stry Customer	Tran	nsfer Code	clau	se A6.2(b)			
							-	enerate an autom	ated
		age for each e							
response r	nessa	age) received	at th	e electron	ic co	mmunication	addre	ess.	
Observati	ons								
Process	Ý	Outcome	þ	Output	þ	Reporting	þ	Compliance	Ý
distributor	which	iness need for n are essentia mmunications	lly re	lated. Con	nmur	nications with	custo	n retailer and omers are establis	shed
Issues									
None				24					
Recomme	endat	ions				A.			
The Licens	see sl	hould seek an	exe	mption to t	this r	equirement.			
Managem	ent A	ctions							
The Licens		nould approad	h the	e Office of	Ene	rgy to seek an	exe	mption from this	

#### Electricity Industry (Licence Conditions) Regulations -Regulation 5(2) -Electricity Industry Transfer Code Type NR Retail

Item 40	Licence Clause 5.1	Compliance rating Not rated
	Industry Customer Transfer Code clause 4.12(3) is to an access contract must negotiate in good fa	

amendmen	ts to	the access co	ontra	ct arising f	rom	certain circum	stan	ces.		
Observations										
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		
		n no amendm uld not be rate		to the acc	ess	contract. As th	ere	has been no acti	vity,	
Issues										
None										
Recomme	ndati	ions								
None										
Manageme	ent A	ctions								
Not applica	ble	TURN			7	4AV				

Item 43	Lice	Licence Clause 5.1 Compliance rating Not rated							
	Electricity Industry Customer Transfer Code clause 4.15								
	In the case of a transfer to reverse an erroneous transfer, a network operator and all								
affected re	tailers	s (and the inde	eper	ident mark	et op	perator if appli	icable	e) must act in go	od
faith to ens	sure t	hat the rights a	and	obligations	of th	ne affected co	ntest	able customer a	re as
		e been had the							
· - <b>y</b>									
Observati	ons								
			11	above -					
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	e bee	n no erroneou	is tra	insfers.					
	_				1				
Issues									
None									
NONE									
Recomme	ndati	ions							
	naat								
None									
Management Actions									
Not applicable									

Item 55 Licence Clause 5.1	Compliance rating
	Not rated
Electricity Industry Customer Transfer Code clause 7.1(1)	
For a dispute in respect of a matter under or in connection with the	Electricity Industry
Customer Transfer Code, any disputing party must meet within five	business days of a
request from another disputing party and attempt to resolve the disp	oute by negotiations

in good fait	h.								
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	bee	n no Transfer	Cod	le related c	lispu	tes.		1	
Issues									
None									
Recomme	ndati	ions							
None									
Manageme	ent A	ctions							
Not applica	ble	(19)			ę	9			

Item 56	Lice	nce Clause 5.	1	9			2	Compliance rati Not rated	ing
If the nego resolve the the senior	tiatior disp execu	ute within 10	the days eac	Electricity after the f h disputing	Indu: irst n	stry Customer neeting, the d	isput	nsfer Code do no e must be referre pt to resolve the	
Observatio	ons		5						
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	e bee	n no Transfer	Cod	e related c	dispu	tes.			•
Issues				718	Ż				
None				RA	2				
Recomme	ndati	ions							
None	None								
Management Actions									
Not applica	able								

Item 58 Licence Clause 5.1	Compliance rating Not rated
<i>Electricity Industry Customer Transfer Code clause 7.2(4)</i> A disputing party that refers a dispute to the Authority must give not the nature of the dispute, including specified details.	
Observations	

Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have been no Transfer Code related disputes.								<u> </u>	
Issues									
None									
Recomme	ndati	ions							
None									
Manageme		ctions							
Not applica	ble								

ltem 59	Lice	nce Clause 5	.1		5			Compliance ra Not rated	ting
A disputine	g part		imes	conduct it	tself i	n a manner w		is directed towa Customer Transf	
Observati	ons	h	27		l.	KAS			
Process	bOutcomebOutputbReportingbComplianceI								
There have	e bee	n no Transfer	Cod	e related of	dispu	tes.			
Issues			1	upin					
None				1. A		-2			
Recomme	endati	ions			-				
None				22					
Managem	ent A	ctions				V			
Not applica	able								

Item 68	Licence Clause 5.1							Compliance rating Compliant - 5	
A network of information	opera syst		ailer elect	must use r	easo	nable endeav		to ensure that its s operational 24	i
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
The communications are available 24 hours a day, 7 days a week.									

Issues
None
Recommendations
None
Management Actions
Not applicable

Item 70	Lice	Licence Clause 5.1 Compliance rating Compliant - 5							ing
Electricity	Indus	try Customer	Tran	sfer Code	clau	se A6.6			
The origina	ator o	f an electronic	c com	municatio	on mu	ust identify itse	elf in	the communicati	on.
Observati	ons	(upro			ľ	up			
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
								n retailer and the entify itself anywa	
Issues							N		
None									
Recomme	ndati	ions	1						
None	None								
Management Actions									
Not applica	able			NE	Ŕ				

Item 71	Lice	nce Clause 5.	1			N		Compliance rati	ng
								Compliant - 5	
Electricity I	ndus	try Customer	Tran	sfer Code	clau	se A6.7			
The origina	tor o	f an electronic	con	nmunicatio	n mu	ust use reasor	nable	endeavours to a	dopt
a consisten	t dat	a format for in	form	nation over	time	, to facilitate a	any a	utomated proces	sing
		on by the addr						•	0
		,							
Observatio	ons								
		r		n					
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
	There is no business need for protocols for communication between retailer and the								
	ributo	or or transmitt	er (S	Southern C	ross	Energy). Data	a forr	nats are internally	/
consistent.									

Issues
None
Recommendations
None
Management Actions
Not applicable

Item 309	Lice	nce Clause 5.	.1					Compliance ra Compliant - 5	ting
The requir installing, o	emen opera	try Metering ( t is that a net ting or mainta ce level agree	work	operator i a meterir	naý o ng ins	stallation in ac		ge for providing ance with the	,
Observati	ons								
Process	þ	Outcome	Þ	Output	þ	Reporting	þ	Compliance	þ
		and the second second second		a stift sold to a	(l		1 -	and share a later was a second	and the second s
	•	quirements al ng installation					racts	and no charge c	an be
made for r	•						racts	and no charge c	an be
made for r Issues	neteri	ng installation					racts	and no charge c	an be
made for r Issues None	neteri	ng installation					racts	and no charge c	an be
made for r Issues None Recomme	endati	ions					racts	and no charge c	an b

Item 319	Lice	nce Clause 5.	1					Compliance ratir Not rated	ng
The require malfunction	<i>Electricity Industry Metering Code clause 3.11(3)</i> The requirement is that a Code participant who becomes aware of an outage or malfunction of a metering installation must advise the network operator as soon as practicable.								
Observatio	ons								
Process b Outcome b Output b Reporting b Compliance									
No metering outages or malfunctions have occurred in the audit period.									

Issues
None
Recommendations
None
Management Actions
Not applicable

Item 331	Lice	nce Clause 5	5.1				Compliance rat	ing
Electricity	Indus	try Metering	Code clause 3	.16(5)				
-		• •		• • •		uire th	e other to negot	iate
and enter i	nto a	written service	ce level agreer	nent i	n respect of t	he ma	atters in the meti	ology
procedure	dealt	with under cl	lause 3.16(4) d	of the	Code.			
Observati	ons						9	
Process	þ	Outcome	b Output	þ	Reporting	þ	Compliance	
This requir	emer	nt relates to th	ne conversion	of nor	interval met	ering	to interval meter	ing.
		d for convers the contract		tomer	s are billed or	n agg	regated data in	-
Issues								
None			Input					
Recomme	ndati	ions						
None			1	1				
Managem	ent A	ctions	$\mathcal{D}_{\mathbf{r}}$					
Not applica	able				V			

Item 342	Lice	nce Clause 5.	1					Compliance ratir Not rated	ng
<i>Electricity Industry Metering Code clause 3.27</i> A person must not install a metering installation on a network unless the person is the									
	network operator or a registered metering installation provider for the network operator doing the type of work authorised by its registration.								
Observatio	ons								
Process	σ	Outcome	þ	Output	þ	Reporting	σ	Compliance	
There have	bee	n no meters ir	stal	ed in the a	udit	period.			
Issues									
None									

Recommendations	
None	
Management Actions	
Not applicable	

Item 351	Lice	nce Clause 5	.1					Compliance ra	ting
								Not rated	0
		try Metering (							
								e of a change t	
								st notify the netw	vork
		ovide details o	of the	e change c	r ina	ccuracy within	n the	timeframes	
prescribed.									
Observatio	ons								
Process	þ	Outcome	þ	Output	Þ	Reporting	þ	Compliance	
The license	e is a	a Code partic	ipant	but no iss	sues	about standin	g dat	a have arisen.	
Issues		1.0				1 15			
None			57	ll P		人	<u> </u>		
Recomme	ndati	ions		V					
None			1						
Manageme	ent A	ctions		und.					
Not applica	ble			(Friday)					

Item 365	Lice	nce Clause 5.	1	2				Compliance rati Compliant 5	ng
Electricity I	ndus	try Metering C	Code	clause 5.5	5(3).				
A user must not impose any charge for the provision of the data under this Code unless it									
is permitted	d to d	o so under ar	othe	r enactme	nt.				
Observatio	ons								
Process	σ	Outcome	σ	Output	σ	Reporting	þ	Compliance	þ
Data has b	een p	provided at no	COS	t.					
Issues									
None									
Recomme	ndati	ions							
None									
Manageme	ent A	ctions							

## Performance Audit ERL 4 and EGL 11 Asset Management Review EGL 11

Not applicable

Item 376	Lice	nce Clause 5.	1					Compliance rati	ng	
								Not rated	0	
	-							Notrated		
		try Metering C								
A user that	A user that collects or receives energy data from a metering installation must provide the									
								nunication rules)		
					0010		501111	numbulion ruleo)		
		ames prescrib	ea.							
Observatio	ons									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		
	-	• • • • • • • • • •	-	0 0.10 0.1	-	. top of this	-	e emplicance		
The upper		t collect oper	av de							
The users (		ot collect energ	Jy ua	ala.						
Issues										
None										
Recomme	ndati	ione		-	-	and the second s				
Necomme	luati	10115								
None										
Manageme	ent A	ctions								
Ū										
Not applica	ble						11			
i tot upplica	010									

Item 377	Lice	nce Clause 5.	1					Compliance rat	ting
Electricity	Indus	try Metering C	Code	clause 5.1	17(1)				
A user mus	st pro	vide standing	data	and valid	ated	(and where n	eces	sary substituted	or
estimated)	ener	gy data to the	use	r's custom	er, to	which that in	form	ation relates, wh	ere
the user is	requi	ired by an ena	ctm	ent or an a	gree	ment to do so	o for k	oilling purposes of	or for
the purpos	e of p	providing mete	ering	services to	o the	customer.			
Observati	ons			LA					
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
1100633	Ρ	Outcome	Ρ	Output	Р	Reporting	P	Compliance	
		quirements ar ng data and no			he cı	ustomer contr	acts.	The licensee	
None									
Recomme	ndati	ions							
None									
Managem	ent A	ctions							
Not applica	able								

Item 378	Lice	nce Clause 5.	1					Compliance rati	ng
<i>Electricity Industry Metering Code clause 5.18.</i> A user that collects or receives information regarding a change in the energisation status									
of a meterir	ng po	oint must provi	ide tl	he network	ope		pres	cribed information	
Observatio	ons		-			·			
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There has I	been	no change to	the	energisatio	on st	ate of the mete	ers.		1
Issues									
None									
Recomme	ndati	ions							
None					5				
Manageme	Management Actions								
Not applicable									
L		7.(				7).(			

Item 381	Lice	nce Clause 5	.1			100	N	Compliance ra Not rated	ating
Electricity	Indus	try Metering (	Code	clause 5.1	19(3)				
								bed attributes,	notify
the networ	k ope	erator of the cl	nang	e within the	e tim	eframes pres	cribe	d.	
Observati	ons		1	up we					
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	e bee	n no new cus	tome	rs in the a	udit	period and the	ere ha	as been no cha	nge in
		ed attributes			1				-
Issues									
None									
Recomme	ndat	ions							
None									
Managem	ent A	ctions							
Not applica	able								

Item 382 Licence Clause 5.1	Compliance rating
	Not rated
Electricity Industry Metering Code clause 5.19(4).	
A user that becomes aware that there is a sensitive load at a custor	ner's site must
immediately notify the network operator's Network Operations Cont	rol Centre of the fact.

Observations									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There are r	no se	nsitive loads.					•		
Issues									
None									
Recomme	ndat	ions							
None									
Management Actions									
Not applicable									

					$\rightarrow$				
Item 390	Lice	nce Clause 5		Compliance rating Not rated					
A Code pa user and t	nticipa ne tes		reque ates t	est a meter o a time o	r test	or audit unle		e Code participa er was the curre	
Observati						100	T		
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There hav	e bee	n no meter te	ests o	r audits.					
Issues	-		1	40.5					
None				613		2			
Recomme	endati	ions			R				
None				h	27				
Managem	ent A	ctions				1			
Not applic	able								

Item 391	m 391 Licence Clause 5.1							Compliance ratir Not rated	ng
<i>Electricity Industry Metering Code clause 5.21(6).</i> A Code participant must not make a test or audit request that is inconsistent with any access arrangement or agreement.									
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have been no meter tests or audits.									

Issues	
None	
Recommendations	
None	
Management Actions	
Not applicable	

Item 409	Lice	nce Clause 5		Compliance rating Not rated					
<i>Electricity Industry Metering Code clause 5.27.</i> Upon request, a current user must provide the network operator with customer attribute information that it reasonably believes are missing or incorrect within the timeframes prescribed.									
Observati	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There has	been	no missing o	r inco	orrect cust	omer	attributes.			
Issues		m				100	N		
None									
Recomme	ndat	ions	Ś	9					
None									
Management Actions									
Not applica	able			TI	N.				

Item 416	Lice		Compliance rating						
	Compliant - 5								
Electricity I	ndus	try Metering C	Code	clause 6.1	(2).				
-					• •	has an access	con	ntract, comply wit	h the
								maon, comply m	
rules, proce	aure	es, agreement	san	u chiena p	resc	ibeu.			
Observatio	ons								
_	-	-	-		-		-	•	
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
The meteri	ng re	quirements ar	e sp	ecified in t	he c	ustomer contra	acts	and these prescr	ibe
the rules, p	roce	dures, agreem	nents	s and criter	ia. T	he contract ob	oliaat	ions are met.	
, p		, . <b>.</b>					3		
Issues									
None									
Recommendations									
וופותמנוסווס									

None

#### **Management Actions**

Not applicable

Item 420	Lice	nce Clause 5.	1					Compliance ra	tina
	Not rated								ung
Electricity I	Electricity Industry Metering Code clause 7.2(4)								
						to a notwork (	nora	ator with whom it	hac
								work operator's	1105
	Jan			unin 5 bus	mess	a uays aller th	ene	work operators	
request.									
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
1100000		Outoonic		Output		Reporting		Compliance	_
There have	bee	n no new acc	ess o	contracts in	h the	audit period a	and t	here have been	no
		tact details fro							
Issues								9	
None			-		-		-		
NONE									
Recomme	ndati	ions							
	laat								
None									
Manageme	ent A	ctions							
Not applicable									
			1	1999					

Item 421	Item 421 Licence Clause 5.1								ng
Electricity I	Electricity Industry Metering Code clause 7.2(5)								
A Code par	ticipa	ant must notify	/ any	/ affected r	netwo	ork operator c	of any	change to the	
contact det	ails it	t notified to the	e ne	twork oper	ator	at least 3 bus	iness	days before the	
change tak	es ef	fect							
Observatio	ons								
						<b>D</b>			
Process	þ	Outcome	þ	Output	Þ	Reporting	þ	Compliance	
There has I	been	no change in	con	tact details	5.				I
Issues									
None									
Recomme	ndati	ions							
None									
Management Actions									
Not applica	ble								

Item 422	Lice	nce Clause 5.		Compliance rating Compliant - 5					
Electricity Industry Metering Code clause 7.5									
A Code participant must not disclose, or permit the disclosure of, confidential information									
provided to	o it u	inder or in co	nne	ction with	the	Code and ma	ay o	nly use or repro	duce
confidential	l info	rmation for th	ie pi	urpose for	whi	ch it was disc	lose	d or another pur	pose
contemplat	ed by	y the Code.							
Observatio	ne								
Observatio	/115								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
No complai	nts h	ave risen abo	ut di	sclosure o	f cor	fidential inform	natic	n.	
Issues									
Nene	_	4.0							
None									
Recomme	ndati	ions							
None									
Management Actions									
Not applica	Not applicable								

Item 423	Lice	nce Clause 5		Compliance rating Not rated					
Electricity	Indus	try Metering	Code	clause 7.	6(1)				
A Code pa	rticipa	ant must disc	lose o	or permit t	he di	sclosure of co	onfide	ntial information	n that
is required	to be	e disclosed by	the	Code.					
Observati	ons			N B					
Process	þ	Outcome	þ	Output	þ	Reporting	σ	Compliance	
No informa	ation h	has been requ	uired	to be disc	losec	I. V			
Issues									
None									
Recomme	ndati	ions							
None									
Management Actions									
Not applica	able								

Item 427	Licence Clause 5.1	Compliance rating Not rated
Electricity	Industry Metering Code clause 8.1(4)	

If the dispute is resolved by representative negotiations, senior management negotiations or CEO negotiations, the disputing parties must prepare a written and signed record of the resolution and adhere to the resolution. <b>Observations</b>										
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		
There have	There have been no metering disputes.									
Issues	Issues									
None										
Recomme	ndati	ions								
None										
Management Actions										
Not applica	ble	Pupe			7	up.				

## Metering Code Obligations Type NR Generation / Retail

Item 363	Lice	Licence Clause 5.1 Compliance rating Compliant - 5									
Electricity	Indus	try Metering C	Code	clause 5.	4(2)						
		en reasonabl			• •	twork operate	or, us	e reasonable			
endeavour	s to a	assist the netw	ork (	operator to	con	nply with the r	netwo	ork operator's			
•								has assistance	been		
provided b	y the	licensee to the	e ne	twork oper	ator	to read the m	eter.				
Observation	ons										
Process   <b>b</b> Outcome   <b>b</b> Output   <b>b</b> Reporting   <b>b</b> Compliance   <b>b</b>											
Meters are	read	remotely (eve	ery h	alf hour) a	nd m	nanually daily.					
Issues											
None											
Recomme	ndat	ions									
None											
Managem	ent A	ctions									
Not applica	able										

Item 379 Licence Clause 5.1	Compliance rating Compliant - 5
<i>Electricity Industry Metering Code clause 5.19(1)</i> A user must, when requested by the network operator ac electricity industry practice, use reasonable endeavours t	

		y, that assists l elsewhere.	the	network op	perat	or in meeting	its o	bligations descri	bed
Observations									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
There have	e bee	n no complair	nts al	bout the co	llect	ion of custome	er inf	ormation.	
Issues									
None									
Recomme	ndat	ions							
None									
Manageme	ent A	ctions							
Not applica	able	(**)			5	9 J			

					_						
Item 380	Lice	nce Clause 5.	1					Compliance rati	ng		
								Compliant - 5	•		
Flootrigity	Indua	to Alatarian (	2 do	alauraa E	10/2			oomphane o			
-		try Metering C			• •						
A user mus	st, to	the extent that	t it is	able, coll	ect a	nd maintain a	reco	rd of the address	, site		
and custor	ner a	ttributes, pres	cribe	d in relation	on to	the site of ea	ch cc	nnection point, w	vith		
	and customer attributes, prescribed in relation to the site of each connection point, with which the user is associated.										
Observation	Observations										
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ		
The meteri	ng re	quirements a	re sp	ecified in t	the c	ustomer conti	racts	and the licensee			
	-	mer informatio									
maintaine	Jubio		<i>.</i>								
Issues											
Issues											
None											
				-							
Recomme	ndat	ions									
None											
Managem	ont A	ctions									
wanayem											
Not on all											
Not applica	aple										

Item 384 Licence Clause 5.1	Compliance rating Not rated
<i>Electricity Industry Metering Code clause 5.19(6)</i> A user must use reasonable endeavours to ensure that it does notify operator of a change in an attribute that results from the provision of network operator to the user.	y the network
Observations	

Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have been no changes in (metering) attributes.									
Issues	Issues								
None	None								
Recomme	ndat	ions							
None									
Management Actions									
Not applica	ble								

Item 424	Lice	nce Clause 5.	1		\$	<b>1</b>		Compliance rat	ting		
Electricity	Indus	try Metering C	Code	clause 8.1	1(1)	der a					
Represent	Representatives of disputing parties must meet within 5 business days after a notice										
given by a disputing party to the other disputing parties and attempt to resolve the											
	dispute under or in connection with the Electricity Industry Metering Code by negotiations										
in good fai	in good faith.										
Observati	ons										
_				0.1.1			-		-		
Process	Process   <b>b</b>   Outcome   <b>b</b>   Output   <b>b</b>   Reporting   <b>b</b>   Compliance   <b>D</b>										
There have	e bee	n no metering	disp	outes.							
Issues			7	up in							
None											
Recomme	ndat	ions			3						
None				24							
Managem	ent A	ctions				V					
Not applica	able							-			

Item 425	Compliance ration	ng								
<i>Electricity Industry Metering Code clause 8.1(2)</i> If a dispute is not resolved within 10 business days after the dispute is referred to representative negotiations, the disputing parties must refer the dispute to a senior management officer of each disputing party who must meet and attempt to resolve the dispute by negotiations in good faith.										
Observatio	Observations									
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance		

There have been no metering disputes.
Issues
None
Recommendations
None
Management Actions
Not applicable

Item 426	Lice	nce Clause 5	.1					Compliance ra Not rated	ting
If the dispused in the senior man	ite is nagen cutive	nent negotiati	withir ons, ch dis	n 10 busin the disput sputing pa	ess c ing p	arties must re	efer th	ute is referred to ne dispute to the attempt to resol	•
Observati	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	e bee	n no metering	g disp	outes.					
Issues			1						
None			7	upui -					
Recomme	ndat	ions				-0			
None					3				
Managem	ent A	ctions		24					
Not applica	able					V			

## Metering Code Obligations Type NR Generation / Retail

Item 349	Item 349 Licence Clause 5.1								Compliance rating Compliant - 5	
<i>Electricity Industry Metering Code clause 4.4(1)</i> A network operator and affected Code participants must liaise together to determine the most appropriate way to resolve a discrepancy between energy data held in a metering installation and data held in the metering database.										
Observatio	ons									
Process	Process b Outcome b Output b Reporting b Compliance									
Discrepanc	ies h	ave been reso	olved	d to the sat	isfac	tion of the cu	stom	er. The only failur	e	

was due to a communications issue.
Issues
None
Recommendations
None
Management Actions
Not applicable

Item 350	Lice	nce Clause 5	Compliance rat Compliant - 5	ng					
Electricity	Indus	try Metering	Code	clause 4	.5(1)	9			
A Code pa	rticipa	ant must not l	know	ingly perm	nit the	registry to be	e mat	erially inaccurate	).
Observati	ons						1		
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
There have	e bee	n no inaccura	cies	in the regi	stry.	There have b	een i	no complaints ab	out
registry ina	accura	acies.							
Issues				V					
None									
Recomme	ndati	ions		und l					
None	None								
Management Actions									
Not applica	able			DA					

Item 418	m 418 Licence Clause 5.1 Compliance rating								
				, -,				Compliant - 5	
		try Metering C							
Code partic	ipan	ts must use re	aso	nable ende	eavo	urs to ensure t	that t	hey can send an	d
receive a ne	otice	by post, facsi	mile	and electr	onic	communicatio	n an	d must notify the	<b>;</b>
								n connection with	
Code.			-				-		
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	þ
					<u> </u>				
The networ	k ope	erator has the	curr	ent contac	t det	ails.			
Issues	Issues								
<u></u>									
None									

Recommendations	
None	
Management Actions	
Not applicable	

Item 428	em 428 Licence Clause 5.1 Compliance rating Not rated								
<i>Electricity Industry Metering Code clause 8.3(2)</i> The disputing parties must at all times conduct themselves in a manner which is directed towards achieving the objective of dispute resolution with as little formality and technicality and with as much expedition as the requirements of Part 8 of the Code and a proper hearing and determination of the dispute, permit.									
Observatio	ons								
Process	þ	Outcome	þ	Output	þ	Reporting	þ	Compliance	
There have	bee	n no metering	g disp	outes.				2	
Issues		1.0				1 63			
None		h	57	1 C		1AN	11		
Recomme	ndati	ions		N.					
None									
Management Actions									
Not applica	ble					-0			

# Appendix II Asset management system review results and recommendations

Asset Planning							fectiveness rating t performed - 0	
1. Asset p	lanni	ng						
	Asset planning strategies are focused on meeting customer needs in the most effective and efficient manner (delivering the right service at the right price).							
Observati	ons							
Process	þ	Documentation	ý	Availability	þ	Use	þ	
		l Process/Plan an as 3 by 40 MW ga			ors	at Kalgoorli	е.	
and contin developme asset plan <i>Allocation</i> The organ	The licensee has well developed and current asset plans for operations, maintenance and contingencies. This plan is reviewed annually. A manager is allocated to business development to cover the broader aspects of asset planning. There is no formal strategic asset plan covering the broader or strategic elements. <i>Allocation of responsibilities / statutory obligations</i> The organisational arrangements allocate responsibilities. There is documentation requiring compliance with statutory obligations.							
Issues			100					
maintenan	ce a	nd contingency pl	lann	ing) consister	nt wi	th its planni	elements (operations, ng needs. Other than a s exist informally.	
these carry bodies suc Canada ca It would no	The owner uses a special vehicle to manage the licensed assets (the licensee) and these carry out the core processes such as operations and maintenance. The owning bodies such as Trans Alta Australia Pty Ltd in Australia and Trans Alta Corporation in Canada carry out the long term and strategic elements of an asset management system. It would not be appropriate to require the licensed entities to carry out these functions when they are already carried out by the owning companies.							
Recomme	Recommendation							
	None - There is no business case for carrying out asset planning when it is carried out by the owning bodies.							
Rating								
Not Perfor	Not Performed - 0							

Asset Cre	atio	n		fectiveness rating ell defined - 3				
2 Asset cre	eatio	n and acquisition						
	Asset creation/acquisition means the provision or improvement of an asset where the outlay can be expected to provide benefits beyond the year of outlay.							
Observati	ons							
Process	þ	Documentation	þ	Availability	þ	Use	þ	
Procureme time. There creation or The gas tu engines) th Meeting st	<ul> <li>Policies and procedures for asset creation / sample creation activities</li> <li>Procurement of major electricity plant is a very significant exercise taking considerable time. There are documented procedures for fixed assets. There has been no asset creation on the generating plant in the audit period.</li> <li>The gas turbines are well known manufactured of aero derivative machines (aircraft jet engines) that are highly reliable.</li> <li>Meeting statutory obligations</li> <li>There are documents requiring employees and contractors to meet statutory obligations.</li> </ul>							
The asset	crea	tion processes are	e ap	propriate.				
Issues		22			2			
The procu	The procurement processes are appropriate.							
Rating								
Well define	ed - 3	3	14					

Asset Dis	Asset Disposal Effectiveness rating Well Defined - 3						
3. Asset di	spos	sal		RAS 1			
Effective asset disposal frameworks incorporate consideration of alternatives for the disposal of surplus, obsolete, under-performing or unserviceable assets. Alternatives are evaluated in cost-benefit terms.							
Observati	ons						
Process	þ	Documentation	þ	Availability	þ	Use	þ
Policies and procedures for asset disposal / sample disposal activities There is no disposal action in the audit period and none are contemplated. There are disposal processes in addition to those for justification of replacement of plant (which includes disposal of redundant plant). Removing the licensed plant is unlikely during the life of the customers' mines. There are documented procedures for disposal of fixed assets.							
The disposal processes are well defined.							
•	Meeting statutory obligations There are well documented obligations of the licensee and their employees to comply						

with statutory obligations.	
Issues	
None.	
Recommendation	
None	
Rating	
Well defined - 3	

Environm	enta	l analysis		fectiveness rating ell defined - 3					
4. Environi	ment	tal analysis		0	5		1		
	Environmental analysis examines the asset system environment and assesses all external factors affecting the asset system.								
Observati	Observations								
Process	þ	Documentation	þ	Availability	þ	Use	þ		
The license environme	ee ha ntal		ital N tem	lanagement that complie	s wi	th ISO 140	veloped to implement an 01 standards and have opriate.		
arisen with contaminat have been The princip storms to c	The Licensee has a number of environmental licences and no unresolved issues have arisen with respect to environmental matters. Issues about air quality, waste fuel, contaminants and chemical storage are being managed actively. No non compliances have been reported. The principal external threats to the generation assets relate to availability of fuel and storms to distribution and transmission. The Licensee has documented the threats to specific plant and developed contingencies for these threats. Major breakdowns are an								
Issues					_				
There are	no ei	nvironmental non-	com	nliances ren	ortec	<u> </u>			
There are	There are no environmental non-compliances reported. There are contingency plans for fuel availability, back up generation and spare gas turbine engine to minimise outages.								
Recommendation									
None	None								
Rating	Rating								
Well define	Well defined - 3								

Asset operations								ectiveness rating antitatively Controlled - 4
5. Asset op	perat	tions						
Operations levels and			e day	/-to-day runni	ing o	f assets	and	d directly affect service
Observati	ons							
Process	þ	Documentation	þ	Availability	þ	Use		þ
Some of the mode with stresses. T contractual control syst There is a reserve an The asset measures The license are signific The asset <i>Training/ re</i> The license	<ul> <li>Policies and procedures for asset operation / sample activities</li> <li>Some of the generation plant operates in base load mode which is a low thermal cycling mode with reduced stresses and the remaining in mid merit or standby with some cycling stresses. The demands of the mining process dictate continuous generation with contractual penalties for interruptions to supply. Dispatch profiles are loaded into the control systems to manage loading rates and thermal stresses.</li> <li>There is a spare gas turbine to demand requirements giving capacity for spinning reserve and allowance for outages.</li> <li>The asset plan for operations, maintenance and contingencies contains performance measures and operating procedures for a number of differing scenarios.</li> <li>The licensee records forced outages which have been trending down since 1999. There are significant penalties for outages in the customer contracts.</li> <li>The asset register is part of the maintenance IT system.</li> <li><i>Training/ resources / exceptions</i></li> <li>The licensee operates the plant. The resourcing is appropriate and ongoing training is evident as are the operating procedures and practices. Plant operation and related</li> </ul>							
Issues	Issues							
The asset	The asset operation is appropriate for the duty.							
Recomme	Recommendation							
None	None							
Rating	Rating							
Quantitativ	ely C	Controlled - 4						
<u></u>								

Asset Maintenance	Effectiveness rating Quantitatively Controlled - 4
6. Asset maintenance	

Maintenance functions relate to the upkeep of assets and directly affect service levels and costs.

Observatio	ons								
Process	þ	Documentation	þ	Availability	þ	Use	þ		
Maintenand risk, breakd gives a qua standard jo	ce is dowr ality a b sp	and time based	IT sy mair nce rk pi	vstem that con ntenance. Ma and change r rocess is cha	ordin inten mana nged	ates tasks, ance jobs a agement wh I. Spare part	incorporates condition re standardised which ere by changing the ts required for		
The asset preasures.	olan	for operations, ma	ainte	enance and co	ontin	gencies cor	tains performance		
The licensee provides first line maintenance and contracts to suppliers such as GE to service their major maintenance outages. There is a spare gas turbine to demand requirements to minimise outages. Condition monitoring of the generators (including flux probes and vibration sensors) is routinely carried out. Inventory of critical spares are maintained and tracked on the maintenance system <i>Training / resources / exceptions</i> Maintenance is scheduled well into the future and these actions appear appropriate for the type of equipment. The resourcing is appropriate and ongoing training is evident as are the operating procedures and practices. High Voltage training occurs at Western Power and College of Electrical Training. Plant maintenance appears to take due									
Issues		y exceptions in th							
The maintenance is appropriate for the duty required.									
Recommendation									
None.									
Rating									
Rating									

Asset Mar	nage	ment Information		Effectiveness rating Well defined - 3						
7. Asset M	7. Asset Management Information System (MIS)									
An asset management information system is a combination of processes, data and software that support the asset management functions.										
Observations										
Process	þ	Documentation	þ	Availability	þ	Use	þ			

#### Policies and procedures

The licensee has a competent asset management information system with a number of elements. The maintenance management system is an award winning system based on The Maintenance Engineering Society Australia – MESA (Engineers Australia).

It has complex spreadsheets managing expenditure and a dedicated maintenance management database (GPMate) to control a complex list of items. The maintenance system links project management to scheduled tasks to standard work plans (assisting with safety and change management), asset register and parts inventory. Documentation is appropriate.

Access to write to the database is controlled (passwords) and changes are tracked. There is good documentation for data recovery procedures which include operating on the Perth office server and backing up the servers in Calgary, Canada to ensure data integrity.

#### Exceptions

The reliability of the plant is evidence of good maintenances practices and that exceptions are being followed up.

Issues	
None	
Recommendation	
None	
Rating	
Well defined 3	

Risk mana	agen	nent		ectiveness rating Il Defined- 3				
8. Risk ma	nage	ement						
Risk management involves the identification of risks and their management within an acceptable level of risk.								
Observations								
Process	þ	Documentation	þ	Availability	þ	Use		þ
<i>Policies and procedures</i> The Licensee has a documented risk management procedure and there is evidence that risk based approaches is being carried out.								
The provision of contingencies such as a spare gas turbine engine is a result of critical risk management. The Licensee has documented the threats to specific plant and developed contingencies for these threats which are based on assessment of risks.								
<i>Training</i> There is evidence of training and awareness by staff of risk based approaches.								

Issues		
Recommendation		
Rating		
Well Defined- 3		

Continger	ncy p	olanning		Effectiveness rating					
			W	ell defined - rating 3					
9. Conting	ency	planning							
Contingen	cy pl	ans document the	ste	ps to deal wit	h the	e unexpecte	ed failure of an asset.		
Observati	ons			9	5		-0		
Process	þ	Documentation	þ	Availability	þ	Use	þ		
		f contingency plai as good documer			reco	very plans.			
for these the	nreat	as documented th s. Fuel contingen are parts is kept a	cies	are provided	with	local reser			
major shut	The Licensee has detailed maintenance scheduled out for several years, with minor and major shutdowns allowed to deal with potential issues. Maintenance is partly conducted on condition based maintenance which monitors critical items for indicators of future failure.								
The mainte outages.	enan	ce regime is gear	ed to	o keeping the	plar	t operation	al without forced		
The recent	<i>Testing of contingency plans</i> The recent gas shortage exercised the use of fuel contingencies. The licensee tests safety systems routinely.								
The license	ee co	onducts major inci	dent	t training.					
Issues									
Recommendation									
None									
Rating									
Well defined - 3									

Financial	plan		Effectiveness rating Well defined - rating 3						
10. Financ	10. Financial planning								
The financial planning component of the asset management plan brings together the financial elements of the service delivery to ensure its financial viability over the long term.									
Observati	ons								
Process	þ	Documentation	þ	Availability	þ	Use	þ		
year and 5 ranges for	yea		ectior	ns to 13 years	s and	d upgraded	sses. These are on 1 year by year. Long ) years.		
Issues									
None		C.	1		2				
Recommendation									
None									
Rating									
Well defined - rating 3									

Capital ex	peno		ffectiveness rating 'ell defined - rating 3						
11. Capita	l exp	enditure planning				•			
The capital expenditure plan provides a schedule of new works, rehabilitation and replacement works, together with estimated annual expenditure on each over the next five or more years. Since capital investments tend to be large and lumpy, projections would normally be expected to cover at least 10 years, preferably longer. Projections over the next five years would usually be based on firm estimates.									
Observati	ons								
Process	þ	Documentation	þ	Availability	þ	Use	þ		
Capital expenditure process / plans The Licensee has financial plans, budgeting and monitoring processes. These are on 1 year and 5 year cycles with projections to 13 years and upgraded year by year. Long ranges forecasting provides business outlook over the next 5 to 20 years.									
Issues									
None.									

Recommendation
None
Rating
Well defined - rating 3

Review of	AM	S		ectiveness rating Performed - rating 0					
12. Reviev	v of A	AMS				·			
The asset	The asset management system is regularly reviewed and updated.								
Observati	ons			6	2				
Process	Ý	Documentation	ý	Availability	ý	Use	Ý		
There is or	As a supplier of electricity the service delivery is heavily asset based and needs an AMS. There is ongoing review of asset issues relating to operations, maintenance and contingencies.								
Issues		- HAN			4				
Strategic asset planning is carried out by the owning companies and they carry out continuous review of the process. There is a division of an asset management system where the owners carry out the strategic asset planning and the licensee caries out the shorter term and operational functions. It would not be appropriate to require the licensed entities to carry out these functions when they are already carried out by the owning companies.									
Recommendation									
None - There is no business case for carrying out asset planning when it is carried out by the owning bodies.									
Rating									
Not Performed - rating 0									